HOUSE OF REPRESENTATIVES COMMONWEALTH OF PENNSYLVANIA

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House Bill 1728
Parole Reform Legislation

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House Judiciary Committee

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Main Capitol Building Room 140, Majority Caucus Room Harrisburg, Pennsylvania

Friday, June 9, 1995 - 9:00 a.m.

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BEFORE:

Honorable Jeffrey Piccola, Majority Chairman

Honorable Scot J. Chadwick

Honorable Stephen Maitland

Honorable Al Masland

Honorable Harold James

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CHAIRMAN PICCOLA: I call this meeting to order. Good morning, everyone. I'd like to first introduce the members of the committee who are here. To my right is Representative Scot Chadwick. To my left is Representative Al 6 Masland. We are expecting a few other members 7 as the morning progresses. We had probably anticipated more had the legislature continued in session the rest of this week, but that's not to be.

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The purpose of this hearing this morning is to solicit comment on a recently introduced House Bill which is designed to fundamentally change our system of probation and parole. For a number of years now, it's been my opinion that the system of probation and parole that we have in Pennsylvania and which we now operate with an independent parole board responsible for not only the release decision, but also the administrative and the supervisory function, is fundamentally flawed.

Because of the unusually heavy schedule of this committee during our special session on crime, it was my original intent to have this legislation drafted over the summer

for introduction and consideration in the fall.

Unfortunately, the flaws in this system have

caused some very highly publicized cases of

mismanagement and competence in our system,

resulting in the release of certain inmates that

perhaps should not have been released and

failure of the supervisory function of the Board

of Probation and Parole. We need not go into

the details of those cases at this time.

These high profile cases have demonstrated that the Board of Probation and Parole is an agency in crisis. This legislation is designed to insert accountability into a system in which there is very little accountability at the present time.

The public safety of the Commonwealth demands that we do this. With that, we will call our first witness, Mr. Stover Clark, the Executive Director of the County Chief Adult Probation and Parole Officers Association of Pennsylvania. Mr. Clark.

MR. CLARK: Good morning. My name is Stover Clark, and I'm the Executive Director of the County Chief Adult Probation and Parole Officers Association. I want to thank Chairman

Piccola and members of the committee for this opportunity to present testimony regarding recommended changes to the Board of Probation and Parole.

Before I address any proposals, I want to describe the relationship between county adult probation and parole and the board.

County adult probation, while under the control and authority of the county court and the county commissioners, has a direct relationship with the board.

In 1965, the Parole Act was amended to expand the authority of the board to create county probation regulations and standards regarding the hiring of new probation staff.

The Grant-in-Aid program was initiated to encourage county departments to hire probation officers who met certain qualifications. In return for hiring officers meeting those standards, the board would reimburse the counties up to 80 percent of the salary of that particular officer.

Over the past 30 years the Grant-in-Aid program has been very successful in professionalizing the operation of county

probation. I would be remiss if I did not take the opportunity to state that the Commonwealth has never funded the Grant-in-Aid program at the full 80 percent level. The proposed 1995-96 State Budget calls for \$16.1 million in state funds for Grant-in-Aid, a 47 percent reimbursement rate. This is a 5 percent decrease from the 1994-95 budget. We are asking that the budget be increased by \$13.7 million to bring the county's Grant-in-Aid program up to full. Eighty percent is required in the law. I had to say that because of who I work for.

I want to say that any changes we make to the Pennsylvania Board of Probation and Parole will have a direct relationship on the entire Commonwealth criminal justice system; county probation, county jails and the state prison system.

The incidents occurring over the past months require that the current parole system be reformed. While these incidents have been tragic, we must not lose this opportunity to put in place a revamped paroling system that does not compromise public safety and strives to assist offenders re-entering the community to

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become tax-paying, law-abiding citizens.confident that we can accomplish this.

My following recommendations are consistent with Representative Piccola's reform legislation which is before us today.

I think we must make a differentiation between violent and nonviolent offenders and the procedures for their parole hearing; and if they are released, the manner in which they are supervised in the community.

I agree that offenders convicted of violent offenses should be interviewed by at least 3 board members, and there must be unanimous approval for their release.

Nonviolent offenders should be interviewed by at least 2 board members, again requiring unanimous approval. Hearing examiners, and this is consistent with the legislation, would only be responsible for revocation hearings.

I think we should establish a release classification grid for violent and nonviolent offenders. The grid would create incrementally structured supervision levels. It is unrealistic to expect an offender who has been incarcerated for a substantial period of time to

possess the skills and the self-discipline to rapidly adjust to community living. More importantly, higher levels of supervision and control would afford the board more opportunity to scrutinize the offender and his potential for a successful reentry.

This approach is consistent with the recently implemented reforms to the Pardons Board that now require a years stay in a halfway house before reentering the community. We support that.

The classification system would take into consideration the facts of the crime, age of offender, length of incarceration, as well as input from all concerned parties. Also, considered would be input from the correctional institution regarding their recommendations, but I would suggest that this information be given less weight than the other listed factors. The exception to this would be any information on offender misconducts while in the institution. I think they should be weighed as heavily as the other ones, but recommendations for release I think should be weighed differently than the facts of the crime and those issues.

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ensure all pertinent information is gathered and available for all parole hearings. There must be a standard set of required information for review. Prior to the hearing, the board must solicit information from the sentencing judge, district attorney and crime victim. Those parties should be given adequate time to forward their input to the board.

Parole hearings would not take place until that information is available. This would allow Parole Board members to view in totality the record of the offender under consideration. And in those cases where there is unsuccessful contact, for whatever reasons, it must be noted in the hearing record.

It is my understanding that under current law and procedures only victims who have registered with the Board are contacted prior to hearing actions. Even that procedure has come under doubt during recent hearings. I think it is time we revisit the issue and require that all victims be given the opportunity to present comments regarding potential parolees.

There must be delineation between

technical parole violators and those committing new crimes. Create a revocation grid that takes into consideration the nature of the violation, as well as the entire offender history. The grid would serve as a recommendation matrix for sanctions. While we can concur that some technical violations or a pattern of violations may require a period of incarceration, the vast majority of technical violators should move up in supervision level or receive other available sanctions rather than receive jail time.

At first glance these proposals appear to require a substantial influx of state dollars. While I agree that some of them may require a small increase in the board's budget, I think there are a number of management reforms that can reallocate existing resources in a more effective and efficient manner. These include, but are not limited to, the following:

The Board currently has an employee complement of approximately 650. Of that number 250 are actually supervising offenders in the community. While I am not a management expert, I would urge an examination of staffing patterns that would place more parole agents in the

field. One possible method to achieve this is an increased use of automated information systems. That would decrease the amount of clerical support needed and increase the accuracy and timeliness of available information.

The use of automated information management technologies would improve the efficiency of the board and would allow the exchange of pertinent information between all criminal justice agencies. I'd like to offer 2 examples.

On the county side, county adult probation is required to provide the board with an offender status report when there is a change in supervision status, such as committing a new crime, completion of terms or delinquent status. It's called the 308 card.

The card is mailed into the board.

Upon receipt, the board sends the forms to the Pennsylvania State Police where staff enters the data into a computer system. This information is required to update police criminal history records that are made available to police departments throughout the Commonwealth when

they conduct record checks of suspects or during routine traffic stops.

After the information is entered into the state police system, it is given back to the board on computer tape for entry into their system. Not only is this cumbersome and costly, the time required to transfer the data may take actually months. This results in the lack of accurate data for police; that they may make a routine stop and not be made aware that the person is a county probation or parole absconder.

Under a project initiated by the Chiefs Association, we are currently computerizing 28 county probation departments using a standardized information system that has the capacity to automatically transfer status reports in real time to the board. The board is in the process of developing the necessary software and hardware to receive county information to transfer that to the state police immediately. The goal is that every county probation department will have the capacity within the next 3 years to transfer this information to the board.

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Another example is the county
automated management system, which tends to
produce standardized presentence reports and
automatically transfers those to the board. The
board, in turn, could electronically transfer
them to the Department of Corrections. I know
there were some issues about the untimely
gathering of data. I just wanted to give you
those examples.

These endeavors that I've talked about have been sponsored by the Pennsylvania

Commission on Crime and Delinquency, and they continue to assist in the advancement of criminal justice system automation projects through their Criminal History Records

Improvement Committee.

I want to say that a substantial portion of the information required for all paroling decisions resides in the county criminal justice system, and I believe can be easily transferred to the board.

In addition to the automated management system technologies, there are other technologies that can assist the board with case management and increased supervision.

Electronic monitoring I believe is underutilized by both county probation and state parole.

Electronic monitoring, used properly, can assist parole officers with management of low-risk offenders freeing up their time to devote to more risky offenders. Electronic monitoring can be used as an additional management tool for those posing a higher risk.

There are private sector companies
that provide monitoring services 24 hours a day,
365 days a year. These services include
immediate notification of law enforcement
officials and other appropriate agencies of home
confinement violations.

I would urge the board to utilize these private sector electronic monitoring services as a cost-effective manner in which to improve supervision of offenders. But, I have to offer a note of caution that, as we increase the use of electronic monitoring, it can never be seen as a replacement for probation or parole; only an enhancement or an adjunct to it.

Next, I would suggest that the board, as well as the Department of Corrections, develop a better partnership with the county

criminal justice system. Since the passage of the Intermediate Punishment Act in 1991, counties have been developing an array of offender programs that are more restrictive than

probation but less costly than jail.

I think the board should explore the possibility of contracting with counties for the placement of technical violators into these services, into these restrictive programs. This would place the offender in a more restrictive setting while allowing the parole agent to monitor their behavior. It would decrease the reliance of the board to place technical violators in costly state or county prison space. This approach should only be used for low-risk offenders and be incorporated into the revocation matrix that I described earlier.

Another law passed in 1991 created the Probation and Parole Supervision Act. Under this statute county probation and state parole were authorized to collect a supervision fee of up to \$25 a month from each offender under supervision. I must admit that I, as well as many members of the Chiefs Association, were skeptical of this; that it would change us into

collection agents, or increase jail populations with those refusing to pay, while not really generating any substantial income.

I admit that I was wrong. In 1994, county probation departments collected over. \$12 million in supervision fees. We anticipate that this year 13 million will be collected. The Board of Probation and Parole has not been as successful as we have in collecting fees. In 1994, the board collected approximately \$700,000 in supervision fees. If the board collected at the same rate as we do, they would generate an additional \$1.5 million for their operations. Needless to say, that amount would help implement some of the proposed reforms.

I must add that supervision fees were intended to supplement, not supplant, state dollars for the improvement of probation and parole services. Unfortunately, under the past administration, there was a dollar-for-dollar deduction in the Grant-in-Aid subsidy for every dollar collected in supervision fees that passed from the county to the state and then back to the county. I would urge the committee to revisit the Supervision Fee Law and include

language that prohibits the Commonwealth from

supplanting state dollars with county collected

supervision fees.

To conclude, I support in total the section that grants probation and parole officers authority to conduct reasonable searches of offenders under supervision. Upon passage, this will be an invaluable tool for probation and parole to insure officer as well as public safety. We have been seeking this authorization for some time, and I want to thank Representative Piccola for including it in this proposed legislation.

Finally, I support the elevation of the Board of Probation and Parole to a cabinet level department with a commissioner appointed by the Governor. By elevating the board to a cabinet level, you bring them in the process on an equal basis to the budget and the policy development. I also think that it's important for functional purposes. As long as we maintain the current minimum/maximum sentencing structure parole decisions must remain independent from prison overcrowding issues.

We must never find ourselves in the

position of releasing violent offenders at their minimum date solely based on the need to free up prison space. This is a disservice to the community and undermines the integrity of our criminal justice system. I realize that finite resource issues must be taken into consideration and I hope that I have offered some reasonable suggestions to improve the parole system, while not breaking the bank or compromising public safety.

I believe the bill before you today represents a balanced approach for the needed reforms of the parole board. I want to thank you for this opportunity, and if you have any questions or suggestions, I will be more than willing to try to answer them.

CHAIRMAN PICCOLA: Thank you, Mr.

Clark. First, just a comment with respect to

the section of the bill that you applauded that

grants probation/parole officers authority to

conduct reasonable searches of offenders under

supervision. I appreciate your gratitude, but

you should be also thanking Representative Wogan

who is the prime sponsor of that bill. We

actually stole it from him and incorporated it

into this overall package, so Chris deserves
most of the gratitude on that. And, in fact, we
may be actually trying to move his legislation
independent of this, depending upon how things
go. I wanted to make sure he got the
appropriate credit on that.

MR. CLARK: I will make sure I thank him.

CHAIRMAN PICCOLA: On the issue that you raised on page -- I don't know what page it is -- where you indicate that the board should explore the possibility of contracting with the counties for placement of technical parole violators into the county programs, is it your view that the board has that authority now to do that or would they have that authority under this bill?

MR. CLARK: Yes, they would. I think under technical, and maybe the chairman or somebody from the board will correct me later, but I think under revocation hearings they can place restrictions other than jail or prison on an offender. I think it should just be an option for appropriate offenders that there be a state rate set for certain kinds of programs,

and the board would contract for placement into an appropriate restrictive intermediate punishment. I don't think there's anything that precludes them from doing that now.

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Grant-in-Aid program, 12 or 13 years ago I sat as an unofficial member of the advisory board on probation and parole. My recollection is that, when we worked with that program, the Grant-in-Aid program, the intent of that program -- and I recognize we don't fund it to the extent that we made that commitment, but that's not anything unusual with the General Assembly.

