

HOUSE OF REPRESENTATIVES  
COMMONWEALTH OF PENNSYLVANIA

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House Resolution 100

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House Judiciary Committee

Room 205  
Ryan Office Building  
Harrisburg, Pennsylvania

Tuesday, November 27, 2001 - 9:40 a.m.

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BEFORE:

Honorable Thomas Gannon, Majority Chairman  
Honorable Jerry Birmelin  
Honorable Patrick Browne  
Honorable Brett Feese  
Honorable William Gabig  
Honorable Timothy Hennessey  
Honorable Stephen Maitland  
Honorable Kevin Blaum, Minority Chairman  
Honorable Kathy Manderino  
Honorable John Pallone  
Honorable Joseph Petrarca

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ORIGINAL

**ALSO PRESENT:**

**Michael Schwoyer**  
Majority Chief Counsel

**Judy Sedesse**  
Majority Administrative Assistant

**Beryl Kuhr**  
Minority Counsel

**Cathy Hudson**  
Minority Administrative Assistant

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Written Testimony Submitted By:

Craig White, Chief Operating Officer  
Philadelphia Gas Works

1                   REPRESENTATIVE GABIG: Good morning. I'll  
2 call the hearing to order. This is the Judiciary Committee  
3 hearing on House Resolution 100, which is an overview of  
4 energy costs in Pennsylvania. We have several members from  
5 all over the state, bipartisan. And we have a lot of  
6 people that are ready to do some presenting.

7                   So unfortunately, the Chairman was unable to  
8 be here. But we do, as I said, have a lot of esteemed  
9 members who I'd call upon to do the important task of  
10 introducing themselves. We'll start with the far right,  
11 the most senior, probably oldest member here.

12                   REPRESENTATIVE FEESE: Brett Feese, Lycoming  
13 County.

14                   REPRESENTATIVE MANDERINO: Good morning.  
15 Kathy Manderino, Philadelphia County.

16                   REPRESENTATIVE MAITLAND: Steve Maitland,  
17 Adams County.

18                   REPRESENTATIVE PALLONE: Good morning. John  
19 Pallone, Westmoreland and Allegheny Counties.

20                   REPRESENTATIVE GABIG: And I am Will Gabig  
21 from Carlisle, representing Cumberland and part of York  
22 County. The first -- and Michael Schwoyer, the Chief  
23 Counsel, is here. And he's the one that will hopefully  
24 guide us through this important hearing.

25                   The first person on the agenda is Robert

1 Rosenthal, Director of Bureau of Fixed Utility Services,  
2 Pennsylvania Public Utility Commission. Sir, are you  
3 prepared?

4 MR. ROSENTHAL: Yes, I am, sir.

5 REPRESENTATIVE GABIG: You may proceed.

6 MR. ROSENTHAL: Good morning, members of the  
7 committee. Thank you for inviting the Pennsylvania Public  
8 Utility Commission to testify on the matters addressed in  
9 House Resolution 100 of 2001. I am Robert Rosenthal,  
10 Director of the Commission's Bureau of Fixed Utility  
11 Services, with responsibilities to provide technical  
12 services to the Commission and its bureaus in the areas of  
13 natural gas, electricity, telecommunications, water,  
14 wastewater, steam heat, and oil pipelines.

15 The PUC is just one of the agencies having  
16 jurisdiction over the activities of the energy industry.  
17 The other primary state agency having jurisdiction is the  
18 Department of Environmental Protection, which deals with  
19 the exploration and production of natural gas from wells  
20 and also waste, water, and wastewater permits and air  
21 emission permits from electric generating facilities in  
22 Pennsylvania.

23 The PUC is the primary economic regulator of  
24 the industry under the auspices of PA Consolidated Statutes  
25 No. 66. Now, particular relevance to today's discussion

1 are Chapters 22, natural gas competition, and Chapter 28,  
2 restructuring of the electric industry.

3 Now, I have provided the committee with fairly  
4 detailed written testimony on the industries. But this  
5 morning, I am presenting an educational introduction to the  
6 industry and its participants.

7 To begin with, the Pennsylvania electric  
8 industry, we are one of the leading producers and consumers  
9 of electricity. We are a net exporter of power. We  
10 produce more than we consume. We principally serve the  
11 regional markets of New Jersey, Delaware, New York, and  
12 Maryland.

13 As you can see from the slide, we have  
14 substantial investment in production facilities, lines; and  
15 we supply a great deal of the power for the region. We  
16 have 5.2 million electric customers. The electric market  
17 is segmented into generation, transmission, and  
18 distribution sectors.

19 The generators produce the power. The  
20 transmission system moves the power to market consuming  
21 centers at high voltage. And the distribution system moves  
22 the power locally to individual homes and businesses at  
23 lower voltages. During your ongoing presentations, you  
24 will also hear witnesses refer to these various segments.

25 For context, your individual homes are

1 connected to the distribution system. You probably notice  
2 large transmission towers and their large wires as you move  
3 across the state. And finally, the generation facilities  
4 are principally located in remote and rural communities and  
5 along waterways for cooling.

6           With the advent of Chapter 28 in 1996, the  
7 electric industry has undergone significant reorganization,  
8 which has resulted in the shifting of the generation  
9 facilities to either unregulated subsidiaries or new  
10 players in the Pennsylvania market.

11           The 6 largest producers of power in the state  
12 are identified on the slide. But there are also new  
13 smaller facilities owned by such firms as AES, Air  
14 Products, Williams, and PG Energy. Generation development  
15 has been a tremendous success story from the PA  
16 restructuring with new proposed generation that should  
17 ensure reliable resource for the new decade.

18           Of particular note is the development of wind  
19 generation. Two facilities have opened -- these are wind  
20 farms -- and 2 more are planned. You may have driven east  
21 from Pittsburgh and noticed the one located on the  
22 mountains outside of Somerset.

23           These new development of wind generation are  
24 of a particular note because they have been developed as a  
25 result of consumers asking for these resources to be

1 developed. But the principal source of power in  
2 Pennsylvania is from coal, with nuclear also a major  
3 contributor.

4 We have significant oil-based, hydro-based,  
5 and gas and dual fire-based units. This is a breakdown of  
6 the megawattage associated with the size of the units. But  
7 the economies of production favors the use of coal and  
8 nuclear with more than 95 percent of our actual generation  
9 being from those sources.

10 This mix is changing, as the new development  
11 is primarily gas-fired and designed to meet the peak  
12 demands of the system. Later this morning, you will hear  
13 some additional comments from PJM on this development and  
14 its impacts.

15 But coal is king in Pennsylvania. The  
16 majority of Pennsylvania generation uses coal, and it's  
17 from PA mines. It may be blended with other coal for  
18 emission purposes. And the other principal region we  
19 receive our coal from is West Virginia. PA companies do  
20 own units in West Virginia and in Ohio, which use local  
21 coal at those units.

22 Now, none of the PA units routinely use either  
23 southern lignite or what is known as Powder River Basin  
24 coal located in Wyoming. They don't ship their coal to  
25 Pennsylvania for consumption.



1 Fuels must be transported from either the well  
2 or the mine to the generating unit. Most of our coal uses  
3 rail for its transport. Where water courses permit, such  
4 as Western PA, barges are also used. Conveyors are used at  
5 mammoth generation plants, and trucks are used at smaller  
6 units to haul in local coal. That can be used for blending  
7 or for full use of the local facility.

8 Oil is moved by pipeline to 2 major oil-fired  
9 generation stations. But most stations also have small  
10 diesel units. That all comes in tank cars, tank trucks, or  
11 river barges. That gets the combustible fuel to the  
12 station.

13 To get the power out, the generation stations  
14 are interconnected to the transmission grid. In order for  
15 the transmission grid to operate reliably, the transmission  
16 system operates under criteria established by reliability  
17 councils. Two councils control PA operations.

18 The Mid-Atlantic Area Council owns the  
19 majority of the state, and it is actually coincident in  
20 size with the PJM. And the East Central Area Council  
21 affects the western part of the state. These councils were  
22 formed in the late 1960s as a result of the New York City  
23 blackout that cascaded through the whole East Coast.

24 The councils provide voluntary operating  
25 standards to be followed by the member companies in order

1 to ensure that we operate a safe and reliable system. But  
2 the grid itself and its investments are under the  
3 regulatory authority of the Federal Energy Regulatory  
4 Commission, or the FERC. And this is as a result of the  
5 FERC, the Federal Energy Policy Act of 1992.

6 Through their initiatives, we have witnessed  
7 the transformation of the old PJM Interconnection into the  
8 PJM independent system operator. FERC has used the PJM as  
9 an example and is seeking to expand its scope of operations  
10 to include Western Pennsylvania under the PJM West proposal  
11 and into the northeast to form 1 of the 4 super regional  
12 ISOs.

13 In the Midwest, we have competing transmission  
14 organizations vying for operational control of the  
15 transmission grid: The Alliance ISO led by AEP, First  
16 Energy, and Dominion; and the Midwest ISO, which is based  
17 further west in Indianapolis.

18 In any case, the purpose of these ISOs is to  
19 provide interconnection evaluation when generators need to  
20 hook onto the grid. They also provide congestion  
21 management, as power does, as the term might be, get mucked  
22 up and not flow. That is done by analysis and by  
23 redispatching of the generating units.

24 Then there is also market operations for the  
25 grid. And in PJM's case, they operate both energy and

1 capacity markets in conjunction with its operation. And  
2 they will provide you much more detail on this issue.

3           The electric distribution companies are the  
4 familiar names that have served Pennsylvania for many  
5 years; though, they are now presently restricted to just  
6 the wiring business.

7           You will notice that the new names for  
8 FirstEnergy, East, West, and Penn Power is actually part of  
9 the Ohio East route. That is a status which has occurred  
10 in the last month through the reorganization. ConEd is the  
11 owner of Pike County Light & Power through a number of  
12 mergers in the past few years.

13           While they may have merged and they're  
14 confined to the wires business, their duties and  
15 responsibilities have not changed to what they had to do  
16 prior to Chapter 28's enactment. There is renewed focus on  
17 reliability meeting the consumer needs of Pennsylvania.

18           They will still handle local line maintenance.  
19 You still see their trucks out there. We regulate their  
20 financials. We work with them on outage response, and we  
21 also work with them on economic development. We also  
22 handle complaints.

23           As you're well aware, our Bureau of Consumer  
24 Services handles complaints associated with companies; and  
25 the companies must respond to the complaints that are

1 registered with the Commission.

2           Moving to the gas industry. Natural gas is  
3 also a major part of the Pennsylvania economy, providing  
4 heating for more than 2 million residents in the state,  
5 primarily in Western PA where saturations approach 95  
6 percent of the population in many areas.

7           We are a producer. We are a storage reservoir  
8 for much gas that flows throughout the whole northeast. We  
9 have a lot of pipeline. And we have a good size industry  
10 compared to many other states. As you can see, we are 5th  
11 in revenues.

12           Now, Pennsylvania as a producer meets 7  
13 percent of the state's needs. The Appalachian Basin is an  
14 old production area and was the impetus for the industry  
15 itself in the past. There is still drilling done in PA,  
16 but it is price competitive.

17           In general, prices for natural gas will need  
18 to remain above \$3.50 in Mcf in order to support drilling  
19 in Pennsylvania. PA wells are characterized as low yield  
20 but long life. This is the exact opposite of what is found  
21 when you're drilling in the Gulf.

22           The Independent Oil and Gas Association based  
23 in Greensburg, Pennsylvania can provide the committee with  
24 further guidance on Pennsylvania's drilling needs, as they  
25 are a member organization handling many of the Pennsylvania

1 producers.

2           The producers of natural gas in general,  
3 though, are familiar names, as gas is normally found  
4 conjunctive with oil. The major oil companies are also the  
5 major gas companies. However, I would point attention to  
6 Equitable, Dominion, and NFG Supply, as they are also major  
7 participants in the Appalachian Basin, more local gas.

8           They produce and gather much of the  
9 Appalachian Basin gas and move it to market in  
10 Pennsylvania, New York, Ohio, and West Virginia. We also  
11 have a number of small producers. The IOGA organization I  
12 mentioned is their representative. They have recently held  
13 their regional meeting.

14           Now, the majority of gas, natural gas that is  
15 produced comes from remote regions: The central basin in  
16 the mid-continent area, the Gulf states. And it must be  
17 moved to market through the interstate pipeline system.  
18 Initially formed as part of World War 2, it has been  
19 developed where there are approximately 31 major pipelines  
20 that move 95 percent of the gas nationwide through all  
21 areas.

22           In the northeast, we have a number of smaller  
23 pipelines which provide service to the area. The most  
24 recent development has been bringing gas down from the  
25 Sable Island region in Canada in the Nova Scotia area. And

1 we have a major development to move gas from the Chicago  
2 market region which links up to the Canadian gas in the far  
3 west.

4           To give you an idea of the flows of where gas  
5 is found and where it moves to market, as you can see, a  
6 lot of it points to the northeast coming up from the Gulf  
7 and in from Western Canada. There is major development  
8 also in the southeast in recent days, which will affect the  
9 amount of gas made available for the Pennsylvania area.

10           As a result of the flows on the system,  
11 there's been establishment of market centers, hubs as  
12 they're called. And they are where the pipelines  
13 interconnect and cross. And there usually are storage  
14 facilities located there.

15           So you can see we have 3 of them located in  
16 Pennsylvania, one operated by Columbia; one operated by  
17 CNG; and another one known as the Leidy Center, which sits  
18 on top of 2 of the largest storage fields in the northeast.

19           Pricing is generally based upon the Henry Hub,  
20 which is the onshore point of offshore gas coming in in  
21 Louisiana. If you'll read The Wall Street Journal, you'll  
22 see the price of the Henry Hub. They are listed both on  
23 the cash and the futures market every day.

24           Gas must be held in storage, though, in order  
25 to meet the market. Storage is critical to meeting the

1 peak seasonal demands and needs of the heating market.  
2 Olds Fields, Special Formations, and LNG combine to provide  
3 a flexible program of storage to meet the peaks that are  
4 experienced. These peaks are weather driven.

5           The new advent of large natural gas generation  
6 will impact the ability of the system to meet future needs.  
7 Gas which formerly was moved during the summer off-peak  
8 season to fill storage requirements for the winter may be  
9 diverted to meet that summer electric generation need.

10           As you can see, storage is a big piece of  
11 Pennsylvania. We have a lot of it. We serve the whole  
12 northeast corridor with that storage. These are both  
13 storages which run for the whole winter season of 90 days,  
14 45 days, and down to 10-day peak-day storage capabilities.  
15 They are a major component to stabilizing the system during  
16 the winter months.

17           The interstate pipeline players are listed  
18 above here in the, the slide. Because of the demands on  
19 the natural gas system, principally new generation, new  
20 sources of supply, and new pipeline development is  
21 critical. The major pipelines are planning to develop new  
22 systems for the area.

23           The last one listed on the slide, the  
24 Independence, is planned for service in the winter of 2003.  
25 It is designed to move gas from the Midwest to the Leidy

1 storage hub. In the Midwest, it will intersect pipelines  
2 designed to bring Western Canadian gas down to the states.

3 This is the same system that could move gas  
4 from the Mackenzie Delta in the Northwest Territory or the  
5 ANWR of much debate in Alaska under various pipeline  
6 proposals. So you can see the system is interconnecting,  
7 but it will take some investment to get the gas to market.

8 Our local gas distribution companies are also  
9 familiar names; though, many have merged and been bought in  
10 the last 5 years. I think some of them you probably would  
11 know the name on the right but not the name on the left.  
12 Exelon obviously was an example of merging with a major  
13 Midwest firm, but PECO Energy is still what appears on the  
14 bill.

15 Southern Union was a Missouri Gas and Texas  
16 firm. It bought PG Energy a number of years ago. But  
17 their obligation hasn't changed. With the advent of  
18 Chapter 22, which was passed in 1999, they must still plan  
19 for the orderly development of their territory, though in  
20 conjunction with markets and pools that operate on their  
21 systems.

22 They still provide local line maintenance.  
23 And in addition to the financials and leak outage response,  
24 the Commission actually has a federal role with the gas  
25 companies. We are a federal agent for safety. We do gas



1 safety inspections of the lines and also the interstate  
2 pipelines that operate in the state. So we have a slightly  
3 different relationship with our natural gas distribution  
4 companies than we do with our electric companies.

5 Now, the 2 other major heating sources in  
6 Pennsylvania are heating oil and propane. For information  
7 regarding those 2 areas, you should probably contact the  
8 Department of Environmental Protection and their Bureau of  
9 Environmental Sustainability.

10 They are the recipient and the holder of  
11 information not only regarding those 2 fuels but also  
12 gasoline, which is at your local service stations. They  
13 monitor the storage in both of those and the pricing on  
14 those and the available resources to move that fuel to the  
15 homeowner or to the business.

16 There is a strong interdependence between the  
17 heating oil, or I should say the number 2 oil, the number 6  
18 oil, and the natural gas market. As gas is interrupted in  
19 the winter for major industrials, many of them move over to  
20 the oil market; and their oil must be trucked in. We deal  
21 with this a great deal during the winter on an emergency  
22 basis to make sure that heating oil is delivered to the  
23 appropriate industrial sources.

24 Again, the Commission thanks the committee for  
25 this opportunity. We're prepared to answer questions on

1 this important issue either regarding the slides or  
2 regarding the written testimony.

3 CHAIRPERSON GANNON: Thank you, Mr. Rosenthal.  
4 Any questions? Representative Feese?

5 REPRESENTATIVE FEESE: No.

6 CHAIRPERSON GANNON: Representative Manderino?

7 REPRESENTATIVE MANDERINO: Thank you, Mr.  
8 Chairman. I'm actually trying to read through the rest of  
9 your written testimony. And what you didn't cover in your  
10 slides, you've covered here in terms of what happened over  
11 the last winter session.

12 I have not yet gotten to the end. And I don't  
13 know if your testimony touches at all on, from our point of  
14 view as policymakers and hearing from constituents, when  
15 these price fluctuations are going on. To what extent is  
16 there any, are there any measures or any, any -- I don't  
17 know what the right word is -- any provisions in our  
18 regulatory scheme that would kind of give assurance to  
19 consumers that what they are experiencing is actual market  
20 fluctuations versus what we kept hearing with regard to  
21 unfair price gouging on consumers?

22 What in our regulatory scheme, if anything,  
23 might protect against that or -- do you understand where  
24 I'm coming from?

25 MR. ROSENTHAL: Yes. Even though we are in a

1 choice market for a number of the natural gas customers, we  
2 still do annual reviews on the purchasing practices and the  
3 purchasing planning of the natural gas distribution  
4 companies as a supplier of resource for their customers.

5 Many contracts are linked to indices, such as  
6 the Henry Hub indices. And so they will fluctuate the  
7 contract with the pricing that is going on in the market.  
8 That experience last winter had a number of factors, a  
9 combination of which came out the prior winters as a matter  
10 of fact.

11 A lack of drilling for natural gas had been  
12 occurring for a number of years to the low prices. You had  
13 substantial drawdowns during the prior winter when there  
14 were all distribution problems. You had a lack of  
15 refilling of storage due to competition for gas in the  
16 California market for generation and also in the eastern  
17 markets for some generation, as it was an extremely hot  
18 summer.

19 And then we had a very early winter, which  
20 affects the way you manage your storage. And that created  
21 stresses on the system in terms of moving gas timely to the  
22 market. And that combination generally caused the flare-up  
23 in the prices.

24 Now, is it price gouging? You might -- at  
25 some point, I think Attorney General Fisher would

1 investigate that. In particular, we are looking more at  
2 the market prices that we see every day in the market and  
3 the stresses that are on there, if there did seem to be  
4 pressure on the system, if there were a number of  
5 operational flow-out orders which restricted the flow of  
6 gas.

7 We also had extreme cold, the coldest winters  
8 in November/December of any recorded. That's about the  
9 best we can do in terms of assuring that the price gouging  
10 isn't going on but understanding the factors which are  
11 creating the flare-up in the gas prices.

12 This winter, storage is very good moving into  
13 the winter. Prices have come down. We also have lower  
14 industrial activity, which is also contributing to  
15 availability of the natural gas. And we're not seeing  
16 prices escalate at all in this regard.

17 REPRESENTATIVE MANDERINO: If I can just ask  
18 one follow-up question. In your written testimony, you  
19 talk about how utility rates are adjusted on a quarterly  
20 basis. Would I be correct in assuring customers that when  
21 a company comes in for a quarterly -- I don't know what you  
22 call it -- rate filing, adjustment, et cetera, that one of  
23 the things that the PUC looks at in determining whether  
24 that's justified or how much it's justified is the amount  
25 of profitability and that one of the things you look at is

1 whether or not there is excess?

2 I mean, is that kind of full disclosure type  
3 of thing that you -- and are you allowed to regulate  
4 the -- maybe this is an ignorant question -- the amount of  
5 reasonable profit to again assure consumers that there's  
6 not excessive opportunities being taken because of the  
7 market?

8 MR. ROSENTHAL: Let's start at the beginning  
9 under our statute, which is the 1307 section of our code.  
10 There is no profit on the natural gas piece of that. The  
11 actual commodity and pipeline costs that the company  
12 experiences, there's no markup of that. And that gets  
13 involved in the annual review and also the quarterly  
14 adjustments.

15 The only profit that the companies, our  
16 distribution companies make is on the actual sale of  
17 rental, effectively, of the distribution facilities, the  
18 investment in that movement. Last -- that cost itself,  
19 while they will make more money in the winter because there  
20 is more sale, they don't necessarily make more money when  
21 the price goes up.

22 The winter had more impact on them as opposed  
23 to just a price flare-up. In fact, it actually can lead to  
24 constraint. When the people reduce, when they see the  
25 price, reduce their consumption, the utility will have less

1 profit. And the -- but it's not affected by the price  
2 flare-up in the natural gas market.