The intent of that program was to act sort of as a carrot to the counties to upgrade their programs and to meet certain standards. In fact, as I recall, we selected certain standards that each program had to meet each year in order to qualify for a certain level of funding in the Grant-In-Aid program.

I haven't been on that board for at least 10 years; probably longer. Could you bring me up to date on how the Grant-In-Aid program is specifically working year in and year

out? Is it still acting as the carrot? Is it helping the counties upgrade their programs?

MR. CLARK: Yes. I don't think there's any doubt that from 1965 until now it has been very successful in professionalizing county adult probation, and using that carrot you hire qualified probation officers to meet certain standards and we'll reimburse that salary. What's happened over the years, and again in the last administration, it's been changed. It's really not a true subsidy anymore. The carrot was, you add additional staff and we will increase the amount that we subsidize you.

I believe in the early '90's there was an artificial cap placed on the amount of the number of probation officers that would be eligible for this reimbursement. Since that time, the counties have probably hired an additional 350, 400 probation staff that meet the qualifications but are not included in the Grant-in-Aid formula. So, from my definition that's no longer a subsidy.

I think one thing we have to look at is the proportion of the Grant-in-Aid subsidy

and its relationship to the total county
probation budget. Grant-in-Aid is becoming a
smaller and a smaller portion of that total
budget. I wouldn't be surprised somewhere down
the road if there isn't an increase in the funds
that the reporting requirements and the other
requirements -- it comes to a point where some
counties might say, we don't need to go through
this. I think that would be tragic because it
would undermind that whole philosophical intent
of professionalizing county probation.

We could go back to the days when it was, for lack of a better -- patronage haven, if you will. Somebody needed a job and they would end up in county probation. We needed to change that in '65. I hope we don't revert back to that, but unless there is a stronger commitment from the Commonwealth there's that potential.

CHAIRMAN PICCOLA: One last question.

In my view, in recent years one of the deficiencies in the Board of Probation and Parole is its failure to adequately interface with the Department of Corrections. What, if anything, would you comment on relative to the interfacing of the State Board of Probation and

Parole with county probation services? How would you rate it?

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MR. CLARK: I think it's better than that with the Department of Corrections I think because in part it's better --

CHAIRMAN PICCOLA: Pardon?

MR. CLAK: The relationship is better than that of the Department of Corrections and it's because, I think, of the Grand-in-Aid. They are our parent agency in the sense that they give us money.

I think that because of their independent status over the years, I don't think they have been as willing to include themselves in the loop with the Department of Corrections or other state agencies in the transfer of information, for whatever reasons, and I won't speculate on that. I think there has been not enough communication between the 2 on the transfer of information.

I talk a lot about the automated system, but it's just so inefficient how we do it now, that the county writes a pre-sentence investigation and mails it to an institution. Then they mail it to somebody and it just gets

lost. I would think just efficiencies of having it entered one time and then electronically transferred to the board and then to the Department of Corrections would be just fundamentally very easy to do and not costly. We must bring them into the process. They have been not as willing to participate in the planning process of a lot of criminal justice policy issues as they might be if they were a cabinet level position. I think that would bring them into the fold.

CHAIRMAN PICCOLA: I would like to welcome Representative Maitland who has joined us this morning. Do other members of the committee have questions? Representative Masland.

REPRESENTATIVE MASLAND: Thank you, Mr. Chairman. I have not been here as long as you, but when I saw we weren't funding the 80 percent formula I was not surprised either.

Just a couple other comments, and I do have a question.

With respect to P.C.C.D. and automation, I think we have to expect a lot more from the Pennsylvania Commission on Crime and

Delinquency, and I think they can do a lot more if we allow them to and allow them to coordinate all the various law enforcement arms throughout the state so that we can have a better and more smoothly running system. As a commissioner, I don't think we do do that.

Another comment on the probation fee.

When I was in the D.A.'s office there was a hue
and cry that you would not believe from public
defenders and defense attorneys, how can you
possibly do this, this \$25 fee? Everybody was
trying to get it waived, and let's not have that
apply in my case. I'm happy to see that there
has been some success there.

My question, and I think I know the answer, but I still want to hear it from you, is on your second point regarding the establishing of a release classification grid for the violent and nonviolent offenders where you say that the input from the correctional institution regarding the recommendation should be given less weight than the other listed factors. Why do you believe that should be the case?

MR. CLARK: I believe the 2 systems, in some sense, are at odds. The Department of

Corrections is under -- I don't know if they are 150 percent over capacity. They have problems with overcrowding. I think while there's a necessity to try to move people out of that system, and I understand that.

Unfortunately, I think we have to have the safeguards that if there are 7 members that the correctional institution must check off, those decisions might be based more on their overcrowding pressures and on the likelihood of this offender successfully reentering society. That's not a knock on the Department of Corrections at all. It's just a reality.

Again, that's why I think that if we put this at a cabinet level position that will help mitigate some of those instances. I think the prime information should be facts of crime, the offender's history and input from the victim.

Not to go on too long, but behaviors in jail I don't think necessarily reflect on behaviors in the community. I don't know if we should reward -- There are certain skills you learn in institutions to be manipulative, and really anti-social kinds of behaviors that maybe

we don't want to have replicated in the community.

REPRESENTATIVE MASLAND: I agree with you wholeheartedly. I had the opportunity to have an internship during my schooling years at the State Correctional Institution in Camp Hill and had some contacts with inmates there. It was obvious to me in talking to them that they felt they knew how they could manipulate the system, and possibly manipulate, in this instance, the recommendation of the correctional staff.

I agree, it's not a knock on the correctional staff. It's just there are different conflicting pressures there and sometimes your opinion could be clouded by other circumstances, other than really what should be at the top of the list. Thank you. I was pretty much sure that would be your response.

MR. CLARK: Thank you.

CHAIRMAN PICCOLA: Thank you very much, sir. Our next witness is Martin F. Horn, Commissioner of the Pennsylvania Department of Corrections, for what hopefully will be his first of many appearances before the House

Judiciary Committee. Although, I guess

technically, you were before us on Tuesday, but

that was rather informal.

COMMISSIONER HORN: Thank you,
Representative Piccola. It's a pleasure to be
here. I welcome the opportunity to speak to the
members of the committee today and share with
you whatever thoughts and ideas you may find
useful concerning the management of the parole
system in the Commonwealth.

I'd like to make it clear from the beginning that although I have a background and experience in parole work, that I'm most proud of, the Governor didn't appoint me to come to Pennsylvania to do parole work. He appointed me to manage the Department of Corrections, and I can assure you that my plate is quite full in that regard.

I continue to have a professional interest, and certainly as Commissioner of Corrections, a very profound investment in the operation of the parole system here in the Commonwealth. I regret that I don't have prepared testimony. I was able to put some notes together and I'll share my thoughts with

you.

I like to tell people that we don't know any better actually. We don't remember their high school French teacher. Parole is an old French word meaning scapegoat. And in many respects parole serves that function throughout this country and has historically. But, in fact, parole derives from the French word for promise. It entails a promise made by an offender to the solvent in exchange for his or her release, a promise to be behave, a promise to refrain from crime. Parole also offers to the community the promise of rehabilitation, the promise of redemption.

I think, ultimately, the question which needs to be resolved by this General Assembly is, why do we send people to prison and what do we want of our parole system. I think that this bill is a major contribution towards addressing that question.

I think we like to think that we expect our corrections and parole system to engage in rehabilitation. But, I think in our heart of hearts we don't truly believe it.

Parole, the concept of parole is

premised on the notion of the perfectability of man and the possibility of redemption, but it entails risk. And anybody who sits before you and tells you that they can predict the outcome of parole's decision is misleading you.

The day that society opened its first prison door and let its first inmate out, it accepted a level of risk. The only way to eliminate risk is to never let people out.

Obviously, we can't do that.

Risk and its management are inherent in having a parole release system. If you will tolerate no risk and expect no failures, then you must change your sentencing system. You must change your system to one with flat sentences, where we say that when we lock a person up that is how much time they will serve. And when that time is up, they will be released.

Otherwise, someone has to make a decision and none of us can predict the future. But however we do, society does have a right in a discretionary release system, such as we have in the Commonwealth, to expect that if it is willing to take some risk, the decisions about those risks are made carefully, thoughtfully and

prudently.

It troubles me that there is evidence that in recent years that has not been the case in the Commonwealth. It troubles me as well that even within the Department of Corrections there are decisions that are not made as thoughtfully and carefully and prudently as I would like to see them made.

I think the first question with respect to discretionary parole release that we must answer, and this bill begins to do that, is, what is the standard for release? I agree with the previous speaker that the standard should not be overcrowding. Nonetheless, as a General Assembly you must take cognizance of the cost of imprisonment to the taxpayer.

But, is the standard that an inmate has served enough time for the crime that he or she has committed? Or, is the standard that the individual has been rehabilitated, in which case we must ask how do we know and who is the judge? Or, is the standard that parole is something that we give to an inmate in return for good behavior?

I think the previous speaker alluded

influence of a sentencing system such as we have in the Commonwealth, where it is not overcrowding that causes corrections officials to take a particular view of an inmate and make a particular recommendation with respect to an inmate; but rather, it is the fact that there is very little, in fact there is nothing that corrections staff can offer to an inmate in return for their good behavior, except a promise to recommend them for parole or to recommend them for furlough, or to recommend them for an outside assignment.

In Pennsylvania there is no good time off the minimum or maximum sentence. We are one of, I think only 3 states in the nation with no good time system. That does not trouble me.

Frankly, I prefer a flat sentencing system and what I refer to as bad time. I believe that good behavior is a sine quanon. It is the minimum that an inmate must achieve in order to be released when his or her time is up, and that what we should be saying to inmates is, you are sentenced to a term of, whatever, 5 years, 7 years, 10 years, 20 years, and if you behave

well that's when you will get out. But if you don't behave well, you will serve longer. The public would then have truth in sentencing.

They would know that if he behaves he will be out in 5, 7, 10 or 20 years. There are certainly ways within the due process model that we can assess what I refer to as bad time.

I applaud this bill because it says that release is not to be granted merely as a reward for good behavior or willing an efficient performance of an inmate's duties. That is as it should be.

When we finally do release individuals from prison, we have to manage them and the risk better than we do and we have to provide resources to do that. I think that the Governor's recent appointments to the Parole Board are a good first step in correcting the management problems that I perceived. But, we can't manage the agency by committing. I believe that it is commendable that this bill goes a long way towards clarifying the role of the Chairman of the Parole Board as the Chief Executive Officer of the parole agency.

With respect to parole supervision, I

think we have to clarify its purpose. Is the purpose of parole supervision merely surveillance? Is it to watch the parolee until he or she breaks a rule, steps on a crack, spits on the sidewalk, gives us a hot urine, and then lock him or her up? Or, is the purpose of supervision to change the odds?

You know, every inmate is released from prison with some statistical probability of success or failure. It seems to me that if the effect of parole supervision is not to improve the odds in society's favor—that is, the odds in favor of success—then what's the point in supervising the individual at all? And if parole cannot demonstrate a capacity to change the odds, then what are we receiving in return for our money?

I think that that question becomes even more clear when we consider caseloads. In the Commonwealth, roughly speaking we have 25,000 parolees and roughly 250 parole agents. That is a supervision ratio across the board of 1 to 100. I realize that that's not uniform. There are some caseloads that are much lower, much more intensive, but some obviously would

then have to be much higher.

I come from New York where we had an across-the-board average supervision ratio of 1 to 38, and I'd like to explain it thusly. New York parole officers work by contract 37 and a half hours a week. They had 38 parolees. Simple math will tell you that they had gross hours less than 1 hour per week per parolee. That was gross.

When you net it out, after vacation time, sick leave, training, administrative duties and the time it takes to travel from the home of parolee A to parolee B and back to your office or to visit a courthouse, that probably leaves you less than one-half hour per week per parolee. That's less than 2 hours a month face to face.

How much change in an individual's behavior, how much protection to the community can we provide in 2 hours per month? And if, God forbid, 1 parolee on your caseload requires 5 hours of your time that month because he or she has a problem, or he or she is acting out, that time, of course, gets taken away from the time available to other parolees.

I think we have to take a close look at the performance of parole. I've heard a lot about intensive parole supervision standards. I would urge that a very careful audit be undertaken to examine whether, in fact, these standards are met. I know from personal experience in New York that standards tend to be unrealistic and unrealizable.

I think we need a philosophy and a strategy of parole supervision that recognizes these realities and we need the resources to do the job. We need to prioritize the cases where we are going to invest the resources. We have to recognize that in order for a parolee to succeed after had he or she is released from prison, there are 3 critical elements that have to be addressed.

that is not dysfunctional. He or she has to remain sober, and he or she has to work. Those are the 3 elements of parole work. Yet, we fail to provide the parole system with adequate resources to assist parolees in finding housing that supports a sober, law-abiding lifestyle. We fail to provide parole officers with

sufficient resources to access programs designed to maintain sobriety and prevent relapse from the day the individual is released. It's too late when the parolee gives you his first hot urine.

You have to start talking about sobriety with that parolee before he's released from prison and pick up on it the day he walks out of the jail. We have to find parolees work. No matter what I do in prison to keep an inmate for 5 years, even if I succeed in prison in teaching him a skill and teaching him how to read and write; if there is no job, no prospects of a job, no focus on getting a job, his behavior will become dysfunctional very quickly.