3 That dollar for dollar flows through to  
4 producers and in the natural gas pipelines for the movement  
5 of the gas.

6 REPRESENTATIVE MANDERINO: Thank you. Thank  
7 you, Mr. Chairman.

8 CHAIRPERSON GANNON: Representative Maitland?

9 REPRESENTATIVE MAITLAND: No.

10 CHAIRPERSON GANNON: Representative Pallone?

11 REPRESENTATIVE PALLONE: No. Thank you.

12 CHAIRPERSON GANNON: Representative Gabig?

13 REPRESENTATIVE GABIG: Thank you, Mr.

14 Chairman. I guess it was last spring there were a lot of  
15 complaints from the floor of the House that if prices of,  
16 in this case, gas go up 50 percent, there should be an  
17 automatic criminal investigation into, into such an  
18 occurrence. The logic behind that was very fuzzy to me  
19 also.

20 But if I understand, reading primarily your  
21 written testimony that Representative Manderino was  
22 referring to, it looked like prices went up last winter 60,  
23 70 percent from the previous winter. But if I'm  
24 understanding it, it sounds like a very highly regulated  
25 industry, that pricing -- and PUC has a lot to do with the

1 setting of, of the price. Am I following -- is that right?

2 MR. ROSENTHAL: The actual --

3 REPRESENTATIVE GABIG: When you talk about  
4 price gouging, would it be the PUC that's gouging or would  
5 it be some private industry? Who is the source of this  
6 price gouging when we're talking about prices going up 60  
7 or 70 percent?

8 MR. ROSENTHAL: Well, I don't think it's the  
9 PUC. The wellhead pricing has been decontrolled since  
10 1978. And what you see when you read the Journal or you  
11 monitor the market is essentially the day-to-day trading of  
12 that natural gas in the market among the large gas  
13 companies and consumers or marketers.

14 And what you might have as a case could be the  
15 multiple hands that the gas passes through which generates  
16 the escalating price or simply the timing in the market of  
17 when people need gas and the availability and the ability  
18 to get that gas to the necessary market. We notice that  
19 the gas will flow to price.

20 To give you an example, in the Chicago market,  
21 there are higher penalties for nondelivery than there are  
22 in the Pennsylvania market. So that in order to avoid  
23 penalties, the companies that operate in that area are  
24 willing to pay a higher price for the natural gas in order  
25 to avoid the \$50 penalty that might come under the gas if

1 they are short in their delivery.

2           That affects our market because when you're  
3 sitting down in Louisiana, you just turn the valve; and it  
4 can go to Chicago or it can go to Pennsylvania. And you  
5 will get that effect in the market overall nationwide. The  
6 movement of gas on the interstate pipeline is regulated,  
7 but the base cost of gas itself is not a regulated item.

8           So it is a function of how much storage is put  
9 in there and what is the current flow on the system as well  
10 as what are the current productive levels of the wells. If  
11 you don't have the wells there that have been drilled to  
12 meet the market, those that are already operating will have  
13 a little bit of market power in that area. And that will  
14 be investigated at the federal level in general.

15           REPRESENTATIVE GABIG: Just a follow-up to  
16 that, if I might, Mr. Chairman. So do you think with all  
17 these market forces and drilling -- and you didn't even hit  
18 on the environmental part of it -- to drive up costs for  
19 cleaner gas, simply if you read some arbitrary number of a  
20 price, do you think that's an indication in and of itself  
21 of some kind of criminal intent to price gouging based on  
22 your experience?

23           MR. ROSENTHAL: No.

24           REPRESENTATIVE GABIG: Thank you, Mr.  
25 Chairman. No other questions.



1                   CHAIRPERSON GANNON: Thank you, Representative  
2 Gabig. Representative Hennessey.

3                   REPRESENTATIVE HENNESSEY: Thank you, Mr.  
4 Chairman. Mr. Rosenthal, with regard to your testimony,  
5 you indicated that storage refill during the summer of 2000  
6 heating into last winter, that during the summer, refill  
7 was slowed down in the hopes that eventually we'd see lower  
8 prices. The lower prices didn't come.

9                   And then as we entered the winter, it says in  
10 your testimony, you indicated we were below the historic  
11 levels of storage. Is there a required percentage or  
12 amount, volume of storage capacity that we require of any  
13 natural gas company so that -- I understand the idea of  
14 let's wait, with the idea that things would be cheaper.

15                   But if they don't get cheaper and we enter a  
16 very cold winter with extremely low storage capacity, we've  
17 really shot ourselves twice in the foot. And should there  
18 be a required level of storage if there's not one now?

19                   MR. ROSENTHAL: It is not within the  
20 Pennsylvania PUC jurisdiction that that would occur. The  
21 maintenance and filling of storage fields are pretty much  
22 an engineering decision as to minimum levels and maximum  
23 levels.

24                   But anything in between, I'm not aware of any  
25 regulatory approvals -- and if there are, they would be at

1 the federal level -- for how much fill they put into those  
2 storage fields. That's -- there's some criteria on an  
3 engineering basis. But to go from 75 to 100 percent levels  
4 is probably not a regulated item at this point.

5 REPRESENTATIVE HENNESSEY: But did we enter  
6 the winter, or last winter with 75 percent storage  
7 capacity, do you know?

8 MR. ROSENTHAL: In various portions of the  
9 region, the production area was below that. The western  
10 region was below that. The eastern region was above that.  
11 Based nationally, we were about 70 percent. This year  
12 we're entering it in excess of 90 percent.

13 REPRESENTATIVE HENNESSEY: So that to some  
14 extent, the crisis, the pricing crisis that we saw last  
15 winter in a sense was triggered by someone waiting around,  
16 some corporate decision waiting around to see if prices  
17 would drop and when they didn't drop, everybody paid the  
18 price for that mistake made at some corporate level  
19 somewhere?

20 MR. ROSENTHAL: Yes.

21 REPRESENTATIVE HENNESSEY: Thank you.

22 CHAIRPERSON GANNON: Representative Petrarca?

23 REPRESENTATIVE PETRARCA: No questions.

24 CHAIRPERSON GANNON: One of the charts here, a  
25 couple of the charts you showed with respect to electric

1 generation, apparently natural gas or gasses are a very,  
2 very small percentage of that. And with respect to  
3 heating, I think you said the principal sources of heating  
4 are heating oil and propane and that gas is a very small  
5 percentage of the heating.

6 MR. ROSENTHAL: No. For home heating, natural  
7 gas is a very large percentage. In the western part of the  
8 state, about 95 percent. In the eastern portion, it's  
9 about 35 percent, depending on where you are. It may be a  
10 little bit higher, say, inside the City of Philadelphia but  
11 less in the suburban area.

12 Heating oil actually is a major component in  
13 the eastern portion of the state for its home heating.

14 CHAIRPERSON GANNON: Okay. Thank you. I  
15 noticed on the map that Pennsylvania is a very large  
16 storage area. So -- but it's probably far from the source,  
17 most of it coming from the, I guess the southwest.

18 MR. ROSENTHAL: Uh-huh.

19 CHAIRPERSON GANNON: But how -- when that gas  
20 is stored there, how do price fluctuations at the source  
21 affect the price from the storage area to the consumer?  
22 Does that remain constant or what it was at the time that  
23 the gas was put into storage?

24 MR. ROSENTHAL: There are some additions by  
25 the storage operator for when gas is withdrawn from the

1 storage. There are charges. They are not substantial in  
2 regarding the pricing of the gas; but there are, there are  
3 some additional margins there.

4 Also, there are certain conditions as to the  
5 timing that gas can be withdrawn from certain storage areas  
6 in order to maintain that storage field in its maximum  
7 operating condition. So it's a question of -- the storage  
8 itself functions as a peak response to the weather  
9 conditions that are being experienced in the market.

10 And so it may be placed in -- the goal is  
11 always to place it in at a low pricing time, let it be  
12 stored. And then when it comes back out, it balances the  
13 price with what might be a higher price for flowing gas at  
14 the time.

15 So the company manages a portfolio of source  
16 with the storage and with its flowing gas in order to meet  
17 the needs and overall provide both a reliable and  
18 cost-effective management of the supply to the customer.

19 CHAIRPERSON GANNON: Would it be fair to say  
20 then what the storage company is doing is trying to strike  
21 a balance between what the gas that's in storage costs and  
22 what the gas that's coming through the pipeline now costs  
23 to put into storage?

24 MR. ROSENTHAL: Yes.

25 CHAIRPERSON GANNON: Thank you. Any other

1 questions from any of the committee members? (No  
2 response.) Thank you very much, Mr. Rosenthal, for being  
3 with us and sharing this information today. Appreciate it  
4 very much.

5 MR. ROSENTHAL: Thank you.

6 CHAIRPERSON GANNON: I believe our next  
7 witness is Mr. Douglas Biden with Electric Power  
8 Generation. Welcome, Mr. Biden. You may begin when you're  
9 ready.

10 MR. BIDEN: Thank you. Good morning.  
11 Chairman Gannon and distinguished members of the Judiciary  
12 Committee, my name is Doug Biden. And I am the President  
13 of the Electric Power Generation Association. EPGA is a  
14 regional trade association of electric generating companies  
15 with headquarters here in Harrisburg.

16 Our member companies include Allegheny Energy  
17 Supply, Exelon Generation, FirstEnergy Generation, Midwest  
18 Generation, Orion Power Midwest, PPL Generation, and  
19 Reliant Energy. These companies own and operate more than  
20 108,000 megawatts of electric generating capacity in the  
21 United States.

22 Approximately half of this capacity is located  
23 in the Mid-Atlantic region, one-third of it in  
24 Pennsylvania. In addition, EPGA members have another 7,000  
25 megawatts of generating capacity in various stages of

1 planning and development in the Commonwealth and  
2 surrounding states.

3           At the outset, EPGA would like to express its  
4 sincere appreciation to Chairman Gannon and this entire  
5 committee for conducting this investigation into the  
6 factors that affect energy prices. We believe it is  
7 important that our policymakers, especially our elected  
8 officials, understand how deregulated energy markets work.  
9 And we hope our comments today help contribute to that  
10 understanding.

11           Unfortunately, California has, in the minds of  
12 many, given deregulation a bad name. So we welcome the  
13 opportunity to appear before you today to explain the  
14 factors that determine electricity prices and to express  
15 our views that energy markets can and do work.

16           First, some basics. EPGA's members generate  
17 electricity and sell into the deregulated wholesale power  
18 market. One such market is conducted by the PJM  
19 Independent System Operator, or ISO, which currently  
20 includes most of Pennsylvania and, when the PJM expansion  
21 into Western Pennsylvania is complete, will include all of  
22 the Commonwealth except the Pennsylvania Power utility  
23 service territory in and around New Castle, Pennsylvania.

24           The Penn Power system is expected to remain  
25 part of the Alliance Regional Transmission Organization, or

1 RTO, a large wholesale market just now being formed which  
2 will stretch from Western Pennsylvania through Illinois.  
3 Our wholesale customers are electric utilities, now often  
4 referred to as distribution companies; retail electricity  
5 marketers; load aggregators; and municipal electric  
6 systems.

7           EPGA's members are not utilities and are not  
8 regulated by the Pennsylvania Public Utility Commission.  
9 Our ability to sell power in the wholesale market at  
10 market-based rates is determined and controlled by the  
11 Federal Energy Regulatory Commission, or FERC.

12           As with other commodities, wholesale  
13 electricity prices are a function of costs as well as the  
14 forces of supply and demand. Different power plants can  
15 have widely varying production costs, and their output is  
16 generally priced accordingly.

17           For plants that burn coal, oil, and natural  
18 gas, costs are dominated by fuel costs and, secondarily, by  
19 environmental compliance costs. For nuclear and renewable  
20 energy plants, such as wind, hydro, and the like, capital  
21 investment plays a larger role in determining costs.

22           Depending on relative production costs,  
23 Pennsylvania gets about 57 to 59 percent of its electric  
24 generation from coal-fired plants, 33 to 35 percent from  
25 nuclear facilities, and the remainder from natural gas,

1 oil, and renewable energy plants.

2           The increase in wholesale electricity prices  
3 that occurred in our region last year can be attributed,  
4 for the most part, to the increase in natural gas prices.  
5 Even though gas currently accounts for a relatively small  
6 percentage of electric generation in Pennsylvania and PJM,  
7 the more than threefold increase in gas prices that  
8 occurred last year had the effect of pulling up regional  
9 spot market coal prices. And of course, we are  
10 considerably dependent on coal.

11           Production costs are an important factor in  
12 determining wholesale power costs. So are supply and  
13 demand. Spot market prices; that is, prices quoted at the  
14 time of day of purchase, can and do vary widely depending  
15 on supply and demand.

16           Prices at 3:00 a.m. on a mild October night  
17 when demand is very low can be less than \$10 per  
18 megawatt-hour. That's roughly equivalent to one cent per  
19 kilowatt-hour. That is equivalent to one cent per  
20 kilowatt-hour.

21           On the other hand, prices at 3:00 p.m. on a  
22 hot summer afternoon can often reach hundreds of dollars  
23 per megawatt-hour, thousands of dollars per megawatt-hour  
24 in some markets, as demand presses up against available  
25 supply. This variability in prices is called volatility,



1 and it is characteristic of wholesale electricity spot  
2 markets.

3           In stark contrast to California, where  
4 utilities were effectively prohibited from entering into  
5 power supply contracts, Pennsylvania and surrounding states  
6 put no restrictions on their utilities' ability to reduce  
7 their exposure to wholesale price volatility through  
8 long-term bilateral contracts.

9           As an example of proficient use of that  
10 ability, only 15 to 18 percent of PJM Energy is purchased  
11 through the volatile spot market. That means 82 to 85  
12 percent of the energy is transacted through long-term  
13 agreements between consenting parties based on their  
14 knowledge and expectations of wholesale market conditions.

15           Average wholesale electricity prices are  
16 currently dropping, are below last year's levels, and are  
17 expected to remain lower than last year through, at least  
18 through the winter of 2001/2002. This is due to lower  
19 power plant fuel prices, new power plants coming on line,  
20 and lower aggregate demand due to depressed economic  
21 conditions. If the weather continues to be milder than  
22 last year, wholesale prices will be further dampened.

23           Looking to the longer term, there are a number  
24 of developments that will or could restrict electric  
25 generation output in our region and increase wholesale

1 prices. First, transmission constraints. Mr. Rosenthal  
2 alluded to this in his testimony.

3           The deregulation of the wholesale power  
4 market, pursuant to the Energy Policy Act of 1992, has  
5 delivered an increase in generating capacity and a  
6 significant improvement in power plant efficiency and  
7 availability. It has also led to a pronounced increase in  
8 the volume of wholesale power transactions.

9           Unfortunately, the investment in electric  
10 transmission capacity has not kept pace with the increase  
11 in wholesale sales. The result is congestion problems on  
12 the grid, which increasingly prevent electricity demand  
13 from being met by the lowest cost power plants. Increasing  
14 congestion, other things being equal, will increase  
15 wholesale power prices.

16           Fuel prices: Most of the generating capacity  
17 currently planned or under construction both nationally and  
18 regionally will utilize natural gas as its primary fuel.  
19 There is some debate right now about the underlying  
20 adequacy of gas resources to meet the higher demand from  
21 the power sector.

22           Certainly, gas producers responded to higher  
23 prices last year by stepping up their drilling and  
24 exploration activities. Supply expanded, as it should; and  
25 prices fell. Whether these lower prices will hold in the

1 face of a projected 50-plus percent increase in gas demand  
2 from the power sector over the next few years remains to be  
3 seen.

4           Although gas presently accounts for a  
5 relatively small percentage of electric generation in our  
6 region, its use is expected to grow rapidly. And gas-fired  
7 plants will set what's called the market clearing price in  
8 the wholesale spot market over an increasing number of  
9 hours. So wholesale electric price volatility will, to an  
10 increasing degree, be dependent on natural gas price  
11 volatility.

12           The failure of the federal government to  
13 address the nuclear waste disposal issue could adversely  
14 affect the relicensing and operating costs of nuclear  
15 generating facilities. The slow and uncertain relicensing  
16 of hydroelectric facilities by the Federal Energy  
17 Regulatory Commission and some of the conditions being  
18 demanded by state agencies and interveners in that process  
19 could threaten the viability of those facilities.

20           Pennsylvania's and the United States  
21 Environmental Protection Agency's new regulations governing  
22 nitrogen oxide emissions, or NOx. Pennsylvania generators  
23 have already reduced their NOx emissions by 55 to 65  
24 percent from 1990 levels.

25           Achieving an additional 15 to 25 percent

1 reduction by 2003 will require units to be taken out of  
2 service for installation of pollution control equipment and  
3 will add hundreds of millions of dollars to the cost of  
4 production. Increased variable costs will be reflected in  
5 wholesale price bids.

6           Whether generating plants will be able to  
7 recover their fixed capital costs will, as in any market,  
8 depend on the forces of supply and demand. If a generator  
9 makes the judgment that it cannot recover its capital  
10 investment in emission control equipment, it may decide to  
11 retire some of its plants. Either way, in a region  
12 dependent on coal as a power plant fuel, as we are,  
13 complying with the NOx regulations will create upward  
14 pressure on wholesale prices.

15           EPA's New Source Review Initiative could  
16 require older coal-fired plants to shut down or be  
17 retrofitted with the same emission control equipment as  
18 brand new plants.

19           Other environmental initiatives that could  
20 affect electricity prices include EPA's proposed  
21 particulate and ground-level ozone standards -- those are  
22 being tightened now -- regulations requiring mercury  
23 emission reductions at fossil-fueled power plants, the  
24 Regional Haze Rule, regulations on cooling water intake,  
25 and regulations governing what are called total maximum

1 daily loads to surface waters.

2           Also, Pennsylvania's proposed water resources  
3 legislation could make it more difficult and expensive for  
4 power plants to obtain the substantial volumes of water  
5 they need for cooling.

6           We're not here today to try to prepare the  
7 public for a massive run-up in wholesale power prices.  
8 After all, supply and demand factors as well as the  
9 introduction of new technologies in the deregulated market  
10 will at least partially determine whether increased power  
11 plant costs are borne by electricity customers or investors  
12 in generation.

13           We mention these developments only to point  
14 out that the efficiencies and cost savings we have realized  
15 from electric restructuring can be overwhelmed by other  
16 developments and to caution that we should not let  
17 ourselves be trapped, as they apparently were in  
18 California, by the belief that electric restructuring means  
19 that prices can only go down or that they should only stay  
20 down.

21           The appeal of electric competition is that  
22 prices will be set at levels that are beneficial to both  
23 consumers and producers. And the benefit will be greater  
24 to both than what occurred under regulation, provided the  
25 market is allowed to work without unnecessary interference

1 or manipulation by any participant.

2 Thank you for your kind attention. I'll be  
3 happy to answer any questions that you may have.

4 CHAIRPERSON GANNON: Thank you, Mr. Biden.  
5 Representative Gabig.

6 REPRESENTATIVE GABIG: Thank you, Mr.  
7 Chairman. Sir, referring to page 5 of your written  
8 testimony or what I have as page 5 of your written  
9 testimony, in paragraph 2 regarding fuel prices, you talk  
10 about the increase, projected 50 percent increase in gas  
11 demand from the power sector. What do you mean by power  
12 sector?

13 MR. BIDEN: Electric power generation sector.  
14 That is the -- of all the megawatts currently under  
15 construction regionally and nationally, I think in that  
16 region, over 90 percent of that capacity is scheduled to  
17 use natural gas as a power plant fuel. And nationally, I  
18 think the percentage is even higher than that.

19 REPRESENTATIVE GABIG: So the new power plants  
20 that are coming on line are gas-fired power plants versus  
21 coal-fired or nuclear power plants; is that right?

22 MR. BIDEN: Right.

23 REPRESENTATIVE GABIG: And if we're, if we're  
24 creating new power plants, as we are in Pennsylvania,  
25 building new power plants unlike, say, California, which

1 maybe wasn't building enough power plants out there, should  
2 we be able to meet the increased demand for --

3 MR. BIDEN: The increased demand for  
4 electricity, yes. The question that I alluded to in my  
5 testimony was whether or not the gas industry can meet the  
6 increased demand for gas from the electric power sector. A  
7 50 percent increase from the electric power sector over the  
8 next 2 or 3 years, which is what's expected -- and that's a  
9 fairly conservative estimate -- is a tremendous increase in  
10 demand for natural gas.

11 Now, against that, industrial demand for gas  
12 has fallen off because of depressed economic conditions.  
13 But we are, for the most part, still moving ahead with  
14 plans to build natural gas-fired power plants. A lot of  
15 times, gas is referred to as the fuel of choice for power  
16 generation.

17 I tend to call it the fuel of regulatory  
18 necessity. With all of the environmental initiatives  
19 facing us, it's very difficult to get financing for a new  
20 coal-fired power plant. If you, if you, if you finance a  
21 new gas-fired plant, at least you know you're going to be  
22 able to run it from an environmental control perspective.

23 Whether or not you're going to be able to  
24 fetch the price in the wholesale market for the output of  
25 that plant if gas prices run up tremendously is another

1 issue. And that's a risk that the investor has to take.

2 REPRESENTATIVE GABIG: And the second thing  
3 that you mentioned was the long-term contracts that we were  
4 able to have here in Pennsylvania in terms of electric.  
5 And that was the differentiation you made between  
6 California's. They were unable to do that; is that right?

7 MR. BIDEN: Well, there's some debate. If you  
8 ask the California Public Utility Commission, they will say  
9 that they did not prevent their utilities from doing that.  
10 However, they made it clear that they would not be able to  
11 recover costs from ratepayers if the costs of those  
12 contracts exceeded the spot market price.

13 So that the choice to the utility then was to  
14 buy from the spot market price because the PUC had made the  
15 judgment that that was de facto reasonable. And that's why  
16 they bought all their power from the spot market.