I think we have to take a close look at what we do with sex offenders. I think they deserve the highest level of scrutiny, supervision, surveillance, and I think the treatment is an adjunct to supervision. It does not necessarily cure them. I don't think they are ever cured. But I think that it helps people to control their behavior and it is a valuable tool for parole officers in monitoring behavior and the thought patterns of the

parolees.

I think that a lot can be done by teaming parole officers up with community policemen. If a police officer is assigned to a particular community policing beat, patrol area, neighborhood, he or she should work very closely with the parole officer or the probation officer that's assigned to that neighborhood. They should know the cases.

The parole officer should say, Johnny Jones got home last night. I put him on a 9 o'clock curfew. Here's my card. If you see him on the street at 10 o'clock at night, call me. The officer should be able to call the parole officer and say, you know, I saw Johnny Jones on the street corner at 3 in the afternoon drinking wine. Isn't he supposed to be out looking for work? The parole officer ought to be able to tell the police officer, Johnny Jones is a sex offender. If you see him talking to a small child, call me immediately.

There is a lot we can do better in supervising parolees and probationers. I think we also have to look at the fragmentation of our system. We have a system today where in a given

family, a state parole agent can be visiting
Johnny Jones, who was released from state
prison. A county adult probation officer could
be visiting Jimmy Jones who is on county
probation or was paroled from the county. And
yet, a juvenile probation officer could be
visiting the home to see Bobby Jones, the
younger brother. We have 3 caseworkers visiting
the home and that's without the people from DPW
and county social services and child protective
services. I think we have to look at the
fragmentation of our system.

I think we have got to recognize and prevent relapse. We have to provide parole officers with a range of resources. If we take a urine sample -- We have very effective means today to detect drug abuse by parolees. We can take urine samples. I will guarantee you what will happen. You will find that large numbers of parolees are getting high.

It is naive to think you can take an individual who has been addicted to cocaine or heroin, put them in prison for on average 36 to 48 months, give them a smattering of drug treatment—the resources for drug treatment in

prisons are inadequate. We all know that—send him out into the community and then pretend that he's never going to get high ever again. Of course, he's going to get high and, of course, you are going to get a hot urine. The question becomes, how do you deal with it? If the way to deal with it is to send him back to prison, I can guarantee you, you will build more prisons.

Let me just share with you in closing some very startling numbers. When I testified at my confirmation hearing in March, the prison population had just hit 29,000. As of this morning it has exceeded 29,500. Since the day I got here in March the population of prisons has grown by over 600 inmates. In 1980 we only had 8200 inmates.

Let me share with you something else. In 1980, we released through parole 2,967 inmates and returned to prison as parole violators 3,964. In other words, in 1980 we returned 997 more people to prison than we released.

In 1993, we released 7,147 individuals through parole action, but returned 9,508. In 1993, we returned to prison 2,361 people more

than we released. I might have done better not releasing them at all. I took in more than I let out. I have only got to build the walls

higher.

B

Overcrowding is not a reason to parole people, but I think we have got to realize what is driving the population. We have got to begin to address it in a more thoughtful way. I think this bill moves towards that.

CHAIRMAN PICCOLA: Thank you very much, commissioner. You have given us a lot of suggestions and food for thought on how the parole system should be administered and some of the standards that should be used.

As you know, this bill changes the administrative scheme that we presently have in Pennsylvania, where we have an unelected, appointed, independent Board of Probation and Parole which both administers the system as well as makes the decision on release. What we're suggesting under this bill is that, the administrative supervisory function be vested in a new cabinet level position directly responsible to the Governor, and that the release decision be vested in a quasi-judicial

Board of Probation and Parole.

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Given your experience in New York and given what I believe is the goal, as you indicate, of any parole system, and that is to minimize the risk because, as you said, as soon as we release we are engaging in risk. Would you comment for us how you feel this administrative change will improve our ability in Pennsylvania to minimize the risk that we are engaging in when we release people under parole? Because, I believe that's the issue that is on the minds of most Pennsylvanians right now, because it appears that we are not minimizing the risk based upon the recent highly publicized cases that have been brought to our attention. And further investigation apparently revealing that the administrative and supervisory function of the agency is in need of a lot of work.

That's sort of an open-ended kind of question, but you didn't really address the administrative changes that were made in this bill. I think those are probably the core of the legislation. Given your experience in New York, which I believe has a similar type system, we'd like to have your comments.

commissioner Horn: Well, it is similar but not identical. I think I did attempt to say that we can't manage the agency by committee. At least my notes say I should have said it. I might have missed it.

You can't manage an organization, any organization, by committee. Somebody has to be in charge. I think to the extent that this clarifies who is in charge of the day-to-day administration and operation of the supervision function of the agency. And I would argue also the process of preparing the inmates for their appearance before the board, generating the information for the board, and preparing the reports for the board, that that has got to be in the hands of a single administrative entity.

whether it has cabinet status or not I don't think as important as clarifying that fact. I think one of the problems that this agency suffers from, and I have seen it in other governmental jurisdictions, is that the chairman of this body, whatever it is, is shackled by the need to get concurrence from the other members who may be of different political persuasions, philosophical persuasions. When you are

managing risk ultimately somebody has to hold the bag.

I'm very conscious that in corrections
I'm holding the bag. I have got 20 some odd
wardens. They are making decisions every day.
I'm going to have to live or die by the
decisions they make, and I'm going to have to
tell them what my expectations are. In the
final analysis, I'm going to sit before you.
I'm not going to say, it was his decision. I
own the decisions made in corrections. The
chairman or the commissioner, whoever it is, has
to own the decision. Somebody has to own the
decisions. Somebody has to own the supervision.
It can't be done by a committee, and to that
extent this makes a substantial contribution to
that process.

I think in New York the chairman, the way it worked was that, you had a single chairman who was both the chairman of the parole board, but by statute was clearly the chief executive officer of the Division of Parole and had sole and exclusive executive authority over the management of the agency. That was clear. I think this model comes closer to that. I

think you need something like that.

testified, and I think we have heard these numbers before, that of the 650 employees of the current Board of Probation and Parole, approximately 250 of them only are devoted to the supervisory function; that is, the parole agents. Whereas, we have 400 in, I suppose, clerical or administration. That appears to me to be overburdened with administrative employees. How does that compare to other states from your experience?

COMMISSIONER HORN: Certainly, on its face it sounds like a strange balance, but without knowing more about the nature of the work it's difficult. In New York, for example, in the institutions we had a very rich clerical ratio. The reason for that is that, the major work that is done in correctional institutions by parole agents is writing reports for the parole board and typing those reports. You have to get reports out. The parole board is coming. There is just this constant -- and the worse thing that could happen is for the parole board to come and an inmate be ready to appear and the

report not be ready. There is a tremendous clerical function.

I think there are ways to address it.

I have heard, I don't know personally, but I think that probably they have some inefficiencies as a result of their failure to utilize modern technology. They may also have some functions that are unique by virtue of their Grant-in-Aid program; by virtue of their relationship to the county probation function.

It may be regulatory or report preparation or information retrieval data entry that could be done in a more efficient way. But certainly, it sounds like a lack of balance.

Let me also mention, I think one of the best things that we can do, and I have spoken to the Governor about it and I hope we will be able to move towards it. I believe this should be a single and unitary data base. We know who the clients of parole are going to be the day they walk into state prison. We type their name. We type their date of birth. We type their social security number. We type a description of the crime. We type their legal dates. We type the county of commitment, the

judge's name. We enter all of that. We should enter it once. It shouldn't be entered again, and they should be able to access it.

We should be able to generate off the computer a prognostication of what their future workload is going to be, which inmates -- I ought to be able to generate off the computer and they ought to be able to access my computer and find out who is going to be eligible to appear before the parole board 5 years from today.

as to use the data that we collected at intake; the information about the crime, and actually before an inmate appears before the parole board the computer generates a parole summary. It generates with just the press of a button and the entry of the inmate's I.D. number, his name and all the basic identifying and legal information.

It extracts from what we have entered into the computer a description of the offense, a description of his prior record, and it delivers that to the parole officer's desk before the parole officer interviews the inmate.

The parole officer doesn't have to read it. He doesn't have to rewrite it. A typist doesn't have to reenter it. The parole officer then conducts his or her professional interview and merely writes up his professional assessment and synthesizes the data. Then the parole decision is immediately conveyed back. That information is available to the field.

pass the bill that would allow us to monitor and record the inmate telephone calls and, ultimately, if I am successful in changing the phone system, we will be able to, as we do in New York, provide you a parole listing of everybody that every inmate calls so that if the inmate becomes a fugitive, we know who he was in telephone contact with while he was a prisoner. It also becomes very effective if he escapes. We can find out who he called the night before.

There are lots of things, and I think that by doing those things it will require an investment. It will require that we be somewhat entrepreneurial. It will require that we move very, very boldly in the area of technology, but I think a consolidated data base and an

increased use of word processing, automation and decentralized data will enable parole to devote more resources to parolee supervision.

CHAIRMAN PICCOLA: I'm sure this committee will be anxious to support that effort in any way possible, because another fact of life has been the parole and to some extent the correction system, but less so because of the need for new facilities is the poor sister of the criminal justice system. We seem to front-load our appropriations to the police and the district attorneys to get the convictions, but then we forget that they come out the other end. That has a major impact to public safety, as great at least as the front end. I'm glad we are able to pay some attention to that issue.

quite frankly, other than the day-to-day
management system my job is easy. I'd much
prefer to be running a correction system than a
parole system. When I go to sleep at night, I
know where all my people are.

CHAIRMAN PICCOLA: Do other members of the committee have questions? Representative Masland.

REPRESENTATIVE MASLAND: This was very educational and enjoyable. I should probably talk to my wife, a former French teacher, about all of the words that come up each day. I appreciate that little bit of insight.

I also have to say that with respect to making decisions carefully, thoughtfully and prudently, that I would have to regret that some of our legislative decisions don't fall into that category also. Hopefully, the one dealing with this bill will.

With respect to the flat sentence or the bad time suggestion, which I think is something we should look at. We need to be cognizant of the fact that if you take that discretion away at the end of the sentence; if you take discretion away from the parole board to decide when somebody is released in that 10 to 20-year sentence gap; if you take that discretion away, it's going to put a little more pressure, a little bit more discretion on the front end when the sentence is actually imposed.

Maybe that's where it should be, because maybe that's where the victims will have more input, but there's going to be a lot of

discussions. Having been in the D.A.'s office,

I'm sure there's going to be a lot of discussion

between defense attorneys, prosecutors and

judges as to what that flat sentence is or

should be. If it's made there and it's made

with victim input, maybe that's appropriate. I

think we need to realize that there is only so

much discretion there and that might shift a

little bit more to the front end.

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COMMISSIONER HORN: You are absolutely The whole debate in the criminal correct. justice system in the last 25 years has actually been about the issue of the locus of discretion. I believe the information that is necessary to decide how much time an offender should do is available at the time of sentencing. It's in open court before a judge who must stand for election and is answerable to the people of that community. It is made in the community where the offense occurred. We now have substantial victim input. There is much more press attention to it, and it has less of the appearance of a decision that is made by nameless, faceless bureaucrats than a discretionary parole release decision.

But, yes, it will -- I believe everything you do here and everything I do at the highest levels of government has much less to do with setting criminal justice policy, as you well know, than what happens in the bizarre that we call the criminal court where a lot of wheeling and dealing goes on, and defense attorneys and D.A.s will figure out ways to make the system work to the best interest of their client.

REPRESENTATIVE MASLAND: I appreciate your response. I think it does recognize the problems within the system. If you do have flat sentencing you may have little discretion at the end because you need to consider the bad time that should be added, but there is going to be more on the front end. Maybe we won't need a commission on sentencing. Maybe we won't need a few other things if you don't have to worry about those guidelines constantly.

COMMISSIONER HORN: Well, I think the commission on sentencing would be helpful because the question of what is the appropriate range of that flat time. How much time does the offender deserve for what he did?

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I think some of the best language that I've ever heard is that, release on parole should not be granted if to release an offender at this point in time would so depreciate the seriousness of the offense in the eyes of the public as a diminished respect for the law. That is one of the functions of the penal sanction of the sanction of imprisonment.

I think we can say at the outset, the crime you committed deserves 10 years, 15 years, 20 years, and that's how much an aggrieved society expects from you. If you behave well, that's how much time you will do, and the inmates know it. I can say to an inmate, if your sentence is good behavior you will get out If you misbehave, there will be a due on time. process proceeding in accordance with federal case law, we'll use McDonald; and if you are judged to have violated the rules in a serious way, you will do additional time, and you could put some outside limits on how much additional time I can impose. It becomes a penal system within a penal system. An additional sentence gets imposed for misbehavior in prison.

REPRESENTATIVE MASLAND: Thank you.

CHAIRMAN PICCOLA: Representative Chadwick.

REPRESENTATIVE CHADWICK: Thank you,
Mr. Chairman. Commissioner, I agree with your
comments regarding good time entirely. I don't
believe we should be rewarding prisoners for
doing what's expected of them.

COMMISSIONER HORN: Precisely.

REPRESENTATIVE CHADWICK: However, I would be interested in your thoughts on earned time, where a prisoner goes above and beyond what's expected of him in prison and takes affirmative steps to better himself, whatever that might be. Do you see any difference between earned time and good time?

an inmate does to better himself in prison he does for himself, and he should do for himself and it will have the greatest value to him.

Again, it gets back to what do we expect of our criminal justice system? If we believe it is a rehabilitative system, then we, indeed, ought to be promoting and giving inmates benefit for becoming rehabilitated.

I, for one, am loath to embrace that

because I'm not quite sure what we mean by rehabilitation. I'm not quite sure how I know it's ever occurred. I'm not prepared to make a decision to release a person based on some prognostication that he's been cured. I believe that our system is a behaviorally-based system. You go to prison because of your behavior. You do time, a certain amount of time based upon your behavior, and when you get out is determined by your behavior. REPRESENTATIVE CHADWICK: Thank you.

REPRESENTATIVE CHADWICK: Thank you.

CHAIRMAN PICCOLA: Quickly,

Representative Masland.

Mr. Chairman. Quickly to follow-up on that, from what you're saying, I think you're saying that if somebody goes to prison with a set sentence they are expected to do x, y and z. And as part of that it should be, you will be expected not only to serve your 5 years, but during that 5 years you will be expected to complete a drug and alcohol or some type of rehabilitative program. You will be expected to get your G.E.D.

I think if we can put that on the

front end, then we can say no, it's not good time/earned time, but as part of your sentence you are not just expected to sit here for 5 years if you want to get out at the end of 5 years. I don't know how you can --

I would go -- I would say, look, we're sending you to prison based on what you did. You are expected to behave yourself and follow the rules. My concern with that approach is, if the inmate doesn't go and doesn't get his G.E.D. or doesn't buy into drug and alcohol; continues to deny that he has a problem, I'm concerned, should I deny him release at the end of the sentence we have imposed because he didn't do that? Those are things he's going to do change his own ability to live and remain at liberty without violating the law. He should do that for his own sake.

I should be providing opportunities.

I should encourage it, but if he wants to come to prison and just work and do his time and not get into fights and not escape and play by the rules, then he has a debt to society and he should pay his debt to society and we should be

done with him. 1 2 3 5 6 7 8 9 anyway. me. CHAIRMAN PICCOLA: Thank you. County District Attorney's Office.

If he commits another crime when he gets out, we will deal with that.

CHAIRMAN PICCOLA: Thank you, Commissioner. I have to tell you it's refreshing, after many years of combatting good time/earned time and all this other stuff, it's nice to know that we are not going to have to fight that battle for the next 4 or 8 years

COMMISSIONER HORN: Thanks for having

I would also concur that we don't rehabilitate people in our system. We give them the opportunity to rehabilitate themselves. that's what our correction system should be doing, and if we can get the prison industry bill through, we may have more opportunities.

Our next witness is Pamela S. Grosh, Director of Victim Services in the Lancaster

MS. GROSH: Good morning. My name is Pamela Grosh. For the last 6 and a half years, I have worked with victims of crime in the Lancaster County District Attorney's Office.

During this time I have walked the criminal justice path with many victims and their families. k.

Their stories are all unique. Each one has its own pain. Each person struggles with the everyday realities, the everyday struggles of living in the aftermath of a crime. These realities are physical in the loss of abilities once taken for granted. They are psychological with an overwhelming range of emotions, that tend to overwhelm at odd moments. They are financial with a fist full of unanticipated expenses. They are not all big moments.

From victims who have given me the gift of looking into their souls, I understand that it is the constantness of these realities that is the most painful. As a mother told me early on in my experience about her murdered child, she's the first thing I think of when I open my eyes in the morning. She's the last thing I think of when I close them at night.

While each of these stories are unique, many elements of crime victims' quests are inherently similar. Each of them seek to

make sense of an event that is senseless. They seek some level of understanding that will enable them to live without the constant question of why. Many of them hope for these answers within the criminal justice system.

They attend hearings and trials with incredibly painful testimony in order to search for the truth about what has happened. Having sought and found whatever facts a trial can offer, they are deeply affected by a favorable verdict and a sentence. While nothing can erase the crime, a verdict and a sentence do close a chapter for them. They are satisfied with the feeling that justice has been exacted, a sentence has been pronounced, and the world has recognized the wrong that has been done to them. However, the process is far from over.

Many victims and their families enter into this phase of the system with a complete unawarness of its existence. Prosecutors, police and victim advocates are loath to give even the most general prediction of the outcome of a trial. Everyone focuses on the trial and its verdict. There is no room for information about the post sentencing rights of victims.

Many victims and their families expend a great deal of energy in this trial process and hope intensely that life will once again be normal after this is over. That hope is seldom realized.

Recognizing that the impact of a crime does not end with the sentencing of a defendant, despite a victim's fervent hopes, is the first step towards understanding the importance of the input process. A victim's physical, psychological and financial healing is not on the same timetable as a defendant's sentence.

would gladly serve the determined time of a prison sentence than live within the life sentence of a victimization. It's important that the most fundamental reasons why the defendant is in prison do not get lost within the quagmire of reports. These reasons nearly always involve people, victims who have not forgotten. It is my role within the district attorney's office to provide information to victims and their families concerning postsentencing rights.

My role is to educate them about their

ability to participate in the process and to educate them about the process. I encourage victims and their families to enroll even though they are uncertain about their willingness or interest in participating in the process at a later date, with the idea that at least their ability to participate will be protected by their enrollment.

Victims and their families need information. Being a crime victim is often an exercise in powerlessness. Others are in control of the situation that most intensely affects you. People in this situation often struggle to respond appropriately. Sometimes they may be simply too overwhelmed, tired or discouraged to respond to requests for a meeting with another stranger or a letter detailing once again their most private pain. That should not mean that their silence indicates disinterest.

I believe that it is still important to notify victims of actions undertaken by the board, even if the victim chooses not to participate in the input process. I believe it would be facilitated by offering victims a choice at the time contact is made to request

their input as to whether or not they do want input or merely notification.

I also believe that it could be valuable to consider a merger between, or at least the increased communication between the Office of Victim Advocate and within the Department of Corrections and within the Board of Probation and Parole for those individuals who have provided testimony, who have provided insight to the Department of Corrections and who wish to simply have that passed on to the board for consideration at the time of parole.

In many ways these reforms address the most basic consideration that judges consider each time they sentence a defendant; the harm to the victim, the character of the defendant and the risk to the community. These concepts should certainly not be lost because the defendant has completed a fixed amount of time. While many factors must be considered in the release equation, these are too important to ever be neglected.

When first asked to testify today I questioned the validity of my testimony because, as I felt, I would be speaking about people and

this testimony essentially involves process.

But, as we know, people can never be ignored in the process. And while the bill does basically address process, I think it keeps in mind the people whose lives would be most affected by it,

and I thank you for that.

CHAIRMAN PICCOLA: Thank you, Ms.

Grosh, for your testimony. The issue that you raised about, I believe interfacing the victim advocate within the Department of Corrections and the newly-created victim advocate within the Board of Probation and Parole, I'm sure you are not ready to comment on that new system just yet because it is fairly new.

As you may be aware, the new victim advocate in the Board of Probation and Parole is the former victim advocate for the Department of Corrections, Mary Achilles. I'm sure she's very sensitive to the certain issues that you raised. Obviously, you can't address it today, but I would be interested in any comment down the road you might have as to how that system is working. I'm sure Mary will be anxious to address that kind of concern.

MS. GROSH: I think Mary's tenure will

undoubtedly have a tremendous impact on that process.

CHAIRMAN PICCOLA: Do other members of the committee have questions? Representative Masland. Before Mr. Masland asks questions, I'd like the welcome Representative Harold James from Philadelphia, the Minority Chairman of the Subcommittee on Crime and Corrections.

REPRESENTATIVE MASLAND: Ma'am, I just really want to thank you for reminding us what we really should never forget; that is, it's just one chapter in the victim or victim's family life when there's a sentence. I was listening to the radio this morning and they were talking, and I hate to bring this up because of all the media attention already, but they were talking about the O.J. Simpson trial. Ronald Goldman's sister, one of his sisters has been there every day, which is hard to fathom, and she will be there every day because she feels she owes it to him. It seems like the trial is taking an interminable amount of time.

But, it struck me listening to her and listening to you this morning that even when that trial is over, she is still going to have

remember that. As a former prosecutor I didn't always think about that, but I would run into people down the road and that has helped me out as a reminder. We need to remember that here in the legislature, too. So, thank you.

MS. GROSH: I think, in fact, for many families, and particularly in varying reactions by family members of homicide victims, that many of them actually find themselves unable to focus on the grieving or healing process at all until the trial is finished. So much energy is wrapped into that event, into seeking the illusive quality of justice; that, in fact, many times the full awareness of the experience of the loss they have experienced really only begins after the trial ends and after the sentence has been given.

I think it's extremely important that the parole board recognizes that and seeks this additional input from people regarding the time between those 2 events.

I also would like to address one other issue; that is, confidentiality. I noticed that in the current wording of the bill that

testimony will be presumed to be not confidential unless requested so by the victim or considered to be necessary by a hearing examiner.

In my experience with victims and with hearing examiners who have participated in that process, the hearing examiners have generally been extremely clear about that with victims and have made the opportunity to make their testimony confidential very clear to victims.

I believe in a hundred percent of the cases that I can recall, with which I was involved, they did choose to do so. I'm not sure why it is particularly done this way, but I think that it may be valuable to consider doing it the other way, where a victim's testimony would, in fact, be presumed to be confidential unless they specifically state that they would not wish it to be so.

CHAIRMAN PICCOLA: Thank you very much. Our next witness is Mr. Allen Castor, Chairman of the Pennsylvania Board of Probation and Parole. Chairman Castor.

CHAIRMAN CASTOR: Mr. Chairman, members of the House Judiciary Committee: I

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have been asked to testify today on the subject of parole reform. I'm grateful for the opportunity to talk about an issue I support. I note that reform legislation calls for a 5-member board which must provide 2 members to personally interview each parolee for release. Such a provision causes some concern.

In 1994, the agency interviewed over 10,000 individuals for parole. If 2 members must personally interview each and every parolee, there would be no time left to conduct panel violation hearings; to attend policy development sessions; or to conduct board meetings. Please remember that at present there are in excess of 20 state institutions scattered throughout the Commonwealth with 67 county institutions housing state eligible inmates for parole.

At our present 5-member complement, the parole process would be slowed placing additional stress on existing scarce institutional space. The removal of hearing examiners from the paroling process will necessitate a greatly expanded board in order to give cases appropriate scrutiny.

additionally, the reform legislation establishes a Commissioner of Probation and Parole. The board has significant concern about this position. First, the board worries that future administrations possibly beset by prison overcrowding may direct its commissioner to relax supervision standards and not return deserving individuals to incarceration. We believe public safety could be endangered. As an agency, we shall be further reviewing the bill which were received yesterday and passing our concerns on to the committee.

As Chairman of this agency, I need to address some of the concerns raised in Chairman Piccola's press release about the reform legislation. The Chairman noted concerns about agency management and 5 notorious cases. I need to inform the committee about the concerns raised in the release.

I inherited an agency in 1993 which was in need of reform. We had long-term ongoing discrimination suits which needed to be resolved and staff attitudes and procedures which needed reform. This was resolved through supervisory training with an emphasis on fair,

non-discriminatory discipline. Our lawsuits were eventually settled.

We needed reform in our management information system and I empowered my M.I.S. Director to improve his equipment while seeking more funds for his operation. We needed reform in our relationship with the Department of Corrections, which I pursued, and I abolished our adversarial interaction. That Department and ours entered into a successful, cooperative effort requested by the Senate Appropriations Committee to explore ways to reengineer the parole process.

But the more serious reform was the need to reallocate scarce resources, especially in the Philadelphia office, in order to effectively supervise the dangerous, high-risk offenders in the general units. That reform, due to ongoing opposition, has not moved as quickly as it could have. A major concern in the Philadelphia office was that fully half of our resources in that office were going to 10 percent of our cases in the drug units.

This management issue was cause for serious morale problems and deficiencies in the

supervision of high-risk, dangerous offenders in the general units. The drug units were comprised primarily of drug-driven property offenders who were supervised in caseloads limited to 45, but often not exceeding 30 cases on the street. General units frequently had caseloads approaching 200. The situation was further aggravated by the fact that overtime allocations were primarily made to drug units.

In an effort to reform the situation and bring Philadelphia into a more standardized response with the rest of our districts, a meeting was called in October, 1994, which was essentially boycotted by the Philadelphia district management. As a result of comments made by unit supervisors who were called to represent that district, it was clear that the management structure in Philadelphia, the largest agency office, was near collapse.

I ordered an internal audit which revealed serious mismanagement in the areas of overtime use and parolee treatment. I sincerely appreciate Chairman Piccola's patience and understanding in waiting for this audit document while the Inspector General completed her review

of the agency. The audit is available today as requested.

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I ordered an interim management team into Philadelphia to correct deficiencies and to aid the onsite managers. That team, like the agency auditors, was comprised of senior staff whose integrity and knowledge of agency operations was unparalleled. That team met with strong resistance and an organized attempt to discredit their efforts through various legislators. In spite of those obstacles, the team was able to slowly gain control of a chaotic office. They requested that I present to the committee a report which they gave me this morning. This report details their findings in the Philadelphia district office. I have copies of that with me today for you, sir.

By way of illustration of their efforts, the team ended several practices which were not consistent with agency policy. They ended the practice of handcuffing and shackling parolees merely to hold disciplinary conferences and to teach them a lesson. Many parolees were held in this manner for up to 8 hours without

food, water or bathroom facilities. The team required that overtime usage follow agency policy and procedure. No longer was overtime allowed to be approved at the lowest levels by agents and supervisors without appropriate district management oversite.

In spite of resistance and ongoing misinformation, the interim team was able to initiate a critical project in Philadelphia.