17 REPRESENTATIVE GABIG: Well, not to focus on  
18 California but to keep it in Pennsylvania's perspective,  
19 did you say about 85 percent of the electricity was covered  
20 under long-term contracts here which would even out the  
21 price versus being on this volatile spot market; is that  
22 right?

23 MR. BIDEN: Right, right.

24 REPRESENTATIVE GABIG: Just, Mr. Chairman, if  
25 I could, just as a personal interest, you mentioned on the



1 next page the relicensing of hydroelectric facilities, the  
2 problem with that. Is that a problem in Pennsylvania?

3 MR. BIDEN: It is, it is to a certain extent.  
4 We're not terribly dependent on hydro. We get about 2  
5 percent of our generation from hydro. But those hydro  
6 facilities are very important when we have periods of high  
7 peak demand.

8 We need that output then because -- obviously,  
9 all the power plants are needed then. And there are a lot  
10 of intervenors. I mean, people who fish -- I like to  
11 fish. I don't particularly like the water being impeded by  
12 hydroelectric plants, but the plants are there.

13 And I don't think it makes sense, since the  
14 plants have been there for decades, to have to tear them  
15 down or have to convert them to a run-of-river facility to  
16 restore fishes to an area that haven't been there for  
17 decades. It's just a difference of opinion.

18 But those are the kinds of issues that we get  
19 involved in in the hydro relicensing --

20 REPRESENTATIVE GABIG: But is it a  
21 Pennsylvania, say, DEP or is it an EPA, is it federal,  
22 these intervenors that you're talking about? Is it more  
23 of, is that a federal issue?

24 MR. BIDEN: It is a federal issue. But the  
25 FERC defers to the state agency that has responsibility for

1 enforcing the Clean Water Act. So in this case, they defer  
2 to DEP. DEP then brings in the Fish Commission and all of  
3 the other intervenors.

4 You know, groups like Trout Unlimited, they're  
5 not particularly fond of hydroelectric facilities. And  
6 they get very active, and so do other community groups. So  
7 it's something that we need to deal with. But it does not  
8 affect a tremendous volume of our generating capacity.

9 REPRESENTATIVE GABIG: Thank you, Mr. Biden.  
10 And thank you, Mr. Chairman.

11 CHAIRPERSON GANNON: Thank you.  
12 Representative Hennessey.

13 REPRESENTATIVE HENNESSEY: Thank you, Mr.  
14 Chairman. Mr. Biden, also on page 5 of your testimony, you  
15 indicated problems with the transmission capacity. Who  
16 controls whose electricity is being transmitted over the  
17 transmission lines at any particular time?

18 MR. BIDEN: Who controls that?

19 REPRESENTATIVE HENNESSEY: Yeah.

20 MR. BIDEN: Well, with the exception --

21 REPRESENTATIVE HENNESSEY: I mean, you're  
22 saying that, you know, congestion on the transmission grid  
23 prevents electricity demand from being met by the lowest  
24 cost power plants. So somebody's making the determination  
25 if we can't buy from the lower cost producers, you know, we

1 have to buy at a higher cost.

2           Is that controlled by -- who owns the  
3 transmission lines? There are certain companies that own  
4 those, I guess.

5           MR. BIDEN: Right, the transmission owners.  
6 The utilities own the transmission lines. PJM operates  
7 them. And I'm sure Cindy Taylor will give you some details  
8 on that and probably answer those questions related to  
9 transmission better than I can.

10           But the general problem is, particularly  
11 within PJM, most of the lower cost generation is in the  
12 western part of PJM. Most of the higher cost generation is  
13 in the eastern part of PJM. So you get this dominant west  
14 to flow east, or west to east flow of power.

15           And what happens is the transmission lines  
16 become overloaded. So it makes it necessary for you to  
17 take, to dispatch power plants not on an economic basis but  
18 you have to leave the economic dispatch order and bring  
19 higher cost power plants on at the other side of that  
20 congestion constraint to increase the flow back against it.

21           That's it in a nutshell from a non-engineer.  
22 But that's basically the problem. The lines get overloaded  
23 moving predominantly west to east. That's the predominant  
24 direction of the congestion in PJM. Am I not explaining  
25 that to you satisfactorily?

1                   REPRESENTATIVE HENNESSEY: Well, I understand  
2 that. But I'm not an engineer. I'm not going to pretend  
3 to understand.

4                   MR. BIDEN: I'm not either.

5                   REPRESENTATIVE HENNESSEY: Who sets the  
6 priority? Does the utility company who owns the particular  
7 transmission line determine that it's going to transmit  
8 power that's costing \$20 a kilowatt-hour as opposed to \$15  
9 a kilowatt-hour that's equally available?

10                  MR. BIDEN: PJM would determine that. If we  
11 have to go out of economic merit order, PJM would then  
12 contact generators at the other end of the transmission  
13 constraint and try to find the lowest cost producer of  
14 those already higher cost producers to relieve this  
15 congestion constraint.

16                  And they have procedures in order for  
17 contacting them instantaneously when these problems arise.  
18 And those, those plants, those plants -- let's say you bid  
19 into the market at \$60 a megawatt-hour and you would not  
20 have been expected to have your bid accepted.

21                  But there's this transmission constraint that  
22 makes it impossible for the lower cost producers in the  
23 western part of PJM to meet load in the east where most of  
24 the load is. Now you're going to take that plant's bid,  
25 that \$60 bid to get them to generate to help relieve the

1 transmission constraint.

2 To explain it beyond that would get into  
3 physics. And I took baby physics in college. So --

4 REPRESENTATIVE HENNESSEY: But it sounds like,  
5 to the extent that we can in the eastern part of  
6 Pennsylvania, we are being provided with the least  
7 expensive. And it's only when transmission problems create  
8 a backlog or a backlog effect movement of that electricity  
9 that we then purchase the higher price.

10 I was concerned because you said transmission  
11 congestion prevents electricity from being met by the  
12 lowest cost power plants. It sounds to me like what you're  
13 saying now is most of the time, it is being met by the  
14 lowest cost and it's only in times of peak congestion that  
15 we then turn to the higher cost suppliers and bring their  
16 power on line.

17 MR. BIDEN: Correct.

18 REPRESENTATIVE HENNESSEY: Okay. Thank you.

19 MR. BIDEN: Correct. It's only in times of  
20 congestion, only during times of congestion.

21 CHAIRPERSON GANNON: Thank you. This  
22 congestion issue, you know, my concept of congestion is too  
23 much is in the system. It's going in on one end and not  
24 going out of the other end fast enough. Is that what  
25 happens with electricity? Or is it when the demand goes

1 up, there's so much energy going through the system, you  
2 know, it's coming out and going out at the same speed; it's  
3 just the volume is going up so much?

4 MR. BIDEN: That's correct. That's correct.  
5 And as a result of the Energy Policy Act of 1992, the  
6 volume of wholesale transactions has gone up tremendously.  
7 And the transmission system was originally built to meet  
8 the local utilities' native load demand.

9 And then they have interconnecting ties  
10 between these systems. But it was never designed for this  
11 type of a market. So we really need to beef up the  
12 investment in that transmission system.

13 Now, we all hope that with this movement to  
14 larger regional transmission organizations, like the FERC  
15 is trying to do now, that once we do that, the uncertainty  
16 as to who is going to control the wires, who's going, who  
17 and how are they going to be compensated for investing of  
18 those wires, that that uncertainty will be alleviated and  
19 the types of investments that we need in transmission will  
20 be made.

21 If that -- however, I mean, I must point out,  
22 generation is a substitute for transmission. So if we  
23 don't do that, I think you'll see these new technologies  
24 like distributed generation be deployed much more rapidly.  
25 And they in themselves can help relieve some of that

1 congestion by placing that distributed generation source at  
2 the opposite end of those transmission constraints.

3 CHAIRPERSON GANNON: So it's my  
4 understanding -- is this true? -- that the transmission  
5 vehicles, the lines, they're owned by a separate company  
6 than the generating.

7 MR. BIDEN: The wires are still owned by the  
8 utilities. Even in PJM, the transmission and distribution  
9 wires are still owned by the utilities that are regulated  
10 by the Public Utility Commission; however, PJM has control  
11 of those. They have seeded control of those wires, to a  
12 certain extent, to PJM.

13 If they need to take a transmission line down  
14 for service, they must okay that with PJM. They just can't  
15 do that unilaterally because we need to know what the  
16 market impacts of that are. So PJM has a controlling  
17 function, but they don't actually own the wires.

18 CHAIRPERSON GANNON: Is there any  
19 program -- we see there's a program to go into more  
20 generating capacity with natural gas. Is there also -- on  
21 the other side, is there any program to increase the lines  
22 so that we can get a better handle on the congestion, so to  
23 speak?

24 MR. BIDEN: PJM has a transmission capacity  
25 expansion plan to connect -- I don't remember the precise

1 number of megawatts. I think they have in the pipeline  
2 something like 25,000 megawatts of generating capacity. I  
3 think between 6- and 7,000 megawatts of that are under  
4 construction right now.

5           So we have a plan in place to connect that  
6 generating capacity to the grid. And I am assuming that  
7 part of that transmission expansion plan is to relieve the  
8 congestion, the added congestion that will come as a result  
9 of those plants coming on line.

10           CHAIRPERSON GANNON: I've been reading in the  
11 papers, in the media that California is now faced with  
12 another crisis which is a flip side of what they had in the  
13 summer, that they will have a surplus of energy but that  
14 they paid a high price for that.

15           And one of the arguments, or the reasons that  
16 I've seen for this situation is that energy can't be  
17 stored. So do you have a -- what's actually going on  
18 there, do you know? Can you give us a brief explanation of  
19 why they're in the predicament that they are?

20           And the next question is whether Pennsylvania  
21 can get into that type of situation.

22           MR. BIDEN: Well, the fact that I alluded to  
23 earlier, that most of the power is transacted through PJM  
24 via long-term agreements. And that was absent from the  
25 California market. To a very great degree, they were



1 heavily dependent on the volatile spot market.

2           And what happened when that market went short  
3 on capacity, prices went through the roof. A lot of people  
4 predicted it. A lot of people told, you know, the  
5 California government in various hearings that this was  
6 going to happen sooner or later.

7           When it did happen, those low energy  
8 prices -- the market worked very well. It produced very  
9 low, reasonably priced electricity in California for 2  
10 years. And then the shortage happened, and then prices  
11 went through the roof.

12           What happened then was California realized  
13 their error in not allowing their utilities and not  
14 encouraging their utilities to enter into long-term  
15 contracts. So they went gangbusters in the long-term  
16 contracts. When? When these prices were extremely high.

17           And because current prices were extremely  
18 high, the expectation about future prices was extremely  
19 high. California bought a heck of a lot of power at very,  
20 very high contract prices as a result. And now with all  
21 the conservation efforts that have taken place in  
22 California, there's some concern as to whether or not they  
23 bought too much at too high a price. Does that explain it?

24           CHAIRPERSON GANNON: Yeah. That's what I  
25 thought had occurred. Is there any way -- can -- would

1 something like that -- could something like that happen in  
2 Pennsylvania where we would find ourselves paying a really  
3 high price for electricity that was being produced at a  
4 very low price simply because of these contractual  
5 arrangements?

6 MR. BIDEN: Well, in addition to the fact that  
7 we depend more on long-term agreements, long-term bilateral  
8 contracts by consenting parties limits the, the impact of  
9 the spot market volatility on the eventual average  
10 wholesale price.

11 But beyond that, PJM employs something called  
12 a capacity market, which sends a long-term price signal to  
13 generators that more capacity is necessary before a  
14 shortage develops. They have a requirement within PJM that  
15 if generating capacity reserves falls below a certain  
16 level -- and I believe it's 19 percent in PJM -- if it  
17 falls below that level, the load-serving entities have  
18 to -- if you serve 100 megawatts of load, you're required  
19 to have either 119 megawatts of generating capacity or have  
20 capacity credits that you've bought from a capacity owner  
21 to back up those sales.

22 So if the reserves fall below 19 percent, the  
23 price signals are sent to generators before a real bad  
24 shortage develops. And that is the superior construct in  
25 the PJM market that they did not have in California. They

1 had no long-term price signal to send to generators.

2           So generators had to get all of their  
3 revenues, they had to cover their variable costs and their  
4 fixed capital costs only from the energy market. So they  
5 had to raise prices to the extent that they did to satisfy  
6 their investors. And that's an important distinction  
7 between the 2 markets.

8           And now in California, the independent system  
9 operator is actually looking into developing some sort of a  
10 capacity market to try to head this off in the future.

11           CHAIRPERSON GANNON: It's my understanding  
12 that at the height of their crisis, the California capacity  
13 was like 2 or 3 percent. There was just very --

14           MR. BIDEN: It dropped down. And they  
15 actually set emergency procedures into effect. If it drops  
16 down below 6 percent, they start to send out the messages.  
17 And I forget at what point they start to curtail load.

18           CHAIRPERSON GANNON: Did the Pennsylvania  
19 generating companies, do they have, can they sell on the  
20 spot market in addition to their, their long term?

21           MR. BIDEN: Right.

22           CHAIRPERSON GANNON: In other words, could a  
23 Pennsylvania company on the spot market sell to California?  
24 Is that a capability?

25           MR. BIDEN: Not really. Theoretically, yes.

1 But practically, no. It's just too far away. You'd have  
2 to incur too many transmission markups on the way.

3 CHAIRPERSON GANNON: I heard a story during  
4 the California situation that there was a plant in Texas  
5 that could only generate power a few days a year and if it  
6 generated beyond that few days, they had to pay a severe  
7 penalty and that the California people got into agreement  
8 that they would generate over those days because  
9 electricity -- and that customers of California end up  
10 paying this penalty for this generation.

11 Is that -- I mean, I heard that and read about  
12 it. Do you know anything about that? And could that  
13 happen in Pennsylvania?

14 MR. BIDEN: That there was a plant in Texas  
15 that could only run a few days a year?

16 CHAIRPERSON GANNON: Because of -- you call  
17 them intervenors. I call them environmental,  
18 environmentalists.

19 MR. BIDEN: Well, I'm not sure where, where  
20 Texas is as with their environmental regulations. But if  
21 you operate, say, a coal or oil-fired power plant, you  
22 have, or natural gas-fired power plants, you have your  
23 emissions capped.

24 You have a physical cap that you cannot exceed  
25 unless you buy emission allowances, what are called

1 emission allowances from others who have overcontrolled  
2 their emissions. And that was one of the things that led  
3 to the tremendous run-up in prices in California.

4           They -- because they had to operate these  
5 older, inefficient units over a number of hours that they  
6 never expected, they ran out of these emission allowances.  
7 And allowances that in our market seldom get over \$2,000 a  
8 ton went over \$80,000 a ton in California, which meant they  
9 virtually were not obtainable anywhere.

10           So what happened was the power plants had to  
11 be shut down because they couldn't comply with their  
12 environmental permits.

13           CHAIRPERSON GANNON: Well, I mean, could they  
14 continue operating and just pay that \$80,000?

15           MR. BIDEN: Some did. AES did. They got a  
16 real public relations black eye out of it. And they got a  
17 massive, tens of millions of dollars in fines from the  
18 California Department of Environmental Protection, or  
19 whatever it's called. I'm not sure.

20           CHAIRPERSON GANNON: And would those costs  
21 have been passed on to their customers?

22           MR. BIDEN: No, not in the deregulated market.  
23 Only to the extent that they can fetch the price in the  
24 wholesale market that would cover that fine.

25           CHAIRPERSON GANNON: So California's demanding

1 energy from a supplier. And because of the extreme demand,  
2 the supplier has to produce electricity and violates this  
3 cap on emissions to provide the electricity that California  
4 is demanding. And then California turns around and fines  
5 the supplier millions of dollars because of that?

6 MR. BIDEN: That's exactly what happened.  
7 Now, they did then, after the fact, realize the error of  
8 their way. And they started to relieve some of those  
9 environmental constraints. But that was only a temporary  
10 measure.

11 CHAIRPERSON GANNON: And that situation would  
12 have been brought about by these intervenors getting into  
13 the act?

14 MR. BIDEN: Yeah.

15 CHAIRPERSON GANNON: Thank you.

16 MR. BIDEN: Thank you.

17 CHAIRPERSON GANNON: Our next witness is  
18 Cynthia Taylor, Manager of Customer Relations and Training,  
19 PJM Interconnection. Thank you, Ms. Taylor. You may begin  
20 when you're ready.

21 MS. TAYLOR: Thank you. Good morning. My  
22 name is Cynthia Taylor. I'm, as you said, Manager of  
23 Customer Relations and Training. But I actually am an  
24 engineer. There was some discussion about engineers  
25 earlier. I've been at PJM for over 20 years. I've been

1 involved in operation settlements and information systems.

2 I appreciate the invitation to participate in  
3 the hearing and would like to thank you for the opportunity  
4 to speak with you today. PJM began operations as a power  
5 pool 70 years ago. It transitioned to an independent  
6 system operator in 1998.

7 And currently, we have the status of a  
8 provisional regional transmission organization, or RTO.  
9 We're operating the world's largest competitive wholesale  
10 electricity market and one of North America's largest power  
11 grids. We currently coordinate a pooled generating  
12 capacity of more than 59,000 megawatts.

13 And we operate a wholesale electricity market  
14 with more than 200 market buyers, sellers, and traders of  
15 electricity. The customer load being served encompasses  
16 portions of 5 states and the District of Columbia. But  
17 energy has been brought to the region from as far as  
18 Florida, Canada, and the Midwest.

19 PJM's mission is to maintain the safety,  
20 adequacy, reliability, and security of the power system and  
21 to create and operate robust, competitive, and  
22 nondiscriminatory electric power markets. PJM's mission  
23 supports the goals the Pennsylvania General Assembly set  
24 forth to benefit consumers.

25 Our operations have been providing a reliable

1 source of power, providing the ability for consumers to  
2 choose their suppliers and make consumption decisions, and  
3 facilitating competitive prices for electricity. These are  
4 the focus of the hearing today. And I would like briefly  
5 to outline processes in place currently and future trends  
6 that can help support a fair price for energy in the  
7 future.

8           One of the simplest ways to boil down what PJM  
9 does and what it can help consumers and how we can affect  
10 prices is what we've seen in this region is that thriving,  
11 competitive wholesale electricity markets support all of  
12 these benefits that we're trying to achieve for consumers.

13           What I'd like to do is refer to the  
14 attachments. I unfortunately do not have them  
15 electronically. And I can assure you the PJM systems  
16 function much better than my personal laptop does. So if  
17 you could refer to the attachments. I believe you have  
18 color copies of them.

19           I'd like to describe a little bit about PJM's  
20 role and the function and follow on some of the testimony  
21 that you heard earlier. Beginning with Attachment A, you  
22 certainly can see from the diagram something very similar  
23 to what Mr. Rosenthal had presented where generally there's  
24 fuel-supplying generators which are transmitting the power  
25 over the bulk power transmission system, the large tower



1 lines that you see.

2           Generally, that will then connect to some sort  
3 of transformer which will lower the voltage of the lines  
4 and eventually will end up in homes and industries across  
5 the state. PJM's role -- and PJM, first of all, does not  
6 own any of those facilities.

7           PJM -- the owners of the transmission system  
8 generally still the utilities or former utilities,  
9 vertically integrated utilities. Generation now owned by  
10 many different parties. In some cases, the utilities  
11 themselves. The distribution system still the provision of  
12 the utilities, which you're all familiar with.

13           PJM has basically operated the system, as you  
14 said, for 70 years, very differently than what you saw in  
15 California and other parts of the country. We've already  
16 had a regional motto in place for the sharing of energy  
17 during emergency and during economic conditions.

18           We also have the technology infrastructure and  
19 communications in place. So as PJM transitioned to this  
20 new world of deregulation, there was 70 years of history in  
21 place already and the technology and business  
22 infrastructure for that to occur.

23           In very, very simple form, what we're doing  
24 every day is we're getting the bids from all of the  
25 generators, many, many transactions that are brought to our

1 border from our members. We're using a standard scientific  
2 algorithm to select basically the lowest total production  
3 dollars cost equipment to serve the projected load for the  
4 coming day.

5           As we make those decisions, we'll inform those  
6 particular resources or transactions that we have selected  
7 them. And we'll basically then schedule those resources to  
8 be on line to meet the load in the coming day. As we move  
9 into the operational day, anything can happen. And we  
10 prepare and plan for, statistically, the probable events  
11 that will occur every day, like loss of equipment or heavy  
12 use of transmission lines.

13           As we move into the day, all the generators  
14 operate as we requested. We certainly have communications  
15 with them. And if there are any changes, if the weather  
16 does not turn out to be the way we expected, the customer  
17 usage patterns will most likely be very different.

18           We might lose a generator. There might be a  
19 problem on a transmission line. Whatever happens, our  
20 operators will adjust to that second by second. We always  
21 ensure that there's enough reserves on the system to  
22 prepare for the statistic problems that we see on the  
23 system.

24           So as we move through the day, we'll actually  
25 record that. That will be a financial settlement. So

1 every day, that process is going on, whether it's normal  
2 economics or normal emergency procedures. So as I said,  
3 also what you heard earlier, too, questions about where we  
4 fit into the rest of the country, if you look in the upper  
5 left-hand corner of Attachment A, you'll see a model of the  
6 entire nation.

7           There are actually 3 physical  
8 interconnections. And by that, we mean that all of the  
9 entities in those areas are connected to each other and  
10 energy flows across power lines continuously. It also  
11 means that there are some very, it's very difficult to move  
12 energy between those areas.

13           PJM Pennsylvania is located in the eastern  
14 interconnection, contains the area from Florida up into  
15 Canada into the Rockies. There are really no commercial  
16 ties to move energy across the Rockies. California is part  
17 of the western system, considered isolated from the eastern  
18 system.

19           And the state of Texas is isolated from both  
20 systems. These 3 systems operate independent of each  
21 other. But within each system, there is very, very close  
22 coordination between all the parties.