They established an absconder effort, which at present is seeking the nearly 1 in 10

Philadelphia parolees who are in delinquent status. I note that Chairman Piccola referenced Abdul Seifullah in his press release. One of the agents assigned to the absconder effort had been assigned the case of Seifullah.

However, he was transferred at the order of the Philadelphia district director to a prisoner transport detail. During his stint on that detail, Seifullah absconded and killed Officer Cole in New Cumberland. That break in supervision may well have significantly contributed to Officer Cole's death.

Additionally, Mr. Chairman, we noticed that you referenced Bader and <REF> bull <HRA>.

I mean to tell you and the committee that as a result of those cases the board reviewed and proposed and expedited new changes in our procedures. Prisoners reporting from institutions now must report within 24 hours.

There's an expedited process for declaring an individual's delinquent, and when Quehanna Boot Camp individuals are released and they have no homes, as Bader had in his case, we personally will meet them.

Additionally, you mentioned the case of McFadden and Simon. Those 2 cases have caused us to review our processes and we are in total, complete support of a reform package which calls for the one-year halfway house residency for those individuals who leave prison under commutation, as well as the fact that we have now instituted on our own the process of 3 panel members reviewing the cases before parole. At present we have 2 parole board members and one who is in orientation session. We will soon get to the point where it will be 3 board members who will be doing that.

The agency has ongoing and serious management problems in the Philadelphia sex

offender unit as well. These problem are outlined in the reports provided to you today. These problems are recent and have been uncovered by the Philadelphia management team. Recent information indicates that violent predatory sex offenders are not getting the supervision expected. Corrective measures are being initiated.

My Executive Director, Calvin

Ogletree, and my Regional Director for

southeastern Pennsylvania, Daniel Goodwin, have

been instrumental in identifying and rectifying

problems. Additionally, I applaud the Governor

for concurring with our efforts to have an

outside audit conducted by the Inspector

General.

This parole administration believes in and supports reform in order to maximize public protection. This protection is provided by the intelligent management of risk associated with parolees on the street. This administration is committed to the custody, control and treatment of parolees.

I thank you today for the opportunity to testify and I welcome your questions. I will

note prior to questions that we will be sending you an additional report because, obviously, the bill yesterday afternoon reported to.

want to first of all thank you for coming this morning and testifying and also to acknowledge your concern about the fact that this bill was only introduced this week. I apologize to you for that and would welcome your ongoing comments as you analyze the specific provisions of it.

I do want to thank you for complying with the request of the committee for the audit report and we will evaluate this. Obviously, we don't have time this morning to do that. I'm not going to even attempt to read through it, but I do want to acknowledge the committee's thanks for your cooperation in that regard.

I thank you for your candid testimony as well because you have acknowledged some of the issues that have come to light. I think you have, at least in part and to the extent that you are able under the current scheme, taken the administrative actions to correct those deficiencies as best you can. Again, we will be reviewing the audit materials to determine, or

at least to attempt to determine what other administrative actions might be taken.

In the introduction of your testimony, you do acknowledge 2 parts of the bill, the bill which is the subject of the hearing today, House Bill 1728, which goes sort of to the heart of what we're attempting to accomplish; and that is, more accountability so that the public knows who is responsible for the public safety or when the public safety is violated.

The one aspect is that the members of the Board of Probation and Parole, as it would be constituted under this legislation, would have to personally interview certain perspective parolees. You indicate that they present somewhat of a problem based upon time limitations and so forth.

The bill, as I think you've also acknowledged in your testimony, also removed from the board most, if not all, of your administrative responsibilities, particularly as it relates to the major function of the agency, and that's supervising parolees. And it is the feeling of myself as the prime sponsor that that takes up an inordinate amount of your time, and

if the board was to be limited to the.

quasi-judicial function of making the release decision, assisted by hearing examiners on the issue of revocation decisions, that you should be able to spend more time personally interviewing inmates, particularly the inmates

who are serving time for violent offenses.

Obviously, no legislation when it's introduced is ever written in stone and we will be very amenable to making whatever corrections necessary to make sure we have a system that works. We don't want a system that's going to be on paper and not actually functioning.

I sort of would like to have your comments as to whether or not the taking away of the administrative responsibilities and devoting most of your time to the review of cases, the interviewing of inmates eligible for parole, as board members, whether you would have more time to devote to that kind of activity with the lesser administrative responsibilities.

CHAIRMAN CASTOR: I understand your question. Essentially, what the Commissioner of Probation and Parole would be, would in essence be very similar to the executive director

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position which we already have involved in the board at present. Quite frankly, the reason we have an executive director is because, as the CEO of the agency, there are issues of administration as well as being an active and working board member that create various and very significant demands of my time.

We would suggest that the Commissioner of Probation and Parole is, in fact, a redundancy with that executive director position. And we would suggest further that as you review some of the documents which I handed you today, you can see that many of the critical issues of maintaining custody and control, providing treatment, making certain that the supervision staff is responsive to the community in terms of providing public safety are being met; and that reform is difficult. It's very tough at times, but as we continue to go through that process, the existing structure seems to be working well in that aspect.

Let me also address the question that you noted in terms of the board members in the interview process. I was reading the bill until 2 last night, getting through that. One of the

things that I noted, which was different from the Executive Bulletin your staff had sent out earlier in the week was that, there seemed to have been a different focus.

We originally, in reviewing that information, believed that it would be 3 parole board members required to interview and that they would be primarily interviewing just violent offenders. That in and of itself would have been a very difficult, logistical issue to deal with. But when we saw that it was 2 interviewing everyone, it became just as logistically difficult.

As I said in my testimony, with more than 10,000 cases last year and with an expectation that those numbers will only grow, there has to be a common expansion of the board in order to do that if that's the bill's intent.

Ultimately, as I had said before the Senate Judiciary Committee, legislation and reform I think is good. We need that. I'm not going to even make that -- sit here and insult your intelligence in terms that we don't need some sort of reform process, but you can't legislate common sense. If we talk in terms of

the Simon case, as the antecedent which brings
us here today, then we can say we need 7 people
to review a case, which maybe we need 11.

Ultimately, you need to be able to look at the
information, make certain that the information
is there and render a -- not a legal judgment,

at least a common sensible judgment.

To that end, I believe that if, in fact, we are going to go to a point where we are requiring only board members to be involved with the paroling process, that at the very minimum it would be less logistically strenuous if we had a requirement with one interview.

CHAIRMAN PICCOLA: Getting back to the beginning of your answer to my question where you indicated that you felt your executive director would be the -- is fulfilling the same function that under this legislation the newly-created level of Commissioner of Probation and Parole would be fulfilling. I think you have come right to the heart of my problem with your agency.

It's not your fault. I'm not blaming you, because you are in a system, as you say you inherited, and it's statutorily set up that way.

It's not your fault and I'm not casting dispersions. I have problems when we have administrative failures in an agency, which I think we have all acknowledged we have had, and the accountability for those failures runs from parole agents or parole personnel who are supervised by the Executive Director of the Board of Probation and Parole, who is appointed by, I don't know, maybe just the chairman or the whole board. I guess the whole board would have to appoint.

CHAIRMAN CASTOR: As executive director, only the board secretary is the complete board --

CHAIRMAN PICCOLA: You appoint, as the Chairman of the Board of Probation and Parole that person, and you are serving a set term, having been appointed by a previous governor and confirmed by the Senate, and can't be removed except under certain unusual circumstances.

There's just not enough, in my opinion, not enough accountability to the Chief Executive Officer of the Commonwealth, who I believe is charged with public safety responsibilities and the necessary changes, given the appointed

independent nature of your board and the diffuse
administrative responsibilities become very
difficult to achieve.

That's the reason for taking the supervisory function, the administrative function, and putting it under the administrative agency directly responsible to the Governor. Because in my view under that scheme when something goes wrong, as Commissioner Horn testified, we know where to lay the blame—on the Commissioner of Probation and Parole who is responsible to the Governor. The Governor, if he is responsible for the people, is going to take the necessary action.

Under our present scheme, and this is not criticism of you or present board members, that kind of administrative change is very difficult to achieve. I think that's why I'm interested in having it changed.

CHAIRMAN CASTOR: I hear your concerns. I would suggest, given the scenario that you have given, that the Governor has, even now, complete control of the agency by simply -- If he's really unhappy with the process, he removes the chairman, and I guarantee you that

the executive director of that chairman evaporates fairly quickly thereafter.

except -- Well, the Governor can designate the chairman as I understand it. You're right in that respect. It is only by happenstance that this particular governor got 3 appointments right off the bat. That's just a coincidence. It doesn't happen every time the governor comes into existence, or into duties of office.

about the chairman and the executive director, and that is a partial response to my concern.

But, I still strongly believe, and I think you would agree with this, that parole in terms of protecting public safety is probably even more important than corrections, because if something goes wrong in corrections, at least you have them inside the walls. When something goes wrong in your shop, they are out on the street.

CHAIRMAN CASTOR: I absolutely agree with that.

CHAIRMAN PICCOLA: I don't think administratively the agency is set up to react to the kinds of emergencies and the kinds of

situations that take place under those circumstances to adequately protect public safety. You and I are probably going to have a disagreement on this, but that's my view. I will be happy to hear yours.

CHAIRMAN CASTOR: I would suggest to you, as a 23-year professional in this organization, that by and large the overwhelming majority of our staff are incredibly dedicated and motivated individuals in terms of doing their job. For many years before they had the overtime, there were individuals who worked well over the 40 hours simply out of a sense of duty to the job.

As problems arise in caseloads, as problems arise in units, as problems arise in districts, normally managers—even the parole agent is a manager—deal with those problems immediately. When those problems arise to a level where the relevant manager isn't dealing with them, our processes usually and have always in the 23 years I have been there have kicked in and we have been able to look at the process and decide what corrective reforms need to be administered.

As an agency we have been historically very responsive to the new administrations as they come into existence. We were very cooperative with the Casey Administration after the Camp Hill riots and when prison overcrowding became a major focus, and that focus was looked at in terms of expediting the release of mid-risk offenders whom, historically, we might

We reduced the amount of back time that we gave individuals for violations. We made certain violations and timeserving concurrent rather than consecutive. We could understand the philosophical thrust of this administration, and we are already working to make changes which will get us in harmony with this administration.

have looked at a little bit more jaundice eye.

with the advent of 3 members, a serendipitous happening for the Governor to be able to appoint 3 members at one time, the whole tone and tenor of the board will be changing.

So that I think that we can be fairly responsive and we are very responsive to the public concerns as demonstrated through the legislature and as demonstrated through the administration.

CHAIRMAN PICCOLA: You and I, we could go back and forth on this probably all morning.

I don't want to waste the time of the committee.

You have provided us with some very good information, and you will be an excellent resource as this legislation moves through the process.

Again, I want to thank you for the reports and we will distribute those to the members of the committee. We may want to further inquire into some of the details. I don't know what this will necessitate; perhaps, another meeting of the committee to go over the report with you.

CHAIRMAN CASTOR: Before you move on, Mr. Chairman, I would also call your attention to the bottom of page 7 of my testimony. I believe you have that document, in which, rather than waste the committee's time in reading some of the other amendments that we thought would be useful in terms of the parole act, we're just calling your attention to that so that you and your committee staffers can look at that.

CHAIRMAN PICCOLA: Thank you. Representative Masland.

Mr. Chairman, and thank you for appearing here today, Mr. Castor. I just want to really make a couple brief observations. As I listened to your testimony on concerns about the logistics of the hearings and whether you have enough people to do actually the interviews, not the board members who do the interviews, and what their qualifications might be, you talk about the Mudman Simon case where maybe you need 7 people; maybe you need 11 people.

I just happened to look at the eligibility section, Section 302, under the proposed legislation. Maybe you don't need that. Maybe in addition to the 6 years of experience in parole and probation, law enforcement, related areas, one area of supervisory or administrative capacity, maybe as you alluded to, you just need one person with common sense.

I live in a glass house, so I'm not going to say anything about common sense because we need a little bit of that here in the legislature too. That's really what struck me. The problem is, if you put that in as a criteria

you have to make sure that whoever is doing the judging of the criteria has some common sense to begin with.

Unfortunately, you are in a position, as you also alluded to with respect to the Governor's power of appointment and not, you are in the position as the manager of a baseball team. As a baseball fan, I started to think about the bad season my team, the Orioles, is having, and then I thought about the Cleveland Indians.

Unfortunately, here you are in the position of mainly managing a department, like managing the Indians over the years who have been notoriously bad and have not been in the post-season play for 40 or 50 years, but now they may make it this year because they have a change of attitude and a change of direction.

Maybe that's sometimes what it takes, a change in players.

Here, unfortunately, you are in the unenviable position of having to manage a team but you are not really the general manager. You are the field manager, but you are not the general manager. I think that's what

Representative Piccola's bill is trying to get 1 2 at, so that we can say, yes, this person is the general manager. He's not just somebody that's 3 forced to use the players that the general manager gives him on the field. That's where I 5 think we need to focus our efforts. No matter 6 7 what we do it's still going to come down to 8 common sense or a lack thereof. 9 CHAIRMAN CASTOR: Common sense. 10 REPRESENTATIVE MASLAND: Thank you. 11 CHAIRMAN PICCOLA: Representative 12 James. 13 REPRESENTATIVE JAMES: Thank you, Mr. Chairman. Thank you also, Chairman Castor, for 14 15 testifying. I just want to be clear on a couple 16 points. With regards to the reports he 17 submitted, we are going to get copies of them? I think that's what you said. Is that right, 18 19 Mr. Chairman? 20 CHAIRMAN PICCOLA: Yes, I apologize. 21 I believe Mr. Castor gave me 3 copies of the 22 same report. CHAIRMAN CASTOR: I gave you one copy 23 of the internal order, which my Executive 24

Director ordered for the Philadelphia office,

and that would need to be copied. I gave you 2 copies of the information from Dan Goodwin, my Regional Director of Southeastern Affairs, and also from Christopher Pandolfo, who is the District Director at Chester. One copy is for you and one for Representative Caltagirone, so that you have essentially just 2 copies of the material.