23           Moving on to Attachment B, a little bit about  
24 PJM. As we had talked about giving you some numbers and  
25 size, PJM, as I said, one of the largest in the nation

1 right now for the electric grid. Some are about 60,000  
2 megawatts.

3           As of January 2002, we will be moving towards  
4 what's called the PJM West concept where Allegheny Power  
5 System will become part of PJM with the market, one market  
6 covering both systems, with one transmission tariff  
7 covering both systems, and with coordinated operations  
8 between the 2.

9           The 2 systems together will then have a  
10 capacity of over 66,000 megawatts. Again, one of the  
11 largest and approaching one of the largest in the world  
12 right now.

13           Moving on to Attachment C to tell you a little  
14 bit more about the markets and how they support  
15 reliability. As we had talked about and was mentioned  
16 earlier, electricity is really a second-by-second  
17 commodity. No one can tell also when someone might turn on  
18 a light switch and when a generator might be lost.

19           So someone has to be continually maintaining  
20 the balance between the resources that are actually  
21 operating and between the load or the demand that customers  
22 use. PJM is the entity that's doing that. And as we  
23 talked about, it had been going on for 70 years.

24           What's different now is that there are markets  
25 for many of those services, and the markets allow bidders

1 to make offers and allow buyers to make offers to buy. And  
2 as those markets clear, all of the prices for those are  
3 very public. They're posted every 5 minutes.

4 They're also posted at 2,000 locations across  
5 our systems. And as we said, it includes Pennsylvania and  
6 5 other states. Those signals send very real signals to  
7 the market. Those public numbers and pieces of information  
8 send short-term signals.

9 What we have seen, for example, during  
10 emergencies since we opened our markets, since it's very  
11 well-known what customer demand looks like -- that's  
12 public -- since it's very well-known what energy crises are  
13 across the system, we have a network of basically hundreds  
14 of marketers throughout the eastern interconnection that  
15 will look for energy, seeing that prices are rising in this  
16 region and will bring resources, will bring energy to the  
17 borders of Pennsylvania and the border of the region.

18 We've generally been seeing somewhere in the  
19 neighborhood of 5- or 6,000 megawatts brought to this  
20 region during emergencies. That energy is sufficient that  
21 we can carry very, very high levels of customer load,  
22 all-time peak levels, and not move into our emergency  
23 procedures that impact customers at all.

24 So we've been, for the most part, been able to  
25 avoid things like voltage reductions or brownouts and

1 certainly the worst situation, which is a controlled  
2 program of power outages or blackouts.

3           Generally, the loads we've been carrying are  
4 very high. But we've not needed to resort to that because  
5 of the market activity. On some of our most extreme  
6 days -- this last August was a case in point -- as the  
7 customer demand rises, prices will rise.

8           But the market influences are so great that  
9 often, so much energy is brought to the region and prices  
10 will fall during some of the most extreme times of demand.  
11 We actually see this pattern again and again, especially in  
12 the summertime on very hot days.

13           So the market has been working very well to  
14 help support reliability. As we said, some of the pricing  
15 signals are public. Also, the participants have the  
16 ability to transact electronically over the Internet. So  
17 as we talked about second-by-second changes, they're  
18 monitoring the conditions second by second, minute by  
19 minute.

20           They can make decisions and then sell into the  
21 market very, very quickly using a series of Internet tools.  
22 So the market is able to move very fast and able to keep  
23 pace with what's actually going on in the real-time system.

24           You got quite a bit of information before. I  
25 have -- Attachment D just talks about, reiterating what you

1 had said, what some of the folks testifying earlier had  
2 said. Basically, you can see the split of fuels across our  
3 system.

4           We keep talking about a regional solution and  
5 a thriving wholesale market. But one of the ways you make  
6 that work is that there are many buyers and sellers. And  
7 by having a very large region, you're able to leverage the  
8 diversity of fuel types, of generating unit design, and of  
9 customer use patterns.

10           So right now, these numbers explain the  
11 information from PJM in the aggregate. But certainly,  
12 Pennsylvania is part of this. So you get to enjoy this  
13 quite diversity of fuel type. And as you can see, natural  
14 gas is right now only about 18 percent of PJM overall.

15           The majority of that 18 percent is dual fuel.  
16 So they also have an oil backup, and they can switch to a  
17 different fuel. So again, now that picture changes. We'll  
18 talk a little bit about new generation coming on line. We  
19 expect that percentage to go up but still will be certainly  
20 not near the majority of generation for all of our  
21 equipment.

22           As also was discussed earlier, you heard  
23 information from Mr. Biden about the percentage of  
24 transactions that flow through our spot market. And those  
25 are short term or long term or really any term the 2

1 parties have in mind.

2           You can see from our 2000 numbers that  
3 predominantly the long and short term make up the majority  
4 of the market. I do want to mention we have a bid price  
5 cap of \$1,000 per megawatt. That has been in place since  
6 basically our transition from a power pool.

7           In 4 years of operation, we have only hit that  
8 price cap or that big cap 9 hours. So even though we have  
9 a cap, we're not, our market is functioning very different  
10 than California's. Certainly, everyone saw on the news the  
11 caps and how often the market was hitting that.

12           Generally, basically 70 percent of the time,  
13 greater than 70 percent of the time, the prices in our  
14 market are \$30 or less. So even though we have high caps,  
15 because of the thriving market and because of the many  
16 buyers and sellers, we are not hitting that cap at all.  
17 And competition is keeping those prices low.

18           Very often, we will have bids coming into us  
19 at zero cost. Those that are making the bids just want to  
20 operate. So they're actually bidding in at zero cost. So  
21 we are definitely seeing, definitely seeing competitive  
22 action in the bidding process.

23           I want to jump a little bit and talk about  
24 long-term signals and get to the generation. In Attachment  
25 F, we talked about the regional planning process. PJM is,



1 is basically the coordinator of the expansion planning, the  
2 adequacy evaluation of the transmission grid.

3           The process takes into account how the system  
4 operates now, the requirements, new generation that's  
5 coming on line, environmental concerns, siting concerns.  
6 All of that, it gets folded into the plan. And we develop  
7 a plan for making sure the system is reliable, the  
8 transmission grid is adequate and that any potential  
9 problem areas are identified.

10           Right now, there is over \$700 million of  
11 upgrades planned to the PJM grid system. Many of those are  
12 just to improve system operations. Many of them are to  
13 interconnect new generation. And upgrades that are  
14 required is required as a result of interconnection of that  
15 new generation. So there is quite a bit of investment  
16 planned in the transmission grid right now.

17           Moving on to Attachment G, we're talking about  
18 the generation interconnection process. This is a sample,  
19 actually an overview of the process itself. As the  
20 generator would move through this process, repeatable  
21 process basically for all of the generators, there are  
22 milestones. There are financial obligations that they  
23 incur as they move through the process.

24           Right now, we have over 60,000 megawatts of  
25 new generation that wants to site in this region. And as

1 we said, right now, we're peaking somewhere over 50,000,  
2 60,000 megawatts. So that's a considerable amount of  
3 generation that wants to come to the region.

4 No one believes that all of that would go to  
5 commercial operation. Most likely, a third of that will  
6 actually get built and operate. But that in itself would  
7 be a significant addition to the region. And as we stated  
8 earlier, the vast majority of that generation is natural  
9 gas.

10 Attachment H shows by year when that planned  
11 generation is due to come on line. Each one of those bars  
12 represents an addition to the existing capacity on the  
13 system. And as we said, we don't expect all of that to  
14 come on line. We have seen about, about 1,100 megawatts  
15 come on line this year. We expect about 2,000 to be on  
16 line by year-end.

17 Attachment I shows some of the locations of  
18 that new generation. A good discussion about this also  
19 earlier. There was some questions about transmission  
20 congestion. The 5-minute energy prices that were  
21 posted -- and we are posting those, as we said, about 2,000  
22 locations across the system -- those that are interested in  
23 building generation basically can see that publicly where  
24 the prices are very high, see consistently where the prices  
25 are very high.

1           And if you spoke to our planners, they will  
2 mention that if you look where there might be a water flow,  
3 some sort of water supply, some sort of existing  
4 transmission right of way, overlay that where prices are  
5 very high and that is where the new generators wish to  
6 site.

7           And that's what the market model, that's what  
8 the market rules were designed to incent. The idea being  
9 that prices are high because of transmission congestion.  
10 If everyone can see where those prices are, someone puts a  
11 new generator there, that then helps to reduce those  
12 prices.

13           One other comment that I can make with the  
14 grid is transmission congestion can be solved 2 ways: You  
15 can enhance the transmission grid, or you can site  
16 generation locally that would serve the load that that  
17 congested transmission line is serving. Either of those  
18 models will solve the problem.

19           PJM does not prescribe the correct model. We  
20 only prescribe transmission upgrades when we see a problem  
21 with the reliability of the system. But the economic  
22 decisions, the economic needs can be solved in either way.  
23 And what you're seeing is quite a growth of generation, as  
24 we said, peaking up on those public high prices, if you  
25 will, and those predominantly high prices.

1           Part of the reason we don't expect all the  
2 generation to get built is once a new generator comes on  
3 line, in theory, that should lower prices. It may make  
4 that site less attractive for some of those other  
5 generators in later years.

6           So our feeling is, generally, a lot of that  
7 equipment that's due to come on line in some of the further  
8 years out most likely will not be built as the new  
9 generators come on line.

10           And lastly, I guess the thought I could leave  
11 you with in Attachment J, that's really a summary. The  
12 bottom line -- and I know all of you don't have a color  
13 copy -- the bottom line is our forecasted load. The  
14 straight line second from the bottom is our load plus that  
15 reserve requirement that we were speaking of earlier.

16           The lines above it represent all the new  
17 generation that we have scheduled in the queues and the  
18 ones that we expect to actually be built. Looking at any  
19 one of those lines, you can see that we feel there's  
20 sufficient generation to ensure reliability with enough  
21 margin for a robust competitive market.

22           And as we said, what we've seen, the robust  
23 competitive market is what provides those competitive  
24 prices at the wholesale level, which then allows the  
25 competitive prices to exist at the retail level.

1           Thank you again for the opportunity to speak  
2 with you today.

3           CHAIRPERSON GANNON: Representative Gabig.

4           REPRESENTATIVE GABIG: Thank you, Mr.  
5 Chairman. On your charts, planned new generation towards  
6 the back, both the graph and the dots that show -- when you  
7 use the term generator, you're not limiting that to a power  
8 plant, say? Is that a broader term when you say, you know,  
9 generator; or are you talking about power plants?

10           MS. TAYLOR: Generally power plants, yes.  
11 That could be a combustion turbine, basically jet engines  
12 mounted on the ground. That could be some sort of combined  
13 cycle plan as part of a factory. That could be a  
14 traditional plan.

15           As I said, you heard quite a bit earlier about  
16 the, kind of the plants of choice and the size of the  
17 plants of choice. But many times, they're natural gas  
18 plants.

19           REPRESENTATIVE GABIG: So the big power plants  
20 that we hear about that generate energy that come into  
21 people's homes would be a subset of these?

22           MS. TAYLOR: Exactly. Exactly. Generally, I  
23 guess in our system, people might call those base load,  
24 like the large nuclear plants, the large coal-fired plants.  
25 In the western part of the state, you probably heard of

1 Keystone Common Law, called the mammoth coal plants, very,  
2 very close to coal plants, generally about 1,000 megawatts  
3 or so a piece, generally very, very large units.

4 Combustion turbines can be as small as 2  
5 megawatts a piece. But, you know, the footprint's smaller.  
6 Environmentally, they might be easier to get on line. So  
7 you generally are seeing many more smaller units, small to  
8 mid range rather than the very large sites like Keystone  
9 Common Law or Limerick Nuclear.

10 REPRESENTATIVE GABIG: The small ones, are  
11 they being used primarily for industrial/commercial  
12 purposes; or are they also being used for residential?

13 MS. TAYLOR: Many of them -- the ones that we  
14 have in these huge, want to connect directly to the grid,  
15 which means they want to sell into the market. Now, that  
16 might be -- their output might be contracted by one of an  
17 existing distribution company like PECO, Enron, you know,  
18 Green Mountain, who's ever serving retail customers.

19 They may be under contract, or they may just  
20 want to sell into the spot market or engage in long-term  
21 transactions. So there can be certainly a multiple of  
22 choices and multiple activities for them.

23 REPRESENTATIVE GABIG: If you answered this  
24 during your testimony, just tell me; and I'll review that.  
25 What were the color-coded queues? I mean, what does queue

1 mean in the color codes to these?

2 MS. TAYLOR: Okay. What's happened is with,  
3 as we said, the public signals, you know, public prices  
4 that are available, there has been such a great interest  
5 that we have gotten many hundreds of requests to site new  
6 generators.

7 But to site every new generator, you need to  
8 evaluate the impact on the existing system. You need to  
9 make sure that it's feasible for that generator to  
10 interconnect at the same time. But you also don't want to  
11 look at them in a vacuum. You need to see what's going on.

12 So what we did is we basically processed  
13 requests in a certain time period, maybe 3 months. All the  
14 requests that we received in 3 months, we'll look at all of  
15 those in one cluster and evaluate their impact to the  
16 system. Then we'll take a look at the next set and the  
17 next set.

18 So that's what the queues represent, basically  
19 a clustering of projects by the date that they were offered  
20 to PJM and kind of delineate the evaluation that we have  
21 performed for that group of proposed plans.

22 REPRESENTATIVE GABIG: So does the A  
23 indicate --

24 MS. TAYLOR: That was the first set.

25 REPRESENTATIVE GABIG: First one?

1 MS. TAYLOR: Yeah, those are the ones farthest  
2 along. Many of those are under construction right now.

3 REPRESENTATIVE GABIG: Okay. Thank you very  
4 much.

5 CHAIRPERSON GANNON: Representative Hennessey.

6 REPRESENTATIVE HENNESSEY: Thank you, Mr.  
7 Chairman. Ms. Taylor, you had indicated that PJM company  
8 has \$700 million planned investment in transmission in your  
9 system.

10 MS. TAYLOR: That would be our members, yes.

11 REPRESENTATIVE HENNESSEY: Okay. How much of  
12 that deals with the relief of this congestion that Mr.  
13 Biden had spoken about as compared to -- I guess what I'm  
14 wondering is it seems to me that PJM has the ability, if it  
15 wishes to do so, to relieve that congestion and thereby, in  
16 a sense, direct the creation of power plants, the building  
17 of power plants elsewhere rather than -- if you take a look  
18 at whichever exhibit it was with the dots -- all in the  
19 very congested areas of the eastern part of the state.

20 I realize that's where a lot of the  
21 residential energy is used. But, you know, it seems to me  
22 it also creates an awful lot of angst among the population,  
23 saying, you know, I mean, if you live near the Limerick  
24 Nuclear Power Plant, as I do, people say enough is enough  
25 and why are we looking at 2 or 3 or 4 other plants close



1 by.

2           And the answer generally becomes, Well, that's  
3 where PJM has its grid. And it seems to me that PJM has  
4 the ability to take some of that \$700 million and invest it  
5 so that its grid, in a sense, expands and the pressure is  
6 relieved from the populous eastern part of the state.

7           But I don't, I don't hear you saying that  
8 you're going to do that. Is it up to your members?

9           MS. TAYLOR: You know, the issue that you  
10 raised, I'm thinking in my mind there's probably about 4 or  
11 5 complex issues that relate to it. You're right. We do  
12 not own the facilities. So we cannot, we cannot force  
13 construction. We're the watchdogs for reliability.

14           If our planning process identifies a critical  
15 deficiency in the system, we will notify the owner of those  
16 facilities; and then they are required basically to build.  
17 And normally, they are doing that. I mean, you know,  
18 that's basically your transmission owners. They have every  
19 incentive in making sure the system's reliable.

20           REPRESENTATIVE HENNESSEY: Well, if there's  
21 congestion and it's identifiable and you can't move cheaper  
22 power to where we need it, then it would seem to me that  
23 that is a problem and that PJM can identify that and that  
24 its members should respond to that.

25           MS. TAYLOR: The problem, I think, throughout

1 the nation that may help put this in some perspective is  
2 generally there is -- you know, transmission right now is  
3 rate capped, tariff capped by the federal government.  
4 There is not the incentives to build transmission, since  
5 it's a fixed rate of return, the way that you would see for  
6 a new generator, which are basically unregulated.

7 All of the generators in PJM have the right to  
8 sell at market-based rates. All the transmission at PJM is  
9 regulated by the FERC using a pro forma tariff, which is on  
10 file with FERC. So you do not see generally the incentives  
11 to build transmission paralleled with the way you see the  
12 incentives to build generation. Additionally, there is  
13 not --

14 REPRESENTATIVE HENNESSEY: Let me interrupt  
15 you, if I can. I thought you said earlier that PJM  
16 identifies the need and then its members are required to  
17 address it. And now I think I just heard you say that  
18 they're not going to address it unless they can find a way  
19 to make it, to do it more profitably.

20 So I mean, is there a requirement that they  
21 build to suit the need; or is it simply that you guys  
22 oversee and maybe referee a free market-based system?

23 MS. TAYLOR: The best way to explain that is  
24 possibly divide the usage of the system by emergency and  
25 deliverability of load versus economic opportunity. And

1 the problems that we identified are for reliable and  
2 emergency operations of the grid.

3 Congestion on the lines generally is an  
4 economic situation, which has not been the domain or not  
5 been one of the roles of PJM in the past. There is, there  
6 is a request by FERC to add that to our  
7 transmission-enhanced expansion planning process. And  
8 there is developments under way, meetings to work through  
9 that right now.

10 But traditionally, as we said, we've been the  
11 reliability watchdogs. We really only have kind of the  
12 authority to identify problems related to reliability, not  
13 economics.

14 REPRESENTATIVE HENNESSEY: Okay. But if  
15 there's a villain here as far as setting the caps, it's  
16 FERC, F-E-R-C?

17 MS. TAYLOR: FERC regulates the transmission  
18 tariffs, yes. Yes.

19 REPRESENTATIVE HENNESSEY: Thank you. Thank  
20 you, Mr. Chairman.

21 CHAIRPERSON GANNON: Representative Birmelin.

22 REPRESENTATIVE BIRMELIN: Thank you. Ms.  
23 Taylor, I just have a couple of short, quick questions.  
24 And I guess like many others who are seated here, we're  
25 looking at the districts that we represent and what these

1 little dots mean in our districts.

2 And I come from Wayne County, which is in the  
3 northeast corner of the state. And I know that one of  
4 those dots is represented by a proposed windmill farm that  
5 is very close to my district. And at some point, it's also  
6 in my district.

7 And I see other dots here that are real close,  
8 in, for instance, Lackawanna County, which borders me. And  
9 I don't know what they represent. How does one find out  
10 what these proposals are? I mean, who are they beginning  
11 this process with so that we could find out who they are  
12 and what they intend to do?

13 MS. TAYLOR: That actually is all on our  
14 website, with the exception of the company that owns the  
15 plant. All of these queues -- you can go to our website.  
16 It's [www.PJM.com](http://www.PJM.com). And if you look under Generation  
17 Interconnection Process, you can look at each queue.

18 And it gives you the name of each, or gives  
19 you basically the location of every facility, the type of  
20 output, the type of plant it is, where it is in the  
21 construction process, where it is in this interconnection  
22 process, basically everything except the owners, any  
23 information that the owner has requested be kept  
24 confidential for market strategy reasons.

25 But you basically can see every one of these

1 by queue. There are also location maps by county of where  
2 the generation is going. So that's all public record.

3 REPRESENTATIVE BIRMELIN: One other question.  
4 In this particular instance that I'm referring to, this  
5 windmill farm is a British-based organization and not from  
6 the United States. They apparently did some research and  
7 found out that a certain mountain chain had a, was a good  
8 location for a windmill farm.

9 And the only restriction that I've been  
10 reading about in the paper to doing what they wanted to do,  
11 which is install 250-foot-high towers with 3-pronged blades  
12 on them, is that they must meet whatever local requirements  
13 there are for soil erosion and things like that for the  
14 access road.

15 Is there no restrictions other than those  
16 sorts of things to any of these nuclear or -- excuse  
17 me -- these generating plants; or is it because this is a  
18 windmill farm?

19 MS. TAYLOR: We do not, we do not get involved  
20 in the actual siting and permitting; but our  
21 interconnection process is tied to that. And frequently,  
22 there are environmental permits, including clean, you know,  
23 air requirements or site preparation, those types of  
24 permits that need to be obtained.

25 But we are not -- we do not issue those.

1 We're not part of that siting process other than generally  
2 the sites need to demonstrate that they've achieved certain  
3 milestones before they can continue through for the  
4 interconnection process.

5 REPRESENTATIVE BIRMELIN: So the power that  
6 they generate they are assured the market for; is that  
7 correct?

8 MS. TAYLOR: No one can ever be assured a  
9 market but --

10 REPRESENTATIVE BIRMELIN: It sounded to me  
11 when they were talking to me about it that, you know, if we  
12 build these windmills, we generate this electricity, that  
13 towers will have to be accepted and we have to access to  
14 those who want to buy power from us, which I guess in their  
15 case is called this green power or whatever.

16 It's got a higher rate of cost to those who  
17 use it. But there are people who specifically request it.  
18 And so they think there is a market for people who want  
19 wind-generated electricity and who will pay more for it.  
20 But they -- I sort of got the impression from them that  
21 they felt that they were assured that there was a buyer for  
22 that and that it had to be absorbed by whatever, grid or  
23 whatever that they were being assigned to.

24 MS. TAYLOR: There are -- I guess the best way  
25 to describe that, we talked about that new generation. And

1 you also heard about the reliability assurance program, the  
2 capacity program. The idea is that, in general, much of  
3 that new generation, even though it's the independent or  
4 merchant generation like that, may be very quickly  
5 subscribed or contracted with those that serve load for  
6 long-term contracts.

7           So I can't speculate. But possibly, they may  
8 be entering into some sort of long-term contract with  
9 someone who does supply load.

10           REPRESENTATIVE BIRMELIN: My last question is,  
11 Where is that portion of the generating market going to? I  
12 mean, is this a growing trend that people want things that  
13 are produced by hydroelectric or windmills or whatever, the  
14 so-called alternative sources to traditional fuels like gas  
15 and oil?

16           I mean, is it growing; or is it always just  
17 going to be that small portion of the market share?

18           MS. TAYLOR: That's a great question. And I'm  
19 thinking. I might not be able to speculate on consumer  
20 patterns. But what I am familiar with is that many of the  
21 states -- and frequently, you know, you hear some  
22 discussions where the states themselves are adopting some  
23 sort of portfolio levels for suppliers where they may  
24 expect a certain percentage of green power, you know, a  
25 certain percentage of generation in a particular state to

1 be supplied by that.

2 So if you see more of that going on, there  
3 certainly will be more of a demand for that. But as we  
4 said, consumers, I'm not sure we can speculate what the  
5 outcome or what their ultimate demands are going to be.

6 REPRESENTATIVE BIRMELIN: I guess my question  
7 is, In the area in which you are involved in -- which is,  
8 you said, 5 states and portions of the District of  
9 Columbia -- have you seen an increase in the past 10 years  
10 of this so-called green power alternative provision?

11 MS. TAYLOR: There are definitely -- I mean,  
12 the wind farm itself is a case in point. Generally, there,  
13 I believe there might have been 1 or 2 in the state before  
14 that, which aren't functioning right now, one out in  
15 Reading, which you can drive past and see it not  
16 functioning.

17 So certainly, that's a case in point where you  
18 are seeing an increase in those types of plants, those  
19 types of projects. Also, what everyone keeps mentioning,  
20 the fact that the new construction is generally natural  
21 gas, which starts out at a much cleaner level than, you  
22 know, what you've see before.

23 The new efficient -- the plants themselves are  
24 much more efficient and much cleaner. So overall, you're  
25 seeing, you're seeing a trend in all types of generating



1 units, all types of designs to be cleaner, smaller,  
2 quieter, more efficient.

3           So I think, you know, you're just seeing that  
4 trend everywhere and probably seeing it a little bit more  
5 dramatically with the windmills.

6           REPRESENTATIVE BIRMELIN: Thank you. Thank  
7 you, Mr. Chairman.

8           CHAIRPERSON GANNON: Chairman Blaum.

9           CHAIRPERSON BLAUM: Thank you, Mr. Chairman.  
10 Ms. Taylor, we're here as a result of House Resolution 100  
11 because of price fluctuations that astonished and shocked  
12 the people of this Commonwealth. As I pore through the  
13 testimony and experienced that situation as we all did, we  
14 begin to understand the confluence of circumstances which  
15 helped that all happen.

16           I think the General Assembly and the people of  
17 Pennsylvania would hope that the industry would be smart  
18 enough to prepare for that, which I've not heard this  
19 morning. What could -- because, again, that may be our  
20 recommendation to the General Assembly.

21           What could the electric, gas, oil, and so on  
22 have done to prepare for that -- because it will happen  
23 again -- to prepare for that emergency in a way that could  
24 prevent prices from going through the roof, prices that  
25 people and our businesses and our employers are not

1 prepared for?

2           Again, the idea that our confidence in all of  
3 your expertise is this shouldn't happen, that somebody  
4 should have been better prepared given all the current  
5 circumstances. We're happy to see all, again, additional  
6 generators coming on line. That's not going to happen for  
7 a number of years.

8           So what under the current circumstances -- and  
9 these are the circumstances of which we're going to live  
10 for the next several years. How can you, we better  
11 prepare?

12           MS. TAYLOR: I think -- the best way I would  
13 answer that is I think what's already been done is, within  
14 Pennsylvania and with the remainder of the states in PJM,  
15 was the commissions retain the rate caps to the retail  
16 customers, if you will, with the idea that it was going to  
17 take a while for the markets to mature, it was going to  
18 take a while for the market signals to get out, be  
19 received, and incent that new generation.

20           Every day, customer demand rises and falls.  
21 And every day, long before deregulation prices -- which  
22 happen to be cost-based on our system -- would rise during  
23 the day with that demand and it would fall at the end of  
24 the day. Consumers did not see that. Consumers still  
25 don't see that.

1           So even the prices we've been speaking of do  
2 not directly translate to consumers. Some large  
3 industrials have prices keyed to our clearing prices, which  
4 are public. So some of them are seeing the effects of that  
5 price.

6           But I'd say the best thing that's happened so  
7 far is to allow the markets to mature, allow the incentives  
8 to get out there, provide those additional resources to get  
9 the market functioning while truly competitive so that when  
10 the rate caps come off, the situation is much different  
11 than what you saw in the western part of the country.

12           CHAIRPERSON BLAUM: So it's been solved?  
13 We're not going to have the huge spike in prices that we  
14 saw last year?

15           MS. TAYLOR: The engineer won't let me say no  
16 because anything could happen on the system. You know, a  
17 case in point -- this happened before -- a barge crashes  
18 into a major transmission line in the Delaware River. That  
19 line's out of service. Generation now can't get to some  
20 load areas. That can cause prices to increase.

21           Or a flaw is found in a particular unit  
22 design. All those units need to go off line. That can  
23 cause prices -- what PJM can do and what our market rules  
24 are designed to do is make sure the prices are fair, the  
25 prices are competitive no matter what happens.

1           But as I said, the engineer won't let me  
2 guarantee that you'll always see low prices.

3           CHAIRPERSON BLAUM: And I don't think you  
4 should say that. Never say never here. But having said  
5 that, never say never, to the extent that we possibly can,  
6 we would not want that to happen again. The outrage was,  
7 as you know -- your phone rang, too. But again, never say  
8 never.

9           Do you believe that the corrections have been  
10 made that would keep prices stable, given the confluence of  
11 circumstances that occurred last year, so that we won't see  
12 these astronomical prices?

13           MS. TAYLOR: Right. We've been, we've been  
14 seeing historically numbers -- average price in '99, very,  
15 very hot summer, about \$28.32. Average price in 2000, a  
16 lot more moderate summer, average price across the board  
17 was about \$28.14. This year, we might be tracking  
18 somewhere closer to 30s.

19           Everyone remembers the heat wave in August.  
20 So no matter what has been happening, the prices seem to be  
21 tracking very stable within a very small tolerance. So we  
22 have no reason not to expect that to continue, especially  
23 with the new generation coming on line.

24           Load growth in this region is generally under  
25 2 percent, been tracking very, very steadily at that level

1 for many years. There are some areas, though, that are  
2 experiencing load growth much above that. But again,  
3 that's where a lot of that new generation wants to site.

4 So the signals that we're seeing is we see  
5 nothing that would expect us, or nothing that would  
6 indicate that something very different is going to happen  
7 than what's been happening in the past.

8 CHAIRPERSON BLAUM: So the industry today is  
9 much better prepared for those circumstances all arriving  
10 at the same time to keep prices stable than it was a year,  
11 2, 3 ago?

12 MS. TAYLOR: Right. I think there's certainly  
13 been many lessons learned. I think we have been lucky in  
14 this region. The stakeholders wanted us to go open on  
15 markets in a very controlled process. It's probably a good  
16 point to make. California opened up with full markets  
17 day 1.

18 In the PJM region, we started out with a  
19 wholesale market, have been adding other markets very  
20 slowly with the idea that you do not want a new market to  
21 negatively impact one that's already functioning well. So  
22 we have 6 markets open right now, plans to open future  
23 ones.

24 But again, always make sure there's a very  
25 thorough analysis done, that there's no negative impacts to

1 the, to the very critical markets like the wholesale energy  
2 market.

3 CHAIRPERSON BLAUM: Thanks very much. Thanks,  
4 Mr. Chairman.

5 CHAIRPERSON GANNON: Thank you.  
6 Representative Browne.

7 REPRESENTATIVE BROWNE: Thank you, Mr.  
8 Chairman. Thank you, Ms. Taylor, for your testimony. Just  
9 one quick question, actually a follow-up on Representative  
10 Gabig's comments. In your grid on planned new generation  
11 locations, you had mentioned that the different queues  
12 relate to the different planning stages of development.

13 MS. TAYLOR: Yes.

14 REPRESENTATIVE BROWNE: Is there any  
15 significant differences that are government imposed that  
16 would make Pennsylvania's planning process longer than new  
17 generation development in New Jersey or surrounding states  
18 that you know of?

19 MS. TAYLOR: None that I'm aware of.

20 REPRESENTATIVE BROWNE: So consumer prices  
21 won't be impacted by our process to, to produce new  
22 generation? We're about the same as other states?

23 MS. TAYLOR: Yeah. As I said, I'm certainly  
24 not aware of any differences between states.

25 REPRESENTATIVE BROWNE: Thank you, Mr.

1 Chairman.

2                   CHAIRPERSON GANNON: Thank you, Representative  
3 Browne. It seems to me that, it seems to me that the  
4 Pennsylvania General Assembly is a lot smarter than the  
5 California General Assembly related to deregulation. But  
6 it's occurred to me with respect to transmission -- and  
7 here's why -- maybe you have an answer to this.

8                   But I'm a big generator. I generate a lot of  
9 power. This is a hypothetical. And now it's to my benefit  
10 that the prices on transmission be capped because there was  
11 a comment made earlier on that this causes this congestion,  
12 which, which kind of restricts the smaller operators from  
13 getting into play.

14                   So I'm essentially controlling competition by,  
15 by not advocating or not seeking to have transmission  
16 prices, the cap taken off transmission costs because people  
17 that own the transmission lines don't see a good enough  
18 return on investment.

19                   So they're not going to build more  
20 transmission lines, which then results in, during high  
21 demand times, that there is congestion, which keeps the  
22 smaller players out of the system, which means I won't see  
23 a lot of small generators coming into, on line because,  
24 once again, they're not going to make any money.

25                   Now, they can charge the same rate or less

1 than I can; and they can compete. But because the  
2 transmission line costs are capped, I've essentially,  
3 through that vehicle, excluded competition. Is that fair  
4 to say?

5           And if it is, what is happening out there in  
6 your industry to remove those caps so that some of these  
7 smaller players like those windmills in Representative  
8 Birmelin's district can become real players and compete  
9 with other generators?

10           MS. TAYLOR: What had happened, I guess it was  
11 FERC order 889 actually required that transmission owners  
12 open up their transmission systems. So one point to make  
13 as we're having this discussion, everyone, even those that  
14 built the transmission, if you will, or want to use their  
15 own transmission, has to buy the service through the same  
16 mechanism that the small generator would.

17           So FERC wanted to create a process where there  
18 would be no barriers in entries to small generators coming  
19 on or to move energy the whole way across the northeast.  
20 That was their plan. Everyone has the same access, if you  
21 will.

22           The way they mandated that is the transmission  
23 services sold over the Internet, and they prescribed what  
24 these tools look like. PJM is the provider for the  
25 transmission owners in this area. But there are similar



1 sites all across the country, for every transmission  
2 system, if you will, across the country.

3           So that service is sold. There are very rigid  
4 requirements as to how far in advance you can buy service,  
5 what the definitions of service look like. And all parties  
6 are required to purchase their service using that  
7 mechanism.

8           CHAIRPERSON GANNON: That's all well and good.  
9 But the thrust of my, my hypothetical was that, you know,  
10 even though they come up with regulations that say, Well,  
11 we're going to mandate that everybody has access; but we're  
12 not going to take a cap off the amount that you can charge  
13 for that access.

14           So essentially, what that does is limits  
15 access because there's only a limited number of  
16 transmission lines. And because the way the power flows  
17 from west to east, it creates this congestion. And as a  
18 large generator who doesn't really want to see a lot of  
19 competition, I'm saying do whatever you want.

20           You can have mandates, regulations saying  
21 equal access and all these; but don't take those caps off  
22 those rates because that's the key to opening up that  
23 market and lowering prices because a lot more people can  
24 come in. You'll see a lot more transmission capacity  
25 constructed. That's what my point is, and that's what I

1 wanted your response on.

2 MS. TAYLOR: You're very correct in what  
3 you're saying. It's a limited resource. We have a very  
4 mechanical process that's a public process how we calculate  
5 how much energy can move through the line on a given hour  
6 of every day. And then that's basically what's sold.

7 The mechanism, the mechanism that allows there  
8 to be some, you know, something going on over and above  
9 that is the, is the energy pricing methodology we have,  
10 locational marginal price. And to boil it down into one,  
11 you know, sentence, if you will, if there's no congestion  
12 anywhere on the system, anyone who sells energy receives  
13 the same price. Anyone who buys energy is going to pay the  
14 same price.

15 If there's congestion, prices will start to  
16 rise in those areas that are using the congested lines and  
17 nowhere else on the system. So those prices are high, but  
18 they're only going to be high to those that are using those  
19 congested lines.

20 Those who are using those congested lines have  
21 many decisions. They can decide that they don't want to  
22 pay that extra premium, and they can curtail their  
23 transaction. Or they can buy through it, agree to pay the  
24 price differential.

25 There's also a hedging mechanism, a financial

1 insurance policy, if you will, that they can purchase ahead  
2 of time to hedge themselves against those costs. So even  
3 though that's a limited facility, those other options allow  
4 there to be greater use of the line and, as you said,  
5 somewhat more equitable basis or more opportunities for  
6 others to use the lines.

7           That hedging mechanism is actually full  
8 market, and there's an auction for that product. So there  
9 are other mechanisms in, you know, future months planned to  
10 try to make that more of a possibility absent the growth  
11 or, you know, increase in the transmission capability.

12           CHAIRPERSON GANNON: Well, it seems to me that  
13 the, on that map you have of the new generating stations,  
14 most of them are being put in areas where the price of  
15 electricity is higher.

16           MS. TAYLOR: Yes.

17           CHAIRPERSON GANNON: So these are higher  
18 demand areas.

19           MS. TAYLOR: Right. And generally at the  
20 terminating end of a lot of that congestion.

21           CHAIRPERSON GANNON: And then getting into,  
22 following up a little bit on what Representative Blaum  
23 said, you know, we're looking at a potential for market  
24 conditions where consumers and businesses in our, in the  
25 state, in our district see high price spikes that they

1 didn't anticipate.

2           It seems to me that this transmission problem,  
3 this congestion is really what leads to these spikes and  
4 high charges. Then you have the smaller players who maybe  
5 would want to get into the market and sell their  
6 electricity perhaps at a lesser price.

7           They simply can't do it because of the  
8 congestion, even though they're providing power into those  
9 areas where the demand is highest and the price potentially  
10 is higher. You said that they have an option. They can  
11 just say, Well, we're not going to, even though the price  
12 is higher, the market is really, you know, it's great,  
13 we're just not going to get into it because the cost of  
14 transmission now has become too much for us to bear.

15           Now, is there anything that the Pennsylvania  
16 Legislature could do with respect to these caps that we  
17 placed on transmissions so that we could encourage better  
18 return on investment, better transmission, more  
19 transmission lines in those areas where the prices are  
20 higher and see more players come into the arena in  
21 Pennsylvania; or is that totally under the control of the  
22 federal government?

23           MS. TAYLOR: The actual tariff prices are  
24 right now under the control of the government because they  
25 all are intrastate. As we talked about, the new

1 generators, though, once you build that new generator, that  
2 overuse or that congestion of that line then most likely  
3 will not happen because that load now can be served by one  
4 of those new generators.

5           So some of the congestion may relieve itself  
6 once those generators get on line. You're now serving the  
7 load locally, and you don't need to use that particular  
8 line to get the energy there.

9           CHAIRPERSON GANNON: I'm just sensing a real  
10 reluctance on the part of the industry to take the caps off  
11 of these transmission prices. And I don't know what's  
12 happening in Washington. But it's something we'll look  
13 into because I would expect that, you know, a business  
14 would be down there in an era of deregulation and pounding  
15 on the door of Congress saying, you know, take the caps off  
16 these transmission prices so we can start building more  
17 transmission lines and get power out there.

18           But it seems that we're seeing just the  
19 opposite. They're very much satisfied with these caps,  
20 which lead to some of the problems that you've alluded to.

21           MS. TAYLOR: One comment that you certainly  
22 hear from developers is to construct a new transmission  
23 line is almost impossible. Now, again, these are not my  
24 words. They're not the words of my company. But  
25 certainly, what you hear, that siting a new transmission

1 line is very difficult.

2           There are very few technologies that enable  
3 you to upgrade existing transmission right of way and get  
4 significant increases in capability. There are some. And  
5 certainly, many of our members are experimenting with those  
6 in projects.

7           But generally, I've heard, I've heard  
8 participants in our markets say you can get a generator on  
9 line in 18 months and it might take you 20 years for a  
10 transmission line.

11           CHAIRPERSON GANNON: Just one question. It's  
12 a quick question, but I don't know if the answer is going  
13 to be quick. But you talked about the cost. And I think  
14 you said that it's around \$30 a megawatt, sometimes 28.

15           MS. TAYLOR: Some are 28.

16           CHAIRPERSON GANNON: And go up to \$1,000.  
17 That's the bid cap.

18           MS. TAYLOR: Yes.

19           CHAIRPERSON GANNON: And that's occurred.

20           MS. TAYLOR: Nine hours.

21           CHAIRPERSON GANNON: Maybe 9 hours, but it has  
22 occurred.

23           MS. TAYLOR: In 4 years, right.

24           CHAIRPERSON GANNON: But then you also said  
25 that some people are bidding at zero --

1 MS. TAYLOR: Yes.

2 CHAIRPERSON GANNON: -- simply to stay in the  
3 market. I'm assuming that's at low demand time when you  
4 have that, that --

5 MS. TAYLOR: No.

6 CHAIRPERSON GANNON: -- somebody that just  
7 wants to stay in business?

8 MS. TAYLOR: Right.

9 CHAIRPERSON GANNON: I don't know how they  
10 stay in business by bidding zero. But what factors go into  
11 determining the price or the cost of electricity when, you  
12 know, I see a generating station, it seems everything is  
13 pretty much fixed in place, can only produce so much?

14 I guess they have 2 generators. They can turn  
15 one off and turn it back on. But I don't think the cost in  
16 terms of doing that is that excessive. So what determines  
17 that price that makes it go from \$30 to \$1,000? Is it  
18 purely demand, or are there other factors that come into  
19 that?

20 MS. TAYLOR: What -- and maybe also a point on  
21 the zero cost bid. Our market clears, as we said. So  
22 whatever the clearing price is, anyone who's bid and we've  
23 selected to operate will receive that clearing price.  
24 Anyone who wants to buy is going to pay. Anyone who wants  
25 to sell is receiving that.

1           So someone who bids in at zero will be  
2 compensated as the price increases throughout the day. So  
3 they'll be getting compensated whatever the clearing price  
4 is, which, you know, obviously is above zero. So that's  
5 how, you know -- it might be they want to run a unit, they  
6 want to keep it running for a while, they're going to take  
7 it out of maintenance, for whatever reason.

8           CHAIRPERSON GANNON: So they don't really know  
9 what the price is? They just pay --

10          MS. TAYLOR: Right.

11          CHAIRPERSON GANNON: This 5-minute segment,  
12 that's what they get?

13          MS. TAYLOR: Right. But there's also 4 years'  
14 worth of energy data, energy pricing data that's public.  
15 So many of those that are participating in our market  
16 thoroughly analyze that data. You know, as we said, it's  
17 public. They have quite a bit of information.

18                 So they can make some relatively informed  
19 guesses about what, you know, what their risks would be and  
20 what they might be able to achieve in the market. So that,  
21 that might answer that portion of -- let's see. Some of  
22 the other questions, maybe those aren't even, even the  
23 best -- or I'm certainly not the best expert to respond to  
24 those.

25          CHAIRPERSON GANNON: Thank you.



1 Representative Hennessey has a question. Thank you.

2 REPRESENTATIVE HENNESSEY: Thank you, Mr.  
3 Chairman. Ms. Taylor, just to revisit a question from a  
4 few moments ago, I think you said that the need is supplied  
5 by these new generators; and therefore, that relieves the,  
6 you know, I guess to some extent relieves the idea of the  
7 need for the transmission lines to be approved.

8 But if the new generators are coming on line  
9 because that's where they can make the most money, then  
10 yes, the energy supply is created and the demand is  
11 satisfied; but it's satisfied, it seems to me, at a higher  
12 cost than it would be with this transmission.

13 An increase in transmission capacity has the  
14 benefit of bringing in lower cost energy, not, not just  
15 simply answering the demand for energy but doing it at the  
16 lowest possible cost. The new generators aren't doing that  
17 because they're coming out, they're coming on line because  
18 they think they can make a big buck by locating in an area  
19 of high demand.

20 And it seems to me, as Tom was getting to, a  
21 reluctance on the part of whoever owns these lines to  
22 increase their capacity seems to me to be sort of a  
23 self-fulfilling prophecy. We can't bring in the outside  
24 energy from somebody else; and therefore, we're going to  
25 supply it at a higher, higher rate here, which doesn't

1 help -- it helps the consumer in the sense he has the  
2 energy; but it doesn't help him in the sense he's paying  
3 the higher price.

4 MS. TAYLOR: The mechanism that helps to keep  
5 that in check is that every day, we do an analysis of those  
6 competitive bids. So if someone were a new generator, you  
7 know, the idea is you see what the prices are now. And you  
8 want to undercut that to operate because if you didn't, the  
9 selection would still be made to whatever's the most  
10 economic choice.

11 Even in relieving congestion, we always look  
12 at what's the lowest cost alternative. And I don't know if  
13 it's worth a lot to even talk about this. Our market  
14 monitor actually collects cost information on all  
15 generators built prior to 1996.