CHAIRMAN PICCOLA: I will see to it that the members of the committee get a copy of both of these documents. Mr. James, if you'd like it today, we can duplicate it before we leave the Capitol. That's no problem.

REPRESENTATIVE JAMES: I just wanted to make sure that we would be able to get that. Also, unfortunately, Mr. Chairman, I didn't get a chance to see the news release. Is it possible that we could get a copy of that also today?

CHAIRMAN PICCOLA: You mean my news release?

REPRESENTATIVE JAMES: Right. I think you referred to it some.

CHAIRMAN PICCOLA: I may have it here in my packet. Yes, you may have a copy of it.

REPRESENTATIVE JAMES: Also, is there an analysis of House Bill 1728 yet available?

CHAIRMAN PICCOLA: Not yet.

REPRESENTATIVE JAMES: I'd like to get that if possible. Mr. Chairman, I'm done with you.

Mr. Castor, you came up through the system, so to speak, in law enforcement. Law enforcement usually likes to always talk about coming up through the system. You are proud of coming up through the system in the police departments, which I'm a product of. When we get new police commissioners we like them to come through the system. Basically, we don't want anybody from the outside coming in because they make changes that we are not really ready for. It's just good to see that there are so many problems sometimes within the system which we are a part of that we are going to recognize what some of those problems are.

I see in your testimony where you come and you talk about the problems and how you try to address them, being that you had the experience. I just want to commend you for doing that and taking those actions necessary to

address some of those problems because, it seems as though that the lawsuits that were initiated that you worked them out. The lack of cooperation that you had between some of the agencies that you worked with, you kind of worked them out. So it seems that it was doing good and it just seems that some of the problems with some of the individual members who don't want to make changes, don't want to go along with changes that are causing some other problems. That's managerial stuff and I just hope that we will continue to address that as we go on.

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The other thing, as it relates to -- I just want to be able to understand the process. I didn't get a chance to do too much reading on the process. You talked about the Mudman Simon case. In this Simon case -- and I understand it is ongoing investigations.

CHAIRMAN CASTOR: They are ongoing investigations, yes.

REPRESENTATIVE JAMES: Okay. If I ask you anything that's part of the investigation, I understand that maybe it can't be explained or exposed at this point. I just hope that we, as

the committee w, ill review or continue in that 1 2 review as part of the -- in those investigations 3 and will be subject or privileged to address those investigations. CHAIRMAN CASTOR: As I had done with 5 6 Chairman Piccola when he had originally requested the audit information that we had 7 8 conducted last fall in Philadelphia, I alerted 9 him that there was an ongoing Inspector 10 General's assessment of the agency. And as such, I would not be able to give him that until 11 12 that was done, but as soon as --REPRESENTATIVE JAMES: That's still 13 14 not done? 15 CHAIRMAN CASTOR: No, no, that's 16 completed. It's on the Governor's desk. So 17 that's why --18 CHAIRMAN PICCOLA: It's done, but it is not available to the public. I think the 19 20 Governor has it. I have not seen it. REPRESENTATIVE JAMES: We'll get it 21 22 when you get it, I imagine. 23 CHAIRMAN PICCOLA: Well, I guess. 24 CHAIRMAN CASTOR: But in terms of what

you were saying, sir, about the investigative

1	process; if, in fact, I am inhibited by any
2	necessities of the ongoing investigation, once
3	that is removed I will be very cooperative with
4	the committee.
5	REPRESENTATIVE JAMES: I understand
6	that in the new bill, which I haven't had time
7	to review, that you take away what's called
8	administrative Who is the other person? Not
9	the board member, but the other person who
10	helped make the decisions?
11	CHAIRMAN CASTOR: The hearing
12	examiner.
13	REPRESENTATIVE JAMES: You take away
14	the hearing examiners.
15	CHAIRMAN PICCOLA: Well, no, we don't
16	take them away. We limit their functions in
17	dealing with parole revocation.
18	REPRESENTATIVE JAMES: So they would
19	not be part of that decision in the future, if
20	your bill passes as it is?
21	CHAIRMAN CASTOR: If I may, Mr.
22	Chairman, could I please speak to that?
23	CHAIRMAN PICCOLA: I'll let Chairman
24	Castor answer the question.
25	CHAIRMAN CASTOR: If I may, 2 o'clock

,	in the mountage builded down alarity. By I rogall
1	in the morning brings some clarity. As I recall
2	from last night, the hearing examiners would be
3	limited to parole revocation and victim's input
4	statements, in which they have done a very
5	amicable job; quite frankly a remarkable job in
6	providing those documents to the board for
7	consideration.
8	REPRESENTATIVE JAMES: One thing I
9	wasn't clear about is, I understand in the Simon
10	case that he had came up for parole twice
11	before?
12	CHAIRMAN CASTOR: Four times before;
13	1982, '92, '93; 3 times before. In '94,
14	obviously, he was released.
15	REPRESENTATIVE JAMES: Two of those
16	times you were Chairman of the Board?
17	CHAIRMAN CASTOR: Yes. In '92, I was
18	on the board. In '93, I was Chairman.
19	REPRESENTATIVE JAMES: In those cases
20	when you were Chairman, you had suggested or
21	recommended that he not be paroled?
22	CHAIRMAN CASTOR: The process by which
23	we work under the amended parole act is that,
24	there are 2 decision makers that are required in

order to make a paroling action, one of whom

must be a board member. In November of 1992, the Simon case crossed my desk. I was the panel member.

CHAIRMAN PICCOLA: Can we interrupt you a moment? The court reporter has just run out of paper. Hold that thought.

I received a folder as the panelist for the hearing examiner, Angelilli. I looked at the material that was available, and as Representative Masland has said, there were some common sensible concerns that were raised. At that particular point, we took what was known as a continuum action, and I requested that Robert Simon be given an updated psychological. The last psychological that was in the folder was April of 1975.

I noticed Jezebel's (phonetic) letter that was in the folder. I noted the psychological report from '75, and his prison adjustment which had not been good for much of the structured time he had been in jail and I noted, of course, the type of crime that was there.

The psychological that came back in

January of '93 validated my concerns, and we took a refuse action on him. He was again interviewed by another examiner and board member in November of '93, and refused, and then was reviewed again in 1994 by Angelilli, and as we all know Ms. Stewart, and then subsequently released. Hearing examiners rotate among panel members. That's the short answer in terms of how Mr. Simon was processed through us.

REPRESENTATIVE JAMES: So the process is that, a board member and a hearing examiner rotates in terms of cases that come before them?

CHAIRMAN CASTOR: Yes. Board members keep hearing examiners for roughly a 90-day period of time and then you move on. It gives exposure to different thinking, different philosophy. It also gives us exposure to -- Well, let me preface it this way. It also prevents any sort of hardening of any kind of clicking in terms of decision making. You rotate every 90 days.

REPRESENTATIVE JAMES: So he wouldn't have been privileged to the refusals by other members of the board prior to handing in documents or --

One of the first things we do with the Simon case is, I talk to the board secretary, who informed me quite clearly that all the material is sent to the decision makers when it's a review case. What that means is that, once a refusal has occurred, at the minimum all subsequent interviews are reviewed. All documentation has therefore been sent, so the judge's letter would have been sent, the '75 as well as the '93 psychological would have been sent. All factors relating to the crime, prison adjustment, they would have all been in the folder.

REPRESENTATIVE JAMES: Somebody using good common sense would have been able to, if they wanted to, would have been able to observe that.

CHAIRMAN CASTOR: Let me just say that someone using my level of common sense would have done that.

REPRESENTATIVE JAMES: As it relates to, and I think I heard you respond to Chairman Piccola that you would be given additional information as it relates to his bill maybe in

terms of some of your suggestions based on your experience, and you would share that with him.

CHAIRMAN CASTOR: Absolutely.

REPRESENTATIVE JAMES: I think that's important in terms of that. When you talk about the Commissioner of Probation and Parole, and maybe I've got to address that to Chairman Piccola because I don't know if you can answer that, wouldn't that be creating another level in terms of government, another authority, because Executive Director at this point does that? I thought that's what I heard you say.

CHAIRMAN CASTOR: The functions are essentially the functions that are performed by the Executive Director who pretty much serves at the pleasure of the Chairman who serves at the pleasure of the Governor.

REPRESENTATIVE JAMES: Unless you are eliminating the Executive Director? Are you eliminating the director?

CHAIRMAN PICCOLA: We are eliminating that position. There would obviously be some limited amount of administrative work done by the board because the board would have to consider cases, review cases, and so forth.

1 There would be some administrative 2 responsibility, but not nearly the level that 3 exists now. That function is being transferred under the bill to the newly-created agency, the Commissioner of Probation and Parole. 5 REPRESENTATIVE JAMES: Mr. Castor, 7 when does your term expire? CHAIRMAN CASTOR: February of 1999. 8 9 REPRESENTATIVE JAMES: I thought I heard you say that the Governor can change the 10 11 chairman at his pleasure? 12 CHAIRMAN CASTOR: I serve at his 13 pleasure. 14 REPRESENTATIVE JAMES: Do you think 15 that under the current -- I mean, basically that 16 you can respond to any emergency situation? I 17 thought I heard that came up earlier. 18 CHAIRMAN CASTOR: We feel that we are able to be quite responsive to crime emergencies 19 20 in the community, political considerations that 21 come up in terms of legislative initiatives or 22 executive initiatives. REPRESENTATIVE JAMES: I try to stay 23 24 away from the word initiative. It's a bad word.

CHAIRMAN CASTOR: We feel we can be

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responsive to all of those very quickly.

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REPRESENTATIVE JAMES: Thank you, Mr. Castor. Mr. Chairman, I just hope that we have the opportunity maybe to speak with Mr. Castor before the committee again at some time as it relates to the ongoing reform of probation and parole, because you do suggest that there needs to be some ---

CHAIRMAN CASTOR: Absolutely. I'm not going to sit here and say that we could not use any help whatsoever. That's one of the things I gave at the end of the testimony. There were several issues that we needed to very seriously look at, one of which, I might add, under present law is that inmates have the right in terms of just being an onerous issue, and in terms of difficulty in the management of the system both in the institutions and into the parole process; is that, 6 months after an inmate is returned to an institution on a violation, he has the right to petition for parole again and it must be granted within a 6-month period. So that --

REPRESENTATIVE JAMES: Regardless of the incident?

CHAIRMAN CASTOR: Regardless of the length of time that we gave him on the hit.

There are a lot of factors that are noted there that I think would be useful in terms of fine tuning the act.

REPRESENTATIVE JAMES: Do you have any other comments that you can maybe think of at this time or other suggestions that you want to say for the record at this point that may have come up as a result of some of the things you have heard so far?

quite frankly, that once the committee has reviewed the documents that I have turned in today, that you will probably be inviting me back for some more testimony. I would suggest also that my regional director and executive director also be invited, who would be more than available to testify on the issues that they know.

REPRESENTATIVE JAMES: Again, I thank you and welcome any suggestions that you come up with in the future and appreciate it if you send us a copy. Thank you. Thank you, Mr. Chairman.

REPRESENTATIVE MASLAND: Thank you,

Mr. Chairman. Chairman Piccola had to step out.

He'll be happy to invite you back. It's a good

suggestion.

Our next witness is the Manager of Crime Strike State Legislative Affairs, Crime Strike Division and part of the National Rifle Association, Susan Baldyga Misiora. I will be happy to be corrected on the pronunciation of your name. I think Chairman Piccola may have stepped out so he could give me the pleasure of unfortunately mispronouncing your name.

MS. MISIORA: I appreciate the opportunity to address this committee today, especially considering the caliber of the rest of the witnesses this morning. The topic of parole is certainly a serious matter for legislators, and more importantly, for the community and for the public.

Our NRA Crime Strike files are full of newspaper reports of tragic miscalculations that have occurred in the parole process. Too many of these are from Pennsylvania, and I'm sure very familiar to the members of this committee.

I'm first going to share an old, possibly apocryphal, story about a little boy

taking a tour of the FBI headquarters in

Washington. Upon being shown the pictures of

the most wanted, the child looked up at the

agent and said, Mister, you had them to take

their pictures. Why did you let them go? Why

didn't you keep them?

Well, unfortunately, you can't keep all the prisoners in custody, but steps can be taken to reform the process by which the Board of Probation and Parole identifies those who can be released without endangering the public.

The bill before you today is a very good step and we at NRA Crime Strike applaud your efforts. Considering the scope of the changes to the criminal justice system that this legislature has passed or is contemplating, amending the administrative procedures of the Parole Board may seem to some to be insignificant, but it is steps like those outlined in this proposal that will help to restore public confidence in the Parole Board and in the government's ability to protect the citizens from crime.

We especially appreciate the care taken to consider the impact of a potential

parole on the victim or the survivor of the victim of that crime. Often the criminal justice system treats the victim of crime as little more than a piece of evidence. The oversight mechanisms in this draft, in the creation of the Office of Victim Advocate, guarantee that the victim will have the right to testify at the parole hearing or to have the statements admitted as part of that record. Listening to the victims of crime will go a long way toward protecting parole board members from the bitter recriminations that they have endured here in Pennsylvania. This is a win, win proposal.