16 Generators that are used to relieve congestion  
17 are actually swapped back to their cost bids so that they  
18 cannot use, they can't use opportunistic or very high costs  
19 knowing that they might be the only solution to relieve  
20 congestion.

21 So they are actually back to cost bids to  
22 mitigate market power. But, you know, again, somewhat of a  
23 sidelight. But the idea is even that new generator still  
24 has to competitively bid and has to get selected by PJM to  
25 operate the next day.

1                   So they still -- you know, as long as  
2 there's -- as we said, the more, the more participants in  
3 the market help to make those bids competitive. So they  
4 really do not have any sort of, you know, any sort of firm  
5 understanding that their energy will be bought at a very  
6 high price.

7                   REPRESENTATIVE HENNESSEY: One other question  
8 just to follow up. The location of new transmission lines  
9 you said was going to take decades.

10                  MS. TAYLOR: That's generally what, what  
11 members said.

12                  REPRESENTATIVE HENNESSEY: What about  
13 upgrading existing lines? What are the problems there?  
14 Just, you know, people complaining about the, you know,  
15 more energy surging through the lines and existing lines?  
16 Aside from the federally placed caps on prices the  
17 transmission lines can charge, what's keeping --

18                  MS. TAYLOR: There actually are many upgrades  
19 on the way. And that has never stopped the upgrades. So  
20 those are still continuing. Generally, what limits the  
21 transmission legally to run a parallel line, if you will,  
22 is the size of the right of way.

23                  But anything that can be done within that  
24 right of way generally is and can be and is planned to be  
25 done. We were talking about that \$700 million of

1 investment in the grid. Some of that, a large portion of  
2 that is due to the new generators. But much of it was  
3 already planned anyway just to accommodate load growth and  
4 increases by the transmission owners themselves.

5 REPRESENTATIVE HENNESSEY: On the existing  
6 lines?

7 MS. TAYLOR: On the existing lines, right. So  
8 they've always had an active program of upgrades and  
9 continue to do so.

10 REPRESENTATIVE HENNESSEY: Thank you very  
11 much.

12 CHAIRPERSON GANNON: Well, thank you very  
13 much, Ms. Taylor, for coming here today and testifying  
14 before the committee. It's been very informative and very  
15 helpful in understanding this issue. And with that, we're  
16 going to take a 5-minute break to give our stenographer's  
17 fingers a rest. And we'll be back here at about 4 minutes  
18 to 12:00, about 5 minutes.

19 (A brief recess was taken.)

20 CHAIRPERSON GANNON: Okay. The House  
21 Judiciary Committee will come to order. Our next witness  
22 is Mr. Irwin Popowsky, Officer, Office of Consumer  
23 Advocate. Sorry, Mr. Popowsky. And you may proceed when  
24 you're ready.

25 MR. POPOWSKY: Thank you, Chairman Gannon,

1 Chairman Blaum, members of the committee. My name is Sonny  
2 Popowsky. I am the consumer advocate of Pennsylvania. We  
3 are a State office. Our job is to represent the interests  
4 of Pennsylvania consumers before the PUC, the Pennsylvania  
5 Public Utility Commission, and other state and federal  
6 agencies and courts. Of particular interest in this  
7 hearing, of course, is that we represent customers of  
8 Pennsylvania's natural gas and electric service providers.

9 I want to commend you, Representative Gannon,  
10 for sponsoring House Resolution 100 and for scheduling this  
11 hearing. I believe that these questions, legal, economic,  
12 environmental, that are raised in House Resolution 100 are  
13 very important to you and all of your constituents. And I  
14 hope that my testimony can be helpful today.

15 I think the basic question that you're asking  
16 is, How are we doing in Pennsylvania regarding both  
17 electric and natural gas? And I think the answers are  
18 different. I think it is a tail of 2 industries. In  
19 electric, I think Pennsylvania consumers have fared pretty  
20 well under our 1996 electric restructuring legislation.

21 Today, as you've heard, the reliability and  
22 supply of electricity are adequate. And structures are in  
23 place to provide effective price protection for retail  
24 Pennsylvania electric consumers. Most importantly, the  
25 consumer protections that you built into the act in 1996,

1 including the long-term caps on the price of service  
2 provided by the incumbent utilities for a price that they  
3 can charge for generation, have prevented substantial harm  
4 to Pennsylvania consumers during what is necessarily a long  
5 transition to more fully competitive retail and wholesale  
6 electricity markets.

7           With respect to natural gas, availability and  
8 supply have not been at issue. However, Pennsylvania  
9 consumers and indeed natural gas consumers across the  
10 nation suffered last year through an unprecedented spike in  
11 prices that made it difficult, if not impossible, for many  
12 families to pay their winter heating bills.

13           Fortunately, natural gas prices have returned  
14 this year to more normal levels. But we must try to ensure  
15 that last year's catastrophic price rise does not become a  
16 recurring event.

17           Now turning more specifically to each of these  
18 issues. The question I'm most often asked with respect to  
19 electricity is one of the questions that you asked this  
20 morning, Chairman Gannon, which is whether the terrible  
21 failures that have occurred in California are likely to  
22 happen here in Pennsylvania.

23           My answer is that if Pennsylvania continues to  
24 follow the reasoned, measured approach that we embarked  
25 upon several years ago at both the wholesale and retail

1 levels, then there is no reason to expect that the  
2 California experience of rolling blackouts, bankrupt  
3 utilities, and wild price swings will occur here.

4 I mention the wholesale markets first because  
5 it is impossible for a successful retail competitive market  
6 to develop unless the wholesale market in bulk power  
7 markets are workably competitive. Pennsylvania is  
8 extremely fortunate, in my opinion, that most of our  
9 electric utilities and soon nearly all of our electric  
10 utilities are a part of the PJM Interconnection.

11 As you've already heard, PJM utilities have  
12 actually been working together on a regional basis since  
13 1927 and now operate as part of the nation's most  
14 successful independent system operator, or ISO. The PJM  
15 markets are far from perfect.

16 But they are, in my opinion, far superior to  
17 virtually every other wholesale market region in America.  
18 The wholesale prices that are produced in the PJM  
19 marketplace, with some important exceptions, have been  
20 generally consistent with results that one would expect in  
21 a competitive market.

22 In addition, PJM maintains strict reliability  
23 requirements that must be met by all entities that serve  
24 retail customers in the PJM region. Again, as you've heard  
25 earlier, the PJM region appears to have adequate generation

1 of resources today and for the foreseeable future.

2 Now, building on the PJM foundation,  
3 Pennsylvania's own electric restructuring reforms have also  
4 provided benefits to consumers. Our rate caps, our retail  
5 rate caps assure that Pennsylvania customers do not have to  
6 pay more for electricity now than they were paying when our  
7 restructuring act was passed in 1996.

8 In addition, more than half a million or about  
9 10 percent of Pennsylvania electric consumers have switched  
10 to alternative electric generation suppliers, whether to  
11 receive lower prices or to purchase power from generation  
12 resources that they believe to be cleaner than, or greener  
13 than traditional utility resources.

14 Electric utility programs, to assist low  
15 income consumers to pay their bills and to conserve energy,  
16 were also substantially increased across Pennsylvania  
17 without producing rate increases for consumers. Finally,  
18 Pennsylvania's leadership role in electric restructuring  
19 has helped to attract new types of renewable generating  
20 resources, such as wind and solar power, that previously  
21 had gone substantially untapped.

22 Now, it is true that retail competition has  
23 decreased somewhat from its year 2000 levels. Some market  
24 participants and other commentators have suggested that we  
25 should abandon our rate caps, our retail rate caps in



1 Pennsylvania, let our utilities raise their prices well  
2 above their 1996 levels so that it would be easier for  
3 competitors to come in and win customers.

4 I think this idea must be rejected in the  
5 strongest terms. It must be recalled that Pennsylvania  
6 utilities have been allowed to charge ratepayers for  
7 billions of dollars of so-called stranded costs that were  
8 expected to arise because competition would force rates to  
9 go well below their 1996 levels.

10 What consumers got in return was rate caps  
11 that protected them from paying even higher rates during  
12 the period in which those stranded costs were collected.  
13 That was the deal. If that deal is broken and consumers  
14 lose price cap protection, then the utilities, in my  
15 opinion, should first give back the \$12 billion in stranded  
16 costs that Pennsylvania consumers are paying those  
17 utilities for anticipated losses.

18 In my opinion, the way to increase retail  
19 competition in Pennsylvania is by correcting any remaining  
20 flaws in the wholesale market, not by increasing retail  
21 rates and abandoning the rate caps that were supposed to  
22 protect consumers during this transition period.

23 In electricity, therefore, I think our policy  
24 goal should be to stay the course and continue to provide  
25 protections for consumers while we see how competitive

1 markets develop. That is not to say that the General  
2 Assembly should do nothing.

3           For example, I have testified in favor of a  
4 series of House Bills, House Bill 1076 through 1079, that  
5 would increase Pennsylvania's commitment to renewable  
6 resources and demand side energy programs. I have also  
7 testified in support of House Bill 1433 that would provide  
8 a modest level of state funding to support voluntary low  
9 income programs that have been implemented by  
10 Pennsylvania's electric and gas utilities.

11           There is no question in my mind that our  
12 energy policy will have failed if we provide an abundance  
13 of choices to some customers but leave our poorest  
14 consumers quite literally out in the cold.

15           Now, with respect to natural gas service, the  
16 most severe price shock in recent years occurred last  
17 winter when wholesale natural gas commodity spot prices  
18 skyrocketed across the nation. The impact of these price  
19 increases flowed through to Pennsylvania retail consumers.

20           Now, fortunately, last year's wholesale gas  
21 price increases were immediately followed by a rapid plunge  
22 in those prices. And those reduced wholesale prices are  
23 now being reflected in the retail prices paid by  
24 Pennsylvania natural gas consumers. And this is providing  
25 some needed rate relief to many Pennsylvanians as we enter

1 this winter's heating season.

2           The fact that wholesale natural gas prices  
3 have dropped in recent months, however, does not lessen the  
4 importance of this committee's task under House Resolution  
5 100. The natural gas price roller coaster is not  
6 sustainable.

7           In trying to understand our recent experience  
8 and in trying to avoid seeing it happen again, it must be  
9 recognized that the wholesale price of natural gas, the  
10 so-called price at the wellhead as Mr. Rosenthal indicated,  
11 has been deregulated for many years, more than 20 years.

12           This has nothing to do with the act passed by  
13 the General Assembly, the Pennsylvania General Assembly in  
14 1999 that opened a portion of the retail segment of our  
15 local natural gas utilities to competition. Wholesale  
16 natural gas prices were once regulated at the federal  
17 level, but now they are not regulated at all.

18           Rather, the wholesale price of gas is set  
19 through the competitive market. In my opinion, that market  
20 has worked well over the years in assuring an adequate  
21 supply of natural gas at reasonable prices. In early 2000,  
22 however, the dynamics of the market changed dramatically.

23           One of the causes of the problems of early  
24 2000 actually was the fact that gas prices had been so low  
25 in prior years that many gas producers had stopped drilling

1 for new gas. The problem was exacerbated by the emergence  
2 of an increased demand for natural gas for new electric  
3 generation, for new electric generation units that are  
4 fueled by natural gas.

5           These electric generating units operate during  
6 periods of peak summer electric usage when the demand for  
7 natural gas was traditionally low. In addition, in the  
8 spring of 2000, gas storage levels were lower than normal,  
9 while gas prices were beginning to climb higher than  
10 normal.

11           Now, prices rose steadily as the winter of  
12 2000/2001 began to approach; and then prices simply raced  
13 out of control. During calendar year 2000, the spot price  
14 of natural gas at the Henry Hub -- again, which was  
15 mentioned by Mr. Rosenthal -- the Henry Hub in Louisiana  
16 rose from \$2.17 per thousand cubic feet, or Mcf, from \$2.17  
17 to \$10.87.

18           As these higher wholesale prices began to work  
19 their way into Pennsylvania retail bills, the impact was  
20 extreme, leaving many people across Pennsylvania unable to  
21 pay their monthly gas bills. In addition, in most of  
22 Pennsylvania, the increase in gas prices was coupled with  
23 colder than normal temperatures, particularly in the early  
24 part of the winter, which caused monthly bills to rise even  
25 higher.

1                   Now, today, as I noted before, wholesale  
2 prices have dropped substantially from last year's levels.  
3 Gas producers have expanded production and began drilling  
4 new wells at a rapid pace. The amount of gas storage has  
5 increased to normal levels and above. And wholesale prices  
6 dropped to the point where the reported Henry Hub spot  
7 price earlier this month, November 14th, was back down to  
8 \$2.04 per thousand cubic feet.

9                   Again, these wholesale price reductions are  
10 now beginning to be reflected in the retail bills paid by  
11 Pennsylvania natural gas consumers. Based on current  
12 projections, the lower wholesale prices are expected to  
13 continue through the next several months; though, it is  
14 extremely hazardous to try to predict the future of natural  
15 gas prices.

16                   At the retail level, although competition for  
17 gas supply is permitted throughout most of Pennsylvania,  
18 the great majority of residential consumers continue to be  
19 served by their traditional local natural gas distribution  
20 companies. And the retail prices that those customers pay  
21 are regulated by the PUC.

22                   Each natural gas distribution company  
23 purchases gas at the wholesale level and essentially passes  
24 that gas on to its residential and other retail consumers  
25 at cost; that is, the local gas distribution companies

1 generally do not mark up or profit from the sale of the  
2 natural gas itself.

3 Under Section 1307 of the Public Utility Code,  
4 each natural gas distribution company's purchased gas costs  
5 are reviewed every year by the PUC and other parties, such  
6 as my office. We work to ensure that each gas utility is  
7 serving its customers at the lowest reasonable price; that  
8 is, by purchasing its gas through a least gas procurement  
9 policy.

10 So what would I recommend with respect to  
11 natural gas issues in Pennsylvania? Well, at several of  
12 our recent purchased gas cost proceedings, our office has  
13 recommended that the utility purchase a larger portion of  
14 its gas supplies at fixed prices rather than under  
15 contracts that are indexed to the spot price of gas.

16 We believe it is important for the gas  
17 utilities to have a diversified gas portfolio that allows  
18 the gas utilities the flexibility to take advantage of  
19 lower cost supplies when they become available but also  
20 provides assurance that their overall gas supplies will not  
21 be as vulnerable to the kind of wild swings that we have  
22 seen in the last year and a half.

23 Also, as I said, with respect to electric  
24 rates, I have endorsed efforts at the state level, such as  
25 House Bill 1433, to help Pennsylvanians most in need of

1 assistance to withstand the impacts of high or volatile gas  
2 prices. High natural gas prices were hard on all  
3 Pennsylvania consumers last winter, but the impact was  
4 particularly harsh on low income consumers who have  
5 difficulty paying their bills in normal times.

6 I'd like to close my testimony by addressing a  
7 specific question in House Resolution 100; namely, whether  
8 the price spikes that we've discussed resulted from any  
9 violations of federal or state statutes. With respect to  
10 last year's natural gas price spike, I'm not aware of any  
11 substantial evidence that gas suppliers broke any laws.

12 As I noted above, a number of actions and  
13 events coincided to allow the tremendous and sudden  
14 increase in natural gas prices; but I do not know that any  
15 of those actions were illegal.

16 The situation with respect to wholesale  
17 electric prices is somewhat more complicated. Just last  
18 week, the Federal Energy Regulatory Commission, or FERC,  
19 initiated an investigation into market-based pricing in  
20 wholesale power markets. Under market-based pricing, the  
21 price of wholesale power is supposed to be kept in check by  
22 competition.

23 The FERC's recent order calls that assumption  
24 into question, particularly for companies that are not part  
25 of regional transmission organizations or independent

1 system operators, such as PJM. Even in PJM, there has been  
2 evidence of the use of market power to raise prices,  
3 particularly in the market for installed capacity.

4 In January, February, and March of this year,  
5 we saw a substantial and sustained increase in prices for  
6 installed capacity. PJM's market monitoring unit has  
7 concluded that one company was able to exercise market  
8 power to raise capacity prices above competitive levels  
9 during that period.

10 Now, to my knowledge, no one has concluded  
11 that this was a violation of law or of the PJM market rules  
12 that were then in effect. But I do think it's reasonable  
13 to conclude that the capacity rates resulting from those  
14 actions were not just and reasonable as required under the  
15 Federal Power Act.

16 The appropriate solution under the existing  
17 system, which PJM promptly took, was to obtain permission  
18 from the Federal Energy Regulatory Commission to strengthen  
19 some of its market rules to prevent a recurrence of this  
20 problem in the future.

21 So in conclusion, in my opinion, the energy  
22 outlook for Pennsylvania with respect to electricity and  
23 natural gas is reasonably bright. You said earlier,  
24 Representative Gannon, that perhaps the Pennsylvania  
25 General Assembly was smarter than other state legislatures.



1 And maybe I should just agree with that.

2 But in my opinion, what you recognized was  
3 that formerly monopoly products, like electricity and  
4 natural gas, cannot simply be deregulated in one day in the  
5 belief that perfect competition will emerge instantly in  
6 order to protect consumers from the exercise of market  
7 power and other market flaws.

8 To the contrary, Pennsylvania has kept in  
9 place necessary consumer protections to try to ensure that  
10 consumers are not harmed during the transition to more  
11 competitive energy markets but rather, can benefit from  
12 competitive changes while still retaining some of the  
13 protections of needed regulation.

14 I hope this testimony has been helpful to you  
15 and the committee. And I'd be happy to answer any  
16 questions you have at this time.

17 CHAIRPERSON GANNON: Thank you, Mr. Popowsky.  
18 Chairman Blaum.

19 CHAIRPERSON BLAUM: Mr. Popowsky, I asked this  
20 question of the previous witness. Due to what happened  
21 during last winter and the spikes that we saw in prices,  
22 which were difficult for the people in Pennsylvania to  
23 handle, given, again, the confluence of circumstances that  
24 happened back then, the previous witness indicated  
25 that steps have been taken to, you know -- while never say

1 never -- to prevent that from happening again in the  
2 industry here in Pennsylvania. And what is your opinion?

3 MR. POPOWSKY: Yeah. I think that Ms. Taylor  
4 was answering in response to electric prices, I believe.  
5 And I think your question may have also gone to natural  
6 gas. But as to electric, I would agree with her  
7 assessment; that is, I think PJM is the premier wholesale  
8 market organization in the nation and does the best job of  
9 producing results that are competitive.

10 More importantly, I believe that Pennsylvania  
11 has protections in place. And that's -- and particularly,  
12 the rate caps -- and that's why you didn't see last year or  
13 you haven't seen since 1996 any increases, any increases in  
14 Pennsylvania electric rates.

15 The complaints I believe that we, the  
16 complaints we received and I believe the complaints you  
17 received have to do with the, with the natural gas prices.  
18 So -- I'm sorry?

19 CHAIRPERSON BLAUM: And oil.

20 MR. POPOWSKY: And oil, which is not regulated  
21 by the PUC. But in any case, I think we are -- because of  
22 the, because of the excellent PJM market and because of the  
23 protections in place in Pennsylvania, I think we're okay on  
24 the electric side.

25 On the gas side, the prices have come down

1 this year. The same kind of market forces that worked last  
2 year to our disadvantage worked to our advantage this year.  
3 The laws of supply and demand have worked to our advantage  
4 this year.

5           Now, the question is, How do we prevent that  
6 kind of roller coaster? I think one of the ways to do it  
7 is to, is for our gas utilities, now that they've seen what  
8 can happen, now that they've seen the extraordinary events  
9 of last winter, I think they're well aware that, that more  
10 of their supplies have to be tied down to a fixed price  
11 rather than a price that is indexed to the, to the Henry  
12 Hub spot price.

13           Now, that's not to say that 100 percent of the  
14 gas should be a fixed price because if you do that, then  
15 you might get a fixed price that's just, it turns out to be  
16 too high. What it means is you have to be flexible in your  
17 gas procurement policies so that at least a substantial  
18 portion of your gas prices are tied down and will not be as  
19 susceptible to those kind of price spikes.

20           At the same time, you do want to have some gas  
21 that is indexed so that when prices go down, you can take  
22 advantage of those. So that's one thing that I think the  
23 gas utilities in Pennsylvania are well aware of. I think  
24 the Commission now is well aware of it and will take a look  
25 at that in future proceedings where we analyze the

1 companies' gas procurement policies in each year.

2           As I said, we are seeing, already seeing  
3 dramatic declines in the prices charged by our gas  
4 utilities. And I would hope that having been once burned  
5 by a price spike that no one had ever seen the like of,  
6 that people will now, you know, when they look and see that  
7 they might be low on storage, that prices may be going up,  
8 that they'll take steps to avoid that in the future.

9           So I think we can prevent that from happening  
10 again. I hope we can prevent that from happening again on  
11 the gas side.

12           CHAIRPERSON BLAUM: It may be the nature of  
13 the beast that when consumers need energy the most, given  
14 very, very cold temperatures, that the darn prices begin to  
15 soar. So the more they use, the prices have skyrocketed.  
16 And now they get whacked with huge bills.

17           And conversely, you know, perhaps the same in  
18 the summertime. Although, you know, hopefully with  
19 electric caps that you mentioned, that won't happen during  
20 very hot times when perhaps the use of electricity is also  
21 soaring.

22           And it's just a matter of preparing for those  
23 eventualities that I think this committee is interested in  
24 seeing occur. And so I thank you for your interest. Thank  
25 you.

1 MR. POPOWSKY: And if I could just add to  
2 that, there's also the demand side; that is, conservation  
3 and energy efficiency. I mean, one way to avoid paying the  
4 highest price for air-conditioning in the summer that some  
5 utilities use is they actually pay their customers \$5 or  
6 \$10 a month for the ability to cycle down those  
7 air-conditioners for 15 minutes an hour.

8 The customers, I'm told at least, barely  
9 notice that difference. And yet it reduces the cost that  
10 the utilities have to pay for electricity at those peak  
11 hours. So conservation and energy efficiency measures can  
12 also help.

13 CHAIRPERSON BLAUM: Thank you.

14 CHAIRPERSON GANNON: Thank you.  
15 Representative Hennessey.

16 REPRESENTATIVE HENNESSEY: Thank you, Mr.  
17 Chairman. Mr. Popowsky, Mr. Rosenthal spoke of the, I  
18 guess the unexpectedly high prices of natural gas in the  
19 summer refill season of 2000 as leading to the shortage  
20 going into the winter season.

21 And then he talked about the fact that the  
22 companies sort of sat on the capacity that, whatever they  
23 had in storage while they were trying to buy gas in January  
24 and February, I think what you call flowing gas prices.

25 MR. POPOWSKY: Spot gas prices?

1           REPRESENTATIVE HENNESSEY: No. I think it was  
2 flowing. Well, yeah. He said they were electing to tap  
3 into their storage supply and sought to increase their  
4 purchases of flowing gas. I guess -- it would seem to me  
5 that that's probably more defensible to do in January than  
6 to do in the beginning of March.

7           Had they sat on their existing supply in March  
8 and still bought natural gas at higher prices, you know,  
9 perhaps we'd have something much more substantial to  
10 complain about. Having done it in January, I think they  
11 might defend and say, Well, we were trying to just make  
12 sure we had adequate capacity to get through the rest of  
13 the winter if the flowing gas simply stopped flowing and  
14 became much more hard to acquire.

15           MR. POPOWSKY: Well, I think certainly in  
16 retrospect, we would say that the gas utilities in the  
17 spring of 2000 that were hoping for the price to go down  
18 turned out to be wrong. But it's hard to say for me -- I  
19 mean, I'd love to be able to say this with perfect  
20 hindsight -- that I can therefore not let, not let them  
21 charge the prices on to the customers.

22           I would like to be able to make that argument,  
23 but I can't. But the problem is that, as I recall, in the  
24 spring of 2000, the prices were higher than normal for the  
25 spring. And, and people expected, most folks expected

1 prices -- the projections you would see showed prices going  
2 down over the summer.

3           And yet instead of going down, they went up  
4 and up and up. And then by the time the winter came, all  
5 bets were off basically because now you had everybody  
6 trying to buy, to buy gas and, across the nation at prices  
7 that every day reached, reached new heights.

8           Now, fortunately, in Pennsylvania, that  
9 doesn't mean that the price of gas that retail customers  
10 saw went from \$2 to \$10 because what customers pay  
11 basically is sort of a 12-month rolling average of gas  
12 prices. So there was still a lot of the gas that was  
13 purchased before as well as this new high cost gas.

14           So -- but the prices gradually increased,  
15 really substantially increased last winter. And just like  
16 now, they're gradually going back down. But it's hard to  
17 say. But now, like I said, having seen that happen once, I  
18 think you could tell these utilities, Now wait a minute.  
19 You saw what happened in the summer of 2000. You should  
20 never be in a position to let that happen, happen again.

21           REPRESENTATIVE HENNESSEY: I guess that's  
22 where I really wanted to go because, you know, you led into  
23 the discussion by saying that the natural gas system  
24 entered that winter with storage levels below historic,  
25 storage levels below historic levels, I guess, with

1 capacity or the storage capacity below -- no -- the actual  
2 amount of the storage below historic levels.

3           Should there be a level set? I mean, should  
4 any, any company go into the winter season without, say, 50  
5 percent of its projected needs already in supply, already  
6 in storage? Or are we just -- we'd be overreaching if we  
7 went to try and regulate that?

8           MR. POPOWSKY: I think that, that that's part  
9 of what the Commission -- well, it is part of what the  
10 Commission looks at each year; in other words, in terms of  
11 whether the company is managing their gas portfolio  
12 properly.

13           And I actually don't think that the storage  
14 problem was as big a problem in Pennsylvania as it was in  
15 some other states. But the market is a national market.  
16 And people were really -- you know, the gas that was being  
17 bought in those months was being bought at ridiculous, at  
18 ridiculous prices. And it really increased the  
19 Pennsylvania prices substantially.

20           But you're right. There is a -- it would be  
21 hard, though, to say in a statute, I think, to say this is  
22 the proper amount of storage. It is something, I think,  
23 though, that the Commission can say in an annual proceeding  
24 where we take a look at the reasonableness of the company's  
25 gas procurement practices.



1           And if the Commission finds that they had  
2 inadequate storage, then they should be allowed, they  
3 should disallow some of the costs.

4           REPRESENTATIVE HENNESSEY: Well, in looking  
5 back on it, could they do that? I mean, if we -- we  
6 started this discussion by saying they were below historic  
7 levels. Is that a point for inquiry that ought to be made?

8           MR. POPOWSKY: It's a point for inquiry. And  
9 the question is, the question that we have to face is we  
10 have to say, looking at it at the time the decision was  
11 made, was that a reasonable decision at the time the  
12 decision was made? We're not allowed to go back and say,  
13 you know, in retrospect that was a bad decision.

14           But it's a close call; that is, if there were  
15 some companies that really were -- well, if there were any  
16 companies that were negligent, then we would, or imprudent,  
17 then we would reduce their rates by that amount. On the  
18 other hand, if the Commission finds that, given the  
19 knowledge at the time, the companies were acting prudently,  
20 then you can't disallow that cost. You have to allow them  
21 to recover them from consumers.

22           REPRESENTATIVE HENNESSEY: It just seems, you  
23 know, rather coincidental. It probably was coincidental.  
24 But at a time that, you know, the amount of natural gas we  
25 have stored away for a cold winter is at a historically low

1 level, we enter the coldest winter of record. You know,  
2 and I'm -- you know, there may be nothing nefarious about  
3 that.

4 But I'm just wondering if we ought to sit  
5 there and say if we're going to use 100 million cubic feet  
6 of natural gas over the course of a regular winter, we  
7 ought to go in with half of that already in supply, in  
8 storage.

9 MR. POPOWSKY: My guess is they probably did  
10 have at least half of it in supply. Probably the next  
11 witness, Mr. Love, who represents the gas utilities, can  
12 probably speak more as to what they did have. Like I said,  
13 we make those kind of arguments all the time.

14 And the test is, Well, that's fine for you,  
15 Mr. Popowsky, to sit here in, you know, November 2001 and  
16 say that these companies should have bought more gas in  
17 April 2000. The question is, What was the reasonable thing  
18 to do in April 2000 given the gas supplies and projections  
19 at the time?

20 REPRESENTATIVE HENNESSEY: Okay. Thank you.  
21 Thank you, Mr. Chairman.

22 CHAIRPERSON GANNON: Representative Blaum.

23 CHAIRPERSON BLAUM: Just a follow-up to  
24 Representative Hennessey's question of what is reasonable  
25 at that time. And that's understandable, you know, that

1 the, that they make at that point in time a reasonable  
2 decision. But the Representative's question might be based  
3 on the reasonable decisions they were making were on a  
4 situation that was not well prepared for.

5 Is that taken into consideration? Not only  
6 the fact that people were making reasonable decisions in  
7 difficult times, but is it also taken into account that you  
8 weren't adequately prepared?

9 MR. POPOWSKY: I think, again, that argument  
10 could be made. And then the counter argument is, Well,  
11 this was the perfect storm. Everything that could go wrong  
12 went wrong. And people did not foresee it. But you're  
13 right. That's a fair argument.

14 It's a lot fairer argument to make today for  
15 this winter and for next winter because now people have  
16 seen what happens, what can happen. And they should be  
17 better prepared. And I think -- I believe they will be.  
18 But you're right.

19 The utilities, they have to plan for, you  
20 know, the coldest day in 10 years, the coldest day in 100  
21 years. You plan for certain eventualities. But I at  
22 least have never seen anything like what happened last  
23 winter -- I have to admit -- in the gas market.

24 And I've been working here since 1979. I  
25 hadn't seen anything like that. But it's certainly

1 something that, now that we've seen, we better be prepared  
2 to deal with.

3           CHAIRPERSON BLAUM: And your analogy is  
4 well-taken. I mean, all morning I was thinking of the  
5 perfect storm, you know, that this was a confluence of  
6 circumstances that occurred. You know, we all need to be  
7 better prepared for something close to those difficult days  
8 because I think when we're not, everyone suffers, the  
9 industries all suffer, the regulatory agencies suffer in  
10 the minds of the people because they believe just as their  
11 needs are increasing dramatically, they believe they're  
12 being gouged.

13           And if that was the case, then action needs to  
14 be taken. If that was not the case, that this was just a  
15 perfect, the perfect storm, that everybody did do their  
16 best, then, you know, then the people need to be told that  
17 and so that confluence, you know, does not suffer. Thank  
18 you, Mr. Chairman.

19           CHAIRPERSON GANNON: Mr. Popowsky, we heard  
20 some testimony a little bit earlier that there was some  
21 concern about the folks that generate electricity, that  
22 they are, most of the generating stations that they're  
23 building now are going to use gas and that there was going  
24 to be a substantial increase in demand for natural gas as a  
25 result of that.

1 I guess you can infer from that either it  
2 would be a price consequence if you have these generating  
3 stations going on line and using a tremendous amount of  
4 gas. Do you have any thoughts on that, or do you foresee  
5 any problems there?

6 MR. POPOWSKY: Yeah. I think that that is the  
7 biggest, that's probably my biggest concern for the future.  
8 Assuming everything works properly, we still are going to  
9 have to face the question of how much, how much we're  
10 beginning to rely on natural gas.

11 From the projections that I've seen, at least  
12 that are being published by the Department of Energy, the  
13 American Gas Association, they seem to be fairly confident  
14 that they can meet the, meet the demand for gas without the  
15 real price of gas increasing much more than it is today; in  
16 other words, not \$10 but more like \$3.

17 Now, you have to add inflation to that. But  
18 those are the projections that at least the industry is  
19 putting out and that are being put out in Washington.  
20 That's even assuming that there's a lot of gas plants  
21 built. Now, like I said, I find it difficult to predict  
22 the price of gas, you know, next week.

23 So it's much harder to predict the price of  
24 gas 20 years from now. But it's certainly the biggest  
25 concern. And I think particularly because of the impact in

1 the winter, if a lot of electric generation is being used,  
2 if we rely so much on natural gas generation in the winter,  
3 on the coldest day of the year, you may, on that day, you  
4 may not have enough gas to both serve all the essential  
5 human needs, you know, residences, schools, hospitals, and  
6 operate all the electric generation that you might want to  
7 operate on that day.

8           So I'm sure that that's something that folks  
9 at PJM are looking at. And it's the thing we have to keep  
10 our eye on.

11           CHAIRPERSON GANNON: It seems to be, I guess,  
12 a little bit ironic because the gas is transmitted long  
13 distances. I think the fields are down in the southwest.  
14 So there's a liberal number of transmission you can only  
15 transmit so far.

16           And I guess these pipelines are extremely  
17 expensive to build and probably difficult under today's  
18 circumstances. But it can be stored. Electricity can't be  
19 stored if the generator has to be used as it's generated.  
20 And yet the item that can be stored and held aside for the  
21 winter seems to have the greatest impact on Pennsylvania  
22 consumers in terms of, you know, heating their homes, which  
23 is critical during a cold winter.

24           And when we had -- we had testimony that we  
25 have, in the summertime when we have a high demand for

1 electricity, frequently the price doesn't fluctuate that  
2 much.

3 MR. POPOWSKY: Yeah. The price -- well, first  
4 of all, you're absolutely right. The big difference is  
5 storage for electricity. That's why I say the question is  
6 not so much whether you have the gas but whether you'll be  
7 able to run that electric power plant because the supply of  
8 electricity at every moment of every day has to, the supply  
9 has to exactly equal the demand.

10 So when you flip that switch, there is some  
11 plant there, somebody there to provide service. So -- and  
12 you can't store it. Gas -- you're right -- can be stored.  
13 It can be transported by large, in large distances. It can  
14 be transported to specific places more easily than  
15 electricity.

16 So I think at least it's a solvable problem;  
17 that is, you can build more storage, you can build more  
18 pipelines, you can drill for more gas. And I think that's  
19 what the folks in Washington and the gas industry believe  
20 will happen.

21 There are price spikes in electricity at the  
22 wholesale level in the winter. I think what Ms. Taylor was  
23 saying is that the PJM has just been very successful in  
24 getting a lot of buyers and sellers into that market so  
25 that it's been only on rare occasions when our PJM

1 wholesale prices have reached those kind of crazy levels  
2 that you used to, that we were seeing every day in  
3 California a year or so ago.

4 CHAIRPERSON GANNON: Do you know -- this may  
5 be a stupid question -- is there a cap on the amounts that  
6 can be charged for transmission of gas as there is with  
7 electricity?

8 MR. POPOWSKY: Well, I don't think it's quite  
9 accurate to say there's a cap on either. I think the  
10 transmission of gas and the transportation of  
11 electricity --

12 CHAIRPERSON GANNON: Tariff, tariff?

13 MR. POPOWSKY: Yeah, there's a tariff.  
14 Exactly.

15 CHAIRPERSON GANNON: Is there a cap on the  
16 tariff?

17 MR. POPOWSKY: Yeah. The prices that can be  
18 charged by interstate natural gas pipelines are regulated  
19 by the Federal Energy Regulatory Commission. The prices  
20 that are charged by transmission companies for the  
21 interstate transmission of electricity are also regulated  
22 by the Federal Energy Regulatory Commission.

23 The reason for that is both of those systems  
24 have, still have natural monopoly characteristics. You  
25 don't want to build 5 sets of power lines down Front Street



1 in Harrisburg. That's a distribution line. But if you  
2 remember when they tried to build the power line from  
3 Pittsburgh to Harrisburg to Three Mile Island a few years  
4 ago, GPU tried to build a power line. And the real problem  
5 was the, was the inability to get the power line sited.

6 But in any case, the price that can be charged  
7 for transmission is regulated by the FERC. The price that  
8 can be charged for transportation of gas is regulated by  
9 the FERC because those are still effectively, for the most  
10 part, monopoly services.

11 CHAIRPERSON GANNON: I just -- and you talked  
12 a little bit about the price cap that we have for the  
13 consumer electricity. And it would seem to me that, you  
14 know, if that expires or if there's some effort to raise  
15 that cap, that this transmission issue comes into play,  
16 this, this congestion issue comes into play more.

17 That would in effect -- well, the one side,  
18 you'd have the cap lifted off the consumer. You'd have  
19 more competition and more people coming in. But on the  
20 other side, you'd have this congestion which would really,  
21 in my view, cause a tremendous price increase because  
22 there'd be fewer, the smaller generators couldn't get into  
23 the marketplace because of the lack of transmission  
24 capacity.

25 MR. POPOWSKY: Well, again, I think my sense

1 is that the smaller generators can and will get in because  
2 there you're talking about, you know, those dots on the  
3 map. The -- to get onto the grid, they just have to  
4 interconnect with the grid.

5           They can get -- once they get onto the grid  
6 through that interconnection, they can sell, they can sell  
7 power. Now, it's true that if there are constraints from  
8 west to east, you're less likely to want to build a power  
9 plant to the west of that constraint than you are to the  
10 east of the constraint. And that's, that's the way the PJM  
11 system is designed to work.

12           In terms of building -- and PJM does have a  
13 regional transmission expansion plan, which I think is  
14 another one of their great features, which is that they  
15 actually can determine where transmission is needed, at  
16 least for reliability purposes, on a regional basis. But  
17 so PJM does do that.

18           And now, the problem I think may occur when  
19 you want to build a long power line. And there, I don't  
20 think the problem so much is that the, whether you get a 12  
21 percent rate of return or a 15 percent rate of return. The  
22 problem is whether you have the ability to site that line.

23           It's the -- it's very difficult to site a, a  
24 new transmission line for -- but that's for environmental  
25 and social reasons, not because the rate of return is not

1 high enough.

2 CHAIRPERSON GANNON: Okay. Thank you very  
3 much for appearing before the committee today and providing  
4 us with insight into the energy situation from the consumer  
5 standpoint. We appreciate it very much.

6 MR. POPOWSKY: Thank you.

7 CHAIRPERSON GANNON: Our next, our next  
8 witness is Mr. Michael Love, President and CEO of Energy,  
9 the Energy Association of Pennsylvania. Welcome, Mr. Love.  
10 And you may begin when you're ready.

11 MR. LOVE: Chairman Gannon, members of the  
12 committee, thank you for hearing my testimony. I know the  
13 hour is late and we're running somewhat behind. So I'm not  
14 going to go into my prepared comments in the length that I  
15 was going to.

16 But instead, I would like to try to address  
17 some of the questions you've been raising specifically so  
18 that we can get to the meat of some of this. First of all,  
19 what happened last year on natural gas prices, which seems  
20 to me to be the thrust of this resolution. I want to talk  
21 about that for a minute.

22 What you heard Mr. Rosenthal talk about was  
23 what happened nationally. And all the things he talked  
24 about did happen nationally. Now let's look at locally.  
25 The Pennsylvania gas utilities, to the extent that they

1 have storage, went in with the same level of storage last  
2 year as they went in the year before and are going in this  
3 year, which was an extremely high level of storage.

4           However, the other gas entities across the  
5 United States did not do that. They went in with a  
6 significantly lesser amount of storage than did their  
7 Pennsylvania counterparts. Now, they did so for a variety  
8 of reasons, ones that what the consumer advocate rightfully  
9 referred to as the perfect storm.

10           They had seen increase in use of natural gas  
11 generation that had been used during the summertime that  
12 put pressure heretofore unforeseen on storage nationwide in  
13 gas in the summertime. They saw rising prices when usually  
14 there were falling prices.

15           And so it was their decisions -- because  
16 again, gentlemen, this is a national market -- those  
17 decisions on storage elsewhere helped drive up the price  
18 nationally. The other thing that helped drive up the price  
19 across the board, including Pennsylvania, was higher than  
20 normal winter weather and higher than warmer summer  
21 weather.

22           The latter is important because that increased  
23 the electrical usage which increased the usage of gas at a  
24 time when it didn't normally occur. And on the wintertime  
25 period, as the consumer advocate mentioned, you make

1 decisions. You use spot prices; you use contract prices;  
2 and you use gas from storage.

3           When the severe winter started to occur early  
4 across the United States, everyone started using gas out of  
5 storage because spot prices were already so high. And  
6 trying to lock in any of these natural gas prices that were  
7 already high did not seem to make sense either.

8           So I want to specifically say -- you're  
9 saying, What can I do about Pennsylvania? What I'm saying  
10 is your local gas distribution companies, to the extent  
11 they had storage, had them at the levels that they had  
12 always historically had. They used wise reasoned judgment,  
13 a judgment that was reviewed and found to be prudent at the  
14 time.

15           Now, we've had some reference about  
16 California. And California, sadly, plays a part in what  
17 happened in Pennsylvania and across the nation as far as  
18 gas prices. California, not only besides having a very  
19 stupid legislative group compared to our distinguished  
20 people in Pennsylvania, also had --

21           REPRESENTATIVE HENNESSEY: We thank you very  
22 much for that.

23           MR. LOVE: Well, I'm just saying is that they  
24 made a series of mistakes and had made a series of  
25 mistakes. The industry, the regulators, and the

1 legislators out there have not built things. And so what  
2 happened is during the particular time during 2000, they  
3 wanted natural gas for new generation they were building  
4 because they were facing blackouts. And they needed  
5 natural gas for heating and cooking. And it was competing.

6           And the sorry state of affairs and maybe some  
7 equity is that as bad as gas prices were in Pennsylvania,  
8 in California they were far worse, far worse. They paid  
9 even 50 percent more above what we paid because they were  
10 basically saying, they were totally out there on the spot  
11 market going, We'll take anything we can get.

12           And that's part of the problem, what happens  
13 when you don't plan. And so California was driving the  
14 price of natural gas up everywhere because of their  
15 shortsighted planning.

16           Now, you're concerned -- and rightfully so, as  
17 anybody would be after seeing what happened -- in terms of  
18 prices. And Sonny just got done saying -- I just want to  
19 point this out, and I know other speakers are going to  
20 point it out.

21           In my published remarks that I've brought,  
22 I've brought to you a look at the natural gas prices back  
23 in my Exhibit B. You can look at A and B. And we'll talk  
24 about both of them. But what you see there is that in  
25 terms of natural gas, there was clearly 10 years of a very

1 static price.

2           So the customers in Pennsylvania and across  
3 the nation have seen a very stable natural gas price. And  
4 then there was a horrible time period, the perfect storm  
5 that we've been referring to. And now you see that for  
6 2001, those prices have come down.

7           If I take you to Exhibit A, you can see that  
8 back in November of last year, things were at \$4.77 in  
9 million cubic feet. That rose as high as 9.64. And now we  
10 find ourselves at 2.19. So prices, as things happen in the  
11 market, respond.

12           Now, going to -- and just so we're also clear,  
13 the gas companies in the state of Pennsylvania have all  
14 filed and had approved rate decreases of significant  
15 magnitude. And all of those rate decreases are in effect  
16 for the holidays for the winter heating season.

17           So the rates that will be charged this winter  
18 will be a fraction of what they were last winter as far as  
19 the cost of gas is concerned. So -- and that is very, very  
20 good news for the consumers of the state of Pennsylvania.  
21 And I want to stress to you, as you look at Exhibit B and  
22 Exhibit A, that you'll see that while gas prices did spike  
23 a year ago -- and I'm not trying to minimize that -- that  
24 that was clearly an aberration from a 10-year time period  
25 of very stable gas prices; and furthermore, that that

1 stability, that low cost has returned to the state of  
2 Pennsylvania as well as the nation at this current time.

3 Last year, a lot of things hit. A robust  
4 economy was going on, colder than normal winter  
5 temperatures, and some of the planning that had been failed  
6 to be done or should have been done in California. Those  
7 factors, with the possible exception of California, are not  
8 present this year.