Providing victims of crime this opportunity benefits both the victim and the justice system. It is crucial that parole board members see the faces and hear the voices of the crime victims. For the victims or survivors it provides closure. For the system, it gives balance to the rights of the victims and criminals.

NRA Crime Strike grew out of the realization of NRA members and NRA management that gun owners were often used as scapegoats

for a criminal justice system that does not
work. Crime Strike was formed to advocate
meaningful criminal justice reform as the
alternative to tired gun control schemes that
have failed.

But more importantly, Crime Strike speaks with the voice of the 217,000 NRA members in Pennsylvania; 217,000 members of the community who are as equally impacted by the acts of violent criminals, especially violent criminals who are released on parole.

Harrisburg in February. Mark Newton Spotz and his girlfriend were accused in a series of 4 killings that included Spotz's own brother. State police said Spotz was free on parole. As with Reginald McFadden and Mudman Simon, it is not just the victims that suffer. It's the whole community, and the whole community should have the opportunity to comment when these individuals come up for parole.

NRA Crime Strike is one of the strongest voices in the country for truth in sentencing/abolition of early parole legislation. We also advocate open and public

parole hearings when inmates become eligible for parole, hopefully, after serving 85 percent of their sentences. This open parole concept compliments the bill before you.

With government making such strides with sunshine legislation in other areas, it only follows that parole hearings be subject to similar provisions. We suggest that in the instant bill the Parole Board be directed to:

Publish in a newspaper of general circulation in the community where both the victim and the potential parolee live a notification of parole eligibility at least 30 days prior to the scheduled hearing. The notice would include the date, the time and the place of hearing.

Adopt rules for hearing oral statements or arguments not connected with the Department of Corrections, including but not limited to, law enforcement and family and friends of the victim. The rules would include the length of each statement, the number of statements taken, and the rules of conduct for such witnesses. This is an important provision because it would guarantee that parole hearings

would not become public circuses, and that these rules could conceivably include some level of standing that the potential witnesses would have to prove in order to provide such statements.

It also should provide a mechanism for closing parole hearings, based on compelling reasons such as protection of an ongoing law enforcement investigation, to deliberate on other oral or written arguments, to provide an opportunity for the potential parolee to challenge confidential information, or at the request of the victim or victim's family.

Another provision would be to notify both the victim or the victim's family of any parole decision within 10 days, and publish such a decision in the newspaper where the notice of the hearing was published.

Provide the legislation with an annual report of each case heard and/or decided by the board. Such a report would include the name of the potential parolee, the crime of which he was convicted, the date of conviction, the date of incarceration, list of speakers at the parole hearing, and the disposition of the hearing.

The report would be available to the public upon

request.

If the above suggestions were incorporated into the bill before you, the cumulative effects would help to strengthen public confidence in the parole system.

In addition to Pennsylvania, 6 states right now have introduced legislation to improve the procedures or compositions of parole boards. In neighboring Delaware, a model open parole bill, similar to the provisions I've just outlined, has been introduced and is pending.

In conclusion, Pennsylvania is not alone in dealing with the devastating results of unfortunate parole decisions. Right now in Nevada, the resignation of the entire state parole board has been demanded by the state's police chiefs and sheriffs. The Governor and the Nevada District Attorney's Association is demanding parole board resignations as well.

Why? Because the parole board freed convicted robber Donald Cameron from prison on April 15. On May 22nd Cameron murdered a Sparks, Nevada police officer during the commission of another robbery, and in this case, Cameron was freed despite the pleas of Reno

police and the Washoe County D.A.'s office.

They have called him the worst of the worst.

Parole is a serious matter. Every day in America 5 people will be murdered, 14 women raped, and 228 honest citizens robbed by criminals who have been caught, convicted, sentenced and then returned to the streets on parole. Every year nearly 60,000 violent crimes are committed by criminals on parole and these aren't just numbers. These are real people, like the victims of Mudman Simon and Mark Newton Spotz.

Misiora, and I sure would like to thank Masland for presiding temporarily. I appreciate your testimony. It give us a little perspective outside of our boarders. It's nice to know that other states or counties have the same difficulties. Do other members of the committee have any questions? Representative James.

REPRESENTATIVE JAMES: Thank you, Mr. Chairman. It's sad to see that in some of these instances where people are paroled and then anybody is killed, specifically a violent crime, particularly our law enforcement officers

because of the job that they do. I don't know the situation in the Donald Cameron case, but I just want to ask you, if, in fact, when someone serves their time in prison and then is released properly and using good judgment, and then that person goes out and commits a violent crime, would you then blame the Parole Board, or how would you respond to that? MS. MISIORA: I think that as one of the previous witnesses said, this process of

the previous witnesses said, this process of course involves some element of risk. There's never going to be a crystal ball where you can predict the behavior of people. What you need to try to do is put procedures in place so that the best judgment can be made ahead of time. I think that the bill before you today certainly begins that process and makes some very good recommendations in that regard.

REPRESENTATIVE JAMES: I want to ask you another question because I see you are a member of NRA.

MS. MISIORA: Yes, I'm an employee.

REPRESENTATIVE JAMES: Just an

employee?

MS. MISIORA: I'm a member too.

REPRESENTATIVE JAMES: What do you think about people getting on parole or getting off parole being able to own weapons?

MS. MISIORA: A convicted felon has been prohibited from owning firearms. That certainly is the law, it's federal law. It's law in most states unless they have had their rights restored. Certainly, that system has worked. As you know, the NRA has advocated for many, many years for instant check systems like the one that was passed very recently here in Pennsylvania. That would make sure that those who are prohibited are kept from purchasing those firearms.

REPRESENTATIVE JAMES: I thought there was something in the bill that we passed that said that after so many years that a person can petition in order to get a weapon?

MS. MISIORA: Have the right to restore it in some way. You have to go through that procedure. It should not be automatic.

REPRESENTATIVE JAMES: Thank you. Thank you, Mr. Chairman.

CHAIRMAN PICCOLA: Further questions?

Thank you very much. We appreciate your

testimony. Our next witness is Ms. Sandra B.

Lutz, Coordinator of the Adams County Victim/

Witness Assistance Program in the Adams County

District Attorney's Office. Ms. Lutz.

MS. LUTZ: Members of the committee,
Chairman Piccola, good morning. As you stated,
my name is Sandra Lutz. I'm the Coordinator of
the Adams County Victim/Witness Assistance
Program. When I received an invitation to
participate in this hearing, I was not exactly
sure what I wanted to say. I have spent the
last several days thinking about this
legislation and the issues that come to my
minds.

I am a victim advocate, but I submit to you that what we are discussing today is far more than a victim issue. In the wake of recent findings regarding the practices of our Board of Probation and Parole, I am concerned that this legislation may have been proposed in an effort to place a band-aid on the tragedies suffered at the hands of the paroled inmates who have committed murders in past months.

This hearing is our opportunity to examine that possibility and to look at other

issues surrounding this legislation. I am not convinced that changes in the administration of of the Board of Probation and Parole alone are

what we need.

In order to consider this legislation, we must be willing to committee ourselves to making changes in the corrections system that will make us all more at ease about releasing any violent offender. We must also accept that, to make this system work we need a cooperative effort from all the departments who play a significant role in this important decision—making process.

As a victim advocate, I am committed to doing whatever I can to meet the needs of my clients. Each case is different and each presents new problems and questions. I have learned to enlist the help of others who directly affect the service that I provide, and I cannot work effectively without continuous communication and cooperation from victims, law enforcement, district attorneys, judges, probation officers and corrections staff.

Interestingly enough, these are the very same people that the Board of Probation and

Parole need to be utilizing to reach a well-informed parole decision. Although these agencies are readily accessible to me in my work, what do they have to offer to our Board of Probation and Parole?

In the absence of intensive rehabilitative programs for offenders, we are doing nothing more than teaching inmates to survive in a prison environment, an environment that falls somewhat short when you consider the skills that are required to function in a society. Under these conditions, our prisons really have no basis to evaluate anything more than the good or bad conduct of an inmate and, therefore, can be of very little assistance to the board in making release decisions.

In order to further define the need to consider this reform legislation, we must also examine the role that our judicial system is playing with this process.

I agree with Representative Piccola's initiative to consider the input of the sentencing courts and district attorneys each time an inmate is considered for parole. But, in the interest of being fair to the board,

during the 5 years that I have been a victim advocate, I am not aware of any cases where our judges or district attorneys have exercised their rights to input.

It has also been my experience that our sentencing court has been rather inconsistent about insuring that copies of pre-sentence investigations make it to the correction facility and become a part of an inmate's file. These reports alone provide an excellent tool to evaluate the history of violence, prior record and a defendant's social behavior, all important variables in consideration of parole.

Although these gaps in our system are not the fault or responsibility of the Board of Probation and Parole, they certainly affect their ability to make well-informed decisions when considering the release of an inmate.

Do we need reform legislation to resolve these issues; and, if so, is it only the Board of Probation and Parole we need to address?

Should we move to add a commissioner to oversee this department or can we utilize the

work force that we have and demand a level of commitment that would assure that decisions regarding the release of an inmate will be handled efficiently and responsibly.

I cannot speak in regard to the alleged mismanagement of this department as I am not familiar with its entire structure or chain of command, but I would be interested to know why we have not experienced or heard of similar problems in the past several years while under the same system of management.

answer to the public when our system fails, and I feel great sympathy for the victims and their families who may have become the focus of this legislation, but we have an obligation to our public to define all of the issues. We need legislation that does not point the finger but dictates a unified effort to manage this system.

It is my understanding that Governor
Ridge has ordered an investigation of the Board
of Probation and Parole. I feel it is important
to await the findings of this investigation
before acting legislatively. We need to look at
all of the facts before taking action. We may

find that new legislation is not the answer. 2 may find that we already possess the resources necessary to put things back on track.

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In closing, I would urge this committee to continue to give this legislation the careful consideration it requires. cannot afford to make the same mistakes twice, nor can we afford to lose another life in our state or anyone else's. We owe it to our public to propose legislation that is truly in the best interest of all parties involved.

CHAIRMAN PICCOLA: Thank you, Ms. I might just indicate, we are aware of Lutz. the Governor's and the Inspector General's investigation of the department. I'm certain the committee and the House will await that report before we take any major steps in this direction. This hearing was called and the legislation drafted because I felt it was necessary to accelerate the process. Working with the administration and working with whatever the Inspector General comes forth with will be part of this process, I assure you.

The other question that I had of you, and I really -- I should probably -- It's not

any of my business, but when you indicated you were not aware that your judges or district attorney have exercised the right to provide input into the parole decision, I would respectfully say you might want to check with them to see if that is, in fact, the case because I'm just conferring with Mr. Masland of Cumberland County and myself of Dauphin County, and I know that in Philadelphia County it occurs frequently with the district attorneys particularly. You may want to check on that.

It may be simply because --

MS. LUTZ: I don't represent that as a problem for everyone.

CHAIRMAN PICCOLA: Okay. It may be simply because you ---

MS. LUTZ: It's something I recognize because they hit my desk and that's who takes care of it.

CHAIRMAN PICCOLA: It may be simply because Adams is a relatively small county and maybe there aren't that many cases that would require that kind of input that you may be simply not aware of it. You might want to check with those folks to verify what they are doing,

what opportunities they have down there.

Do members of the committee have questions? Representative Maitland from Adams County.

REPRESENTATIVE MAITLAND: Yes, Sandra,

I'd like to welcome you to Harrisburg and I

appreciate some Adams County input today.

Some of our earlier testifiers were talking about the lack of computerization and constantly re-inputting the same data on prisoners. I was wondering from your point of view do you see that as a problem from your office, and upgrading our computer and communication, would that help your work with a system of our own?

MS. LUTZ: As Representative Piccola mentioned, I do not have the same size caseload as several counties in this Commonwealth. I'm kind of fortunate in that respect. To be honest with you, I do not computerize my system at all because I'm able to keep up with it on a one-on-one basis, the victims that I work with. I do, however, have a part in our current collection system for defendants, and I do computerize that because there's a larger number of those than

1	there are of the victims that I work with.
2	REPRESENTATIVE MAITLAND: Thank you.
3	CHAIRMAN PICCOLA: Representative
4	Masland.
5	REPRESENTATIVE MASLAND: Thank you,
6	Mr. Chairman. I'd like to thank you, Sandra,
7	for appearing here today. Actually, I believe
8	you've been before us once before when we talked
9	about the Crime Victims Compensation Board. I
10	appreciate your testimony there. I think it's
11	especially appropriate to hear from someone from
12	Adams County when we are dealing with a case of
13	bad apples.
14	MS. LUTZ: I'll take that back with
15	me.
16	REPRESENTATIVE MASLAND: If Steve does
17	not kick me, I think I'll make one other brief
18	comment.
19	CHAIRMAN PICCOLA: I'm not sure you're
20	going to be permitted to after that one.
21	REPRESENTATIVE MASLAND: I think you
22	are asking the right questions here. You really
23	are. You talk about looking at the corrections
24	system as a whole and not just a band-aid
25	approach.

I haven't mentioned this earlier, but as a Commissioner on the Pennsylvania Commission on Crime and Delinquency, we had our quarterly meeting yesterday. I was talking with Chairman Tom Corbet, and I noticed the Governor's intention to try to take a more comprehensive look at the criminal justice system and not just focus on one area or the other.

Practically, though, when you are dealing with legislation, it's difficult with a piece of legislation to try to deal with all the issues. Representative Piccola said it's impossible to touch on everything. I think he is focusing on something that needs to be addressed, but that doesn't mean that we don't go on and continue to ask new questions and different questions, and sometimes difficult questions that take a lot of time and a lot of minds to really address them.

There's a new commission, a different commission, the Pennsylvania Futurist Commission on Justice and the 21st Century, trying to look at what our system of justice, criminal or otherwise, are going to be like in the year 2020. It's a type of strategic planning. It's

a futurist planning. I think we need to get people involved in that on the criminal justice level and really think about what we would like our system to look like in the year 2020 and then work towards that as opposed to just responding to the tidal waves that seem to come our way as we -- problems like Mudman Simon that come up probably more often than we know about. We need to keep asking those questions. I don't think any piece of legislation, though, can deal with it as comprehensibly as we need to, but good questions. Thank you.

CHAIRMAN PICCOLA: Representative James.

REPRESENTATIVE JAMES: Thank you, Mr.

Chairman. Thank you for your testimony. When
you say in your testimony where you talk about
why we have not experienced or heard of similar
problems under the same system, it's
interesting. I would imagine that there have to
have been some problems. It's just that the
victims probably did not warrant the kind of
news attention to get -- and that's not good as
I said because then there are so many victims
that are victims that, if that kind of attention

was paid to them just because they were victims and something happened, then we can tighten whatever we need to tighten so that it won't happen to somebody whose high profile. That would be interesting to look at in terms of review as we go through our hearings.

Other thing I was concerned about as you said, and I think it was addressed by a couple of the members of the committee here, you talked about you didn't know whether or not your district attorney or someone else got involved.

Can you bring it to the district attorney's attention? Was that one of your functions if, in fact, you see something --

MS. LUTZ: Basically, the process is that the letter comes from the Parole Board indicating to us that there will be a review in the near future. They generally give us a date, but it's a tentative date.

When those papers come into our office addressed to the district attorney, he gives them to me. I have personally commented on a couple of cases where I felt I was enough involved and had spent enough time with the family to be able to represent some of the

problems that this person had caused in the course of their crime.

The other reason I did that is,
because the victim is now in a mental hospital
as a result of the crime probably for the rest
of his life. I felt no one else was going to
address it from our office, so I did that. I
don't even know if it was considered or if they
can consider a victim-witness person's input,
but I did it hoping that they would.

REPRESENTATIVE JAMES: Well, that's good. For that you should be commended. Thank you. Thank you, Mr. Chairman.

CHAIRMAN PICCOLA: Thank you very much, Ms. Lutz. Our last witness for the morning is Laurie A. Reiley-Snell, Executive Director of the Dauphin County Victim/Witness Assistance Program. Good morning.

MS. REILEY-SNELL: Good morning. As indicated my name is Laurie Reiley-Snell, and I am the Executive Director of the Dauphin County Victim/Witness Assistance Program. I have had the privilege of working directly with crime victims and the criminal justice system for 10 years.

Over my tenure a number of significant changes have been made that enhance the rights of crime victims. Much of that change can be attributed directly to the Victims Rights

Movement and the support it gets from victims, victim services providers, communities and legislators who have come to realize there's a great need to balance the scales of justice.

Much has been done, but there's still a lot of work to do. I thank you for the opportunity to speak to you today. My hope is that by hearing from various victim service providers you have the opportunity to hear about the perspective of crime victims by those of us who work directly with them daily. Maybe today's meeting will help to create another opportunity for enhancement.

I was naive to think when I first started in this position that it was okay for our agency to close out a case once a defendant was sentenced by a judge. What I learned was, for many crimes victims, and for a number of reasons, it was the worst time to pull away.

Often, the impact of the crime has an opportunity to hit the victim once the process

is completed. Prior to the sentencing, victims need to worry about court dates, testifying, filing restitution, and crime victim's compensation claims.

Victims need to keep their jobs and their families together after a traumatic incident. There is no time to allow the emotional effect to set in. However, once the court process is completed, there is time to grieve. It can be the ultimate time of need for support.

When a collection agency finally attempts to collect an overdue debt and it is 2 years after an incident, it brings the crime back to life and then the victim wonders where the restitution is.

Several years after his or her crime, a victim might pick up a newspaper and read about their offender being rearrested. It brings their incident back to life and they wonder why the system did not fix the offender.

There are a number of issues that crime victims are faced with in the post-trial, post-sentencing era of a crime. Probation or parole of an offender is a serious issue, not

necessarily a bad issue. It is just something that needs to be addressed for crime victims.

Crime victims trust that the system will work, whatever that means for them. Victims trust the process, and for the most part, trust those people who work to make the process function, until something goes wrong.

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When a victim receives a letter from a district attorney's office requesting information about the losses they have incurred, they may innocently assume that if they fill out the paperwork and return it and a court orders restitution, that they may, in fact, someday receive the money they are owed. There is a logical order to financially restoring a victim, at least in a victim's mind, and I suspect in the minds of those who designed the system.

I have used the following example in previous testimony and I apologize for those who have heard this story before. However, the case scenario I am going to mention provides a powerful message about the lack of respect in trying to financially restore a number of crime victims, and the lack of accountability of not only the offender but the system. Please note:

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In July 1990, Angela was sentenced to 1 to 12 months in Dauphin County Prison as a result of pleading guilty to 23 counts of forgery. Angela owes a total of \$3,340.80 in court costs, fines and restitution. The last time I checked, which was the end of March of this year, Angela paid \$895. She has been revoked from her parole 4 times.

these charges was March 20, 1995, at which time the judge resentenced her to 10 months and 11 days in Dauphin County Prison. She was granted immediate release so that she can continue to make payments. The \$25 per month supervision fee was finally waived at that time. Today, almost 5 years later, she is still being supervised by the Dauphin County Adult Probation and Parole Department for the 1990 sentence of 1 to 12 months.

In September, 1990, Veronica, Angela's co-defendant, who has a prior history of criminal activity; was sentenced to 1 and a half to 3 years in a state correctional institution for 45 counts of forgery. Veronica owes \$12,732 to Dauphin County for court costs, fees and

restitution. She was released from prison on April 22, 1992, and sent to a drug and alcohol treatment facility.

In November 1992, I spoke with a parole agent. He indicated that Veronica will be maxing out from parole in January of 1993. I addressed the issue of restitution at that time. Since Veronica only had 2 more months to be supervised, it was not likely the money she owed would be paid back.

In January 1993, I again spoke to the same parole agent who indicated that Veronica had absconded sometime in November and he was instructed to pick her up only if she incurred new charges. If Veronica was not picked up, her case would be closed January 22, 1993. It was.

Restitution is a major factor in most of the cases my agency gets involved with. In the preceding case, the victims did what was expected of them. The system did not make Veronica completely accountable. Veronica, in turn, failed in her responsibilities and obligations. Would I walk away from a \$12,732 debt if no one made me or expected me to pay? It's certainly something to consider.

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asking victim to choose between punishment, jail time, or financial restoration. If a defendant is sentenced to a county sentence in Dauphin County, there is a much better chance of financial recovery. However, is it fair for a victim of a stabbing to agree to a lesser sentence in exchange for money? We do it.

Personally, I believe in the parole system. I am very much afraid of flat sentences in Pennsylvania. I want someone to be watching ex-inmates who have spent 10 years of their life in prison, gets released and who needs the structure and support of being reintegrated into society.

Victims trust that parole of an inmate will not only hold them accountable if they commit a new crime, but the offender will be accountable for the original offense as well. Supervision is a good thing. However, supervision in terms of what victims and the community perceive it to be and what it actually is may differ. Drug dealers may be supervised by an intensive drug unit and those offenders may be seen by a parole agent 2 to 3 times per

week.

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offenders should not be highly supervised. I am suggesting that an offender on medium supervision may only be visually seen once every 3 months with collateral contacts in the interim. An offender on minimum supervision may be visually seen once per year. Assuming an offender has done well at the other levels, after 2 years they may be transferred to administrative supervision, which means they may be seen once per year. Is this supervision in terms of what we want or think it should be?

When an offender is sentenced, whether it be to a probationary sentence or jail time, most victims want the system to somehow fix or habilitate that offender. Victims are often perceived to be revengeful when, in fact, they just do not want anyone to ever have to feel like they are feeling.

In order to prevent further victimization of others, the problem the offender has needs to be treated. Victims trust and believe, and are lead to believe, that fixing takes place in prison and/or when the

offender is being supervised on the street. If
that were the case, why do we have repeaters?

If the sentencing court mandates sex offender
treatment, the victim assumes that it will
happen.

A case in point was a severe domestic violation case in which the defendant repeatedly stabbed his wife and let her lay to die. She did not. The defendant was sentenced to 2 and a half to 5 years, less a day, in the county prison after pleading guilty but mentally ill. The defendant was to be transferred to a veteran's hospital for inpatient counseling as soon as a bed was available.

The victim was agreeable to the sentence because she truly believed the offender needed treatment. To this day, she still believes he needs treatment. The defendant spent almost 4 years in prison, spent the remaining time on parole under the supervision of the state parole system, and has never gone to treatment except for the short-term counseling provided through the jail.

Did the Parole Board know the details of the agreement that was made? Probably not,

which leads me to the major point I would like to address in talking about reform in the state probation and parole system.

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I would agree that there needs to be a change and reform within our state system of supervision of offenders. My biggest fear, however, is that the whole system will not be addressed. We may only be band-aiding a major problem that I see as two-fold: Lack of communication and lack of accountability.

Quite possibly, a third issue is lack of concern. Until crime hits home we conduct business as usual. We are asking the state system to handle cases from 67 different counties that handle the process differently in each county. There is no uniformity which creates confusion.

In York County, for instance, judges often let restitution be determined by the State Board of Probation and Parole. We don't see restitution as being a major issue on the state level as far as collection is concerned. How can we expect the determination of an amount of appropriate restitution by the board to happen? Is anyone telling the board that they are

responsible for such a task?

In the case of Abdul Salaam Seifullah, another case I have previously alluded to in testifying before this committee, he was a parole absconder. However, he was arrested twice after being listed as an absconder. Are we holding the rest of the criminal justice system accountable for his release as we are the Parole Board? I cannot understand why someone did not catch it. If it was not possible to catch it, then we need to create a way to prevent it from happening again. A life was lost in that case. It does not get any worse.

I truly believe that the reform should encourage accountability, communication and a sense of commitment to make a difference. I only have a generic sense of the inner-workings of the board; therefore, it would not be fair to recommend suggestions for change.

However, I am in support of seeing change that will not only allow for input and information for crime victims, but a better support and supervision system for the offenders. Without changing the behavior of the offenders we will only continue our efforts in

dealing with the aftermath that the victims are left to deal with. Maybe the concept of restorative justice system needs to be evaluated. We need to make offenders accountable to the victim, the community and to themselves.

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My true sense is that the entire criminal justice system, and each and every player involved, must be responsible for his or her actions and decisions. How can we expect offenders to be accountable and victims to be restored if the system is not being held accountable? We have a system that is structured to work, at least in the design. It may mean we don't totally revamp an existing system, but it may mean tightening up the one we already have.

Again, thank you for providing me with this opportunity.

CHAIRMAN PICCOLA: Thank you very much. Do members of the committee have any questions? Representative James.

REPRESENTATIVE JAMES: Thank you, Mr. Chairman. I just have one question. There's been some suggestive changes and they may have

1 already taken place--things are moving so 2 rapidly up here--in moving the victim 3 compensation board, I think, under the Crime Commission. How do you feel about that? 5 MS. REILEY-SNELL: I'm not sure how I 6 exactly feel about that particular movement, but 7 I would encourage anything that could make the 8 process for victims and filing victim 9 compensation claims and getting those claims 10 processed much more quickly, more efficiently; 11 making the process not so tedious for crime 12 victims. However we can do that to make it work 13 better I would support. If it means moving it, 14 if that would need to be done, then that would 15 be okay. 16 REPRESENTATIVE JAMES: Would that help 17 you as a victim agency locally do you think? 18 MS. REILEY-SNELL: If we made the 19 crime victims comp work more efficient? 20 Absolutely. 21 REPRESENTATIVE JAMES: Thank you. 22 CHAIRMAN PICCOLA: Representative 23 Masland. 24 REPRESENTATIVE MASLAND: Thank you, 25 Mr. Chairman. One observation which I thought

was very, very insightful when you used the word habilitate. We always say rehabilitate. We forget the fact that some people are not habilitated to begin with, so how do we rehabilitate? Some people, unfortunately, have to be habilitated, and that was a good observation on your part.

Yes, it is the penal system and I believe there should be punishment. Since we are going to eventually allow people to go back on the streets, we do have to as part of a comprehensive program, provide some things within the prison setting so that they can be habilitated. Thank you.

CHAIRMAN PICCOLA: Thank you very much for your testimony. That concludes all of the witnesses that we have today. I would advise the members to be aware, this is not going to be the last hearing on this bill. I don't know whether we'll run one yet this month or not, but most certainly it will come before the committee by September.

If you have suggested changes, comments or amendments you'd like to see proposed, I suggest that you work with either

1	Majority, Minority, preferably both staff, and
2	bring those concerns to the attention of them
3	and the Chairman because we do intend to press
4	forward with this issue. I want to thank the
5	members for their attendance today. I want to
6	thank the staff for being here. This hearing is
7	adjourned.
8	(At or about 11:45 a.m., the
9	deposition concluded.)
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CERTIFICATE

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Raren Heister - Reporter Notary Public