9 Now, there's been also some discussion -- and  
10 maybe some of us were confused in the room because energy  
11 was used in the bill. And so that has led us into some  
12 discussion about electric and gas. And I want to make sure  
13 that we distinguish the 2.

14 I would point out that Pennsylvania can feel  
15 very good. As Sonny just got done telling you, is that our  
16 electric rates are lower today than they were back in 1996.  
17 Again, whether one talks about gas or one talks about  
18 electric rates, I think you should find that Pennsylvania's  
19 electric and gas utilities are charging stable energy  
20 rates. And we are concerned.

21 And I concur with what Sonny has raised in  
22 terms of wanting to see more state help for LIHEAP programs  
23 and such where possible so that you help those people that  
24 are least likely to deal with large changes in the price of  
25 supply in the future. And that's something that would be



1 of value.

2           Now, we've had a lot of discussion about  
3 transmission lines. And I want to talk about them both  
4 from an electric standpoint and a gas standpoint. On the  
5 electric side, I think it's fair to say -- and there was a  
6 reference given to an attempt that was made a number of  
7 years ago -- is that the most difficult problem has not  
8 been that electric companies have not tried to build  
9 transmission lines; but rather, there has been  
10 extraordinary difficulties in getting siting approval  
11 throughout the United States for transmission lines.

12           Transmission lines by their very nature are  
13 wide swaths through the countryside. And they go on for  
14 lengthy periods of time, and they're very critical. You  
15 can't have -- and you are deficient if you believe -- you  
16 can't have just solid generation.

17           You need transmission, and you need  
18 distribution. Just like a car. It's just not the tune-up.  
19 You have to keep the wheel alignment. You got to keep the  
20 tires pressured. You got to keep it all in shape, not just  
21 one aspect of it.

22           The electric companies would love to build  
23 more transmission line. And the President, in his energy  
24 policy, has very forthrightly stated that one of the key  
25 weaknesses of our country at this present time is the fact

1 that we do not have a transmission line infrastructure  
2 that's been built in either electric or gas to meet the  
3 needs that we need in the future.

4           And that's going to force us all to make some  
5 tough choices because, as I said before, the biggest  
6 difficulty has been in siting. It's not been in  
7 inclination. It's been in siting.

8           In terms of gas transmission lines, if we're  
9 going to have -- since at this point in time gas has been  
10 chosen as the most likely to be built energy supply source  
11 for generation, we are going to have to build more natural  
12 gas transmission lines.

13           And again, that's going to come from  
14 investment decisions, siting decisions, and whether we're  
15 going to be willing to build those gas transmission lines.  
16 Those are issues. The transmission line picture is the one  
17 that FERC is wrestling with both on a gas and electric  
18 basis, and the Congress is.

19           That's where the discussion has come in on the  
20 energy bill as to whether the federal government can  
21 supercede the states in terms of siting because of the  
22 difficulty in building transmission lines. Now, I'm not  
23 going to try to complicate this discussion today by going  
24 into the pros and cons of that. But I'm saying that only  
25 simply to educate where we are in terms of a problem.

1 I understand and solute you, Representative,  
2 for raising this as an issue. Obviously, constituents are  
3 going to be concerned when they see the mammoth increase  
4 that went up last year. And I don't want to dismiss that  
5 concern one iota. It's a legitimate concern.

6 What I'm simply trying to say is, in answer to  
7 I think it was Representative Blaum's question, I think a  
8 lot of steps have been taken. There are more gas pipelines  
9 being built across the United States than there has been in  
10 the past.

11 And in terms of new well sites, during the  
12 last year, there have been an extraordinary amount that  
13 have been built that have not been undertaken in prior  
14 years. However, with the declining price that I've shown  
15 you on Exhibit A, that, again, could influence how many  
16 wells come on board in the future.

17 So again, it's the questions of supply and  
18 demand. We'll have to see how that comes. But I think  
19 that you can take pride in the fact that the Pennsylvania  
20 gas distribution companies did, unlike their counterparts  
21 across the United States, manage their storage capacity in  
22 a very, very responsible way.

23 And they had anticipated more so than others  
24 what was going on and did responsibly respond. However,  
25 even they, even we, even you cannot control national events

1 when national factors start to affect national markets.

2 And gas is a national market.

3           And I hope my comments, together with what  
4 I've submitted in writing, details a number of the things.  
5 But again, I would reinforce that the gas utilities in the  
6 state of Pennsylvania have filed for and received approval  
7 to significantly reduce the gas rates in a significant  
8 fashion from what they were last year.

9           CHAIRPERSON GANNON: Thank you, Mr. Love.  
10 Representative Browne.

11           REPRESENTATIVE BROWNE: Thank you, Mr.  
12 Chairman. Thank you for your testimony today. You  
13 had -- and I credit you for this -- you mentioned that the  
14 utilities have applied for lower rates for this winter for  
15 natural gas consumers.

16           You also mentioned how the rates themselves of  
17 flow will -- excuse me -- may create some of the problems  
18 we had in the past regarding planning for the future and  
19 developing new sites for supply. Is there any correlation  
20 there? Would it be best to use this opportunity as, from  
21 the industry's standpoint, as a way to plan for the future  
22 rather than putting ourselves in the same situation?

23           MR. LOVE: Again, we have to be careful when  
24 we use the term industry. We are the tail end. We're the  
25 distribution system. We are not the ones that are in the

1 exploration business, and we're not the ones that are in  
2 the development business.

3           So -- and what motivates those that are, and  
4 as other speakers prior to me have said, you know, the  
5 wellhead price, the price at where the wellheads are done  
6 was deregulated a long time ago. And those folks will  
7 respond to market prices.

8           When prices are up, there will be more  
9 drilling activity than there are when prices are down. I  
10 was just using that as a caution in trying to reference the  
11 concern that you and others of the committee had stated  
12 about what is the likelihood of things happening in the  
13 future.

14           I just wanted to say to you that obviously  
15 market forces do influence price and do influence activity.

16           REPRESENTATIVE BROWNE: Would it be  
17 inappropriate to use that additional revenue in terms of  
18 the, the higher prices that are in place right now to build  
19 storage capacity?

20           MR. LOVE: First of all, we need to make sure  
21 we understand, as I think I saw in the comments of one of  
22 the speakers, that storage is usually built in rock or salt  
23 caverns. So that, number 1, we have a geological  
24 limitation.

25           Number 2, a lot of storage facilities have

1 been built. And Pennsylvania, as I think you heard from  
2 Mr. Rosenthal, is third largest in terms of storage  
3 facilities. But you have to realize that, for example,  
4 there's no storage facilities in all of New England. None.

5           They have neither sought to put it anywhere  
6 nor do they have the geological formations to allow it.  
7 And so many times, we're dealt different hands. And this  
8 becomes a complicated issue to respond to. I think that  
9 what I'm trying to give you some assurance of is, from a  
10 Pennsylvania standpoint, that our local distribution  
11 companies have kept and are keeping and will keep a very,  
12 very high level of storage.

13           And we're hopeful that others across the  
14 United States have, as someone referenced, learned their  
15 lesson and are keeping higher levels of storage as we did.  
16 But again, as national markets and what we do don't,  
17 doesn't always influence what else goes on.

18           REPRESENTATIVE BROWNE: Your general opinion  
19 in terms of those national, those national factors, the  
20 factors of the way to exploration and development, is  
21 something that Pennsylvania has no ability, through  
22 regulation or incentive, no ability to control?

23           MR. LOVE: I think it's difficult to  
24 incentivize national events. I think I heard one of the  
25 prior speakers talk about that gas prices have to be, in

1 essence, 50 percent higher than they are today for you to  
2 encourage more gas drilling in the state of Pennsylvania,  
3 for example.

4           And while you might say, Well, I would like to  
5 see more gas drilling activity, I don't know that we'd want  
6 to say to our ratepayers we'd necessarily want everybody to  
7 pay 50 percent more for that said gas. I mean, those are  
8 the choices you get into.

9           REPRESENTATIVE BROWNE: Thank you very much.  
10 Thank you.

11           CHAIRPERSON GANNON: Representative Hennessey.

12           REPRESENTATIVE HENNESSEY: Thank you, Mr.  
13 Chairman. Mr. Love, first of all, thank you for that  
14 clarification because I was under the impression that we  
15 entered the winter of 2000/2001 at historically low levels  
16 of storage. And I gather from what you're saying is that  
17 maybe the nation did but we were at a normal level of  
18 storage.

19           MR. LOVE: That is correct. In Pennsylvania,  
20 yes.

21           REPRESENTATIVE HENNESSEY: Thank you very  
22 much for that. Now, that being said, can you give us an  
23 idea -- I mean, quantify that for me. Are we talking about  
24 one month's worth of natural gas usage for an average  
25 winter as our storage capacity?

1                   Are we talking about 2 months; are we talking  
2 about 20 percent or 50 percent or 60 percent of our  
3 expected usage for an average winter? What kind of  
4 capacity -- aside from the 728 billion cubic feet, what is  
5 that amount to, in terms of our ability to withstand a  
6 normal winter?

7                   MR. LOVE: Representative, I don't know if I  
8 have the answer to that question specifically. And if I  
9 remember correctly from my research that's back at the  
10 office, that it varies depending on the gas company that  
11 you're talking about. But I'd be happy to provide that  
12 information to you.

13                   REPRESENTATIVE HENNESSEY: Well, just as a  
14 rule of thumb, is it -- what's prudent? Is it to enter the  
15 winter season with half of the natural gas that we're going  
16 to need?

17                   MR. LOVE: No, no.

18                   REPRESENTATIVE HENNESSEY: Nowhere near that  
19 high or --

20                   MR. LOVE: No, you would never have that much.  
21 You would be down in the 10 to 20 percent range that you  
22 would have in storage.

23                   REPRESENTATIVE HENNESSEY: Okay. One other  
24 question about your graph here, Exhibit B I think. If we  
25 went back another 10 or 15 years, would the prices be



1 traditionally low? Or is there a, you know, some sort of  
2 cycle here that every 10, 15, or 20 years there is some  
3 sort of spike?

4 My guess would be that it would be relatively  
5 low, you know, as far back as we might want to look.

6 MR. LOVE: I can certainly speak to the time  
7 period of 1980 to 1990. And you would have found it to be  
8 at that same flat level.

9 REPRESENTATIVE HENNESSEY: Which sort of  
10 reinforces the argument that this is such an aberration,  
11 that we see it as such, ought to see it as such. On the  
12 question of transmission, improving the transmission lines  
13 both for natural gas and for electricity -- and this will  
14 sound like a very elementary comparison -- but if I have a  
15 quarter-inch size, quarter-inch diameter hose that I'm  
16 trying to water my garden with and I want more water, I  
17 change the size of the hose.

18 I mean, I could go to another faucet in my  
19 house and run another hose and put it, you know, put a  
20 different, a totally different line in, a different hose  
21 in. But it's more likely that I would increase the size of  
22 the hose to a half-inch diameter or 3/4-inch diameter to  
23 simply carry more water.

24 The earlier witness said it's going to take 2  
25 decades, perhaps, as an estimate, to try to put a new line

1 in. But what about the usage of the existing transmission  
2 lines, transmission rights of way and simply expanding  
3 their capacity to carry either electricity or natural gas?  
4 I mean, is that being done? And if not, why isn't it?

5 MR. LOVE: All right. I believe your previous  
6 witness that was talking to you about the problem of siting  
7 transmission lines and taking 20 years was talking about  
8 electric transmission lines.

9 REPRESENTATIVE HENNESSEY: Right.

10 MR. LOVE: Going to a pipeline, which is your  
11 water hose analogy, I'm going to go to gas and talk about  
12 that for a minute. If you're asking the question, if there  
13 is a 16-inch line, are people going in along existing right  
14 of ways and either piggybacking that on to add another  
15 16-inch to get to 32 or taking out the 16-inch to make it  
16 32, the answer is yes.

17 I mean, obviously, that's one of the problems  
18 that occurs because unlike your water hose analogy, the  
19 more correct analogy would be, if you think about pipelines  
20 across the United States, would be a 16-inch going down to  
21 an 8 going up to a 16 going down to a 6 going up to  
22 whatever.

23 Effectively, you're wiring your weakest link  
24 in that example. It's, in essence, a 6-inch line for the  
25 entire time period. And that's why the focus has been

1 trying to eliminate those gas line bottlenecks where there  
2 is a, if you will, smaller hose in your analogy. And that  
3 work is going on during existing right of ways.

4           And there are projects currently going on in  
5 Pennsylvania and elsewhere to expand the capacity. And  
6 also, sometimes the better course of value is to piggyback,  
7 not necessarily take out the entire line because that can  
8 be disruptive because you have current service off of it.  
9 Instead, to use that existing right of way to add a line on  
10 top.

11           REPRESENTATIVE HENNESSEY: I guess the only  
12 question I would want to follow up with that is the  
13 earlier witness -- and I forget who it was -- sort of  
14 suggested that perhaps these tariff caps that the Federal  
15 Energy Regulatory Commission has in place has inhibited  
16 or -- yeah -- has kept that, that kind of upgrade from  
17 happening.

18           But you're saying it's happening anyway just  
19 as a matter of ultimate overall demand.

20           MR. LOVE: Okay. I was talking about -- my  
21 discussion was gas transmission lines. I would concur with  
22 the prior witness, who I think was the representative from  
23 PJM. Ms. Taylor, I think, quite correctly indicated that  
24 the construction of transmission capacity on the electric  
25 side is a very, very serious problem for the United States.

1           And some of the obstacles that have been there  
2 is primarily, probably number one, siting. It has become  
3 very difficult to site a transmission line. To use the  
4 analogy, I think, that if you approach the public, they  
5 usually are more willing to have a power plant sited in  
6 their backyard than they are a transmission line.

7           I'm not saying it's right or wrong, but I'm  
8 saying it's unfortunately been experienced. Litigation  
9 over siting of long transmission lines which go over  
10 hundreds of miles takes much longer than generation, and  
11 that has in and of itself been an inhibition.

12           The other thing is that the current situation,  
13 what happens if you're trying to move power from Ohio to  
14 New York City and you're going to be going through a lot of  
15 different companies and each one of them adds a rate on to  
16 the transmission of the energy, that's called pancaking.

17           That's what the Federal Energy Regulatory  
18 Commission's trying to do by eliminating pancaking by going  
19 to the regional transmission organizations or regional  
20 ISOs. They're trying to have a larger transmission entity  
21 based on PJM as a model.

22           But they're trying to do that so that they can  
23 eliminate this incentive of pancaking and also actually  
24 address siting issues and also address transmission  
25 placement. So I want to concur with the representative

1 from PJM in saying the transmission construction, which you  
2 also heard from Mr. Biden, is truly one of the biggest  
3 problems we have today because it does act as an obstacle  
4 from moving lesser cost power from one part of the country  
5 to another part because at different times, whether we're  
6 having storms, aberrations in price, some generators trying  
7 to use their muscle, you want to have the availability of  
8 bringing power in.

9           REPRESENTATIVE HENNESSEY: But does it impact  
10 natural gas companies, natural gas industry differently  
11 than the electric? Because in electric, she was saying  
12 that the tariff caps are keeping us from increasing that  
13 capacity. And yet I think I heard you say that the natural  
14 gas industry is increasing the capacity in spite of those  
15 tariff caps. Maybe the impacts are different.

16           MR. LOVE: What I was trying to address is,  
17 first of all, it's easier to site a transmission gas main  
18 underground than it is to site a transmission electric line  
19 above ground. That has just been a historical fact, and  
20 that's true for a variety of reasons.

21           Some of them have to do with checks, some have  
22 to do with siting, environmental litigation.

23           REPRESENTATIVE HENNESSEY: Okay. I  
24 understand. Thank you very much.

25           CHAIRPERSON GANNON: Just a follow-up on the

1 Representative's question. I would disagree that the right  
2 of way is treated a little bit differently with the gas  
3 line than overhead power line. You can squeeze maybe 2 or  
4 3 pipelines in there, whereas I don't know if you could  
5 piggyback another power line over power line.

6 MR. LOVE: It depends on the structure. There  
7 are instances where you can piggyback, and there are  
8 instances when you can expand. But there are also  
9 questions of sometimes local law, sometimes state law,  
10 sometimes federal law that are much more stringent in terms  
11 of environmental considerations as well as others when you  
12 deal with electric.

13 CHAIRPERSON GANNON: It seems to me  
14 that -- going back to this problem that we had with these  
15 price spikes of last winter -- that the problem really  
16 started much earlier than winter. Apparently, there  
17 was -- I'm sensing that there are a lot of plants out there  
18 now that are using natural gas to generate electricity.

19 And they apparently were using a lot of gas  
20 during the summer. So they were using some of those  
21 storage capacity that they had to generate electricity.  
22 And at the same time, we saw the price of oil going up. I  
23 guess a lot of those plants can convert over to oil or gas,  
24 depending on prices.

25 It seemed that by the time they got into the

1 winter season, there was no, there was no cost savings by  
2 converting over to oil even though the price of gas was  
3 going up; in other words, they were both going up at the  
4 same time.

5 I guess the idea is they were fluctuating  
6 going back and forth. And it seemed that we saw both high  
7 petroleum costs and then the high, the high gas prices.  
8 And there really wasn't the ability economically to go to  
9 oil. So you had to stay with gas, which further drove the  
10 price up. And the price of oil was going up.

11 Am I making sense? It's kind of what I'm  
12 sensing, picking up was going on.

13 MR. LOVE: Representative, I think you are  
14 touching on a very important point that I want to go back  
15 and reinforce. Certainly -- and I think there's a speaker  
16 after me that may be more enlightened on this than I am.  
17 But I would say that's historically been the case, that gas  
18 and oil prices often work in tandem with one another, is  
19 that when one goes up, the other goes up.

20 And if you remember back then, I mean, if you  
21 can remember back to January of 2001, we were, at times,  
22 talking about the price at the pump being \$3 a gallon. And  
23 now if you go out there, you can find it at 99 cents a  
24 gallon.

25 So market forces do work, and they do create

1 aberrations at times. I think the choice that was being  
2 made is that there are numerous industrial customers across  
3 the United States that do have the choice of operating with  
4 either electricity, that they can get their electricity, or  
5 they can get their energy supply either from oil or from  
6 gas. And they were making choices.

7           And then after a while, when both started  
8 going up, there was a problem in terms of choice, certainly  
9 in terms of yes, there was generation out there that was  
10 impacting this whole situation. But if you really want to  
11 go back in time, the way we got ourselves into a problem is  
12 that there had not been enough of a spread or enough  
13 encouragement over the past decade for wellheads to be dug  
14 and natural gas exploration to be encouraged.

15           Sadly, that came about only when the price  
16 spiked up. And all of a sudden, there was encouragement.  
17 And all of a sudden, the number of wellheads being dug  
18 dramatically increased. And I can send you information on  
19 that activity as to how much wellheads were, happened in  
20 each of the years, just like I gave you this information,  
21 if that would be helpful.

22           CHAIRPERSON GANNON: Would it be fair to say  
23 now what's going on -- we're reading in the press that the  
24 oil-producing countries in Russia and in the Middle East  
25 are now getting together and trying to reduce production to



1 raise the price of oil.

2 Will that have an impact? If that's  
3 successful, would that, as a matter of course, increase the  
4 price of natural gas? In other words, we'll go into  
5 this -- are they close enough that we could go into that  
6 kind of a cycle again?

7 MR. LOVE: Well, let's go back. Right now,  
8 oil prices are probably at one of the lowest levels they've  
9 been in some time. And this is in a free-fall situation.  
10 The marketplace is driving down the price of oil  
11 precipitously.

12 What you're seeing right now between the  
13 Mideastern countries, the OPEC nations trying to influence  
14 specifically Russia and Mexico, is that they're trying to  
15 get them to curtail some of the production so that they  
16 can, if you will, halt a downward decline and try to  
17 bolster it some.

18 But again, remember, this is a free-falling  
19 downward thing that they're trying to stop. And if  
20 ultimately they were successful or if, because of some  
21 terrorist activity or whatever, the price of oil started to  
22 go up again significantly, yes, that would ultimately have  
23 an impact on the price of natural gas. You're right.

24 But what I'm saying to you is, first of all,  
25 oil is at a level that, it's lower than it's been in a

1 long, long, long time. And again, that's market forces at  
2 work. And right now, what they're trying to do with Russia  
3 and Mexico is just try to stop the slide.

4 CHAIRPERSON GANNON: When we were debating  
5 this, this legislation, this resolution to look into  
6 this -- this was March of 2001 -- prices were still pretty  
7 high in, I think, February. By March, there started to be  
8 some decline. April started to see some decline.

9 But one of the issues was the word that was  
10 used, price gouging. And I guess under a market economy,  
11 you expect companies and people to take advantage of market  
12 conditions. But we saw prices \$3 a gallon for gas, natural  
13 gas, to \$9.

14 Normally, I would expect when you see this  
15 idea of supply and demand -- I don't think this happens in  
16 a vacuum -- but if you see the demand go up and then, of  
17 course, production increases to meet the demand, there's  
18 usually cost involved in increasing production.

19 I'm thinking of a factory. All of a sudden, a  
20 product becomes extremely popular and there's a big demand  
21 for it. There's a cost factor that will go into that.  
22 That will increase your cost of that, of that product.  
23 What happens in this industry is, in other words, you have  
24 something that's not made.

25 Gas was made millions of years ago. It's

1 sitting there. It just has to be drawn out and then sent  
2 to its market. You have -- somebody has to dig it out of  
3 the ground, pump it out of the ground. Somebody has to  
4 transmit it to the market.

5           Then you give it to the market; and somebody  
6 sells it to the consumer, who uses it. You know, what  
7 factors come into play other than simply -- is it just  
8 simply demand and supply that cause this price to go from,  
9 say, \$2 to \$9 or from 99 cents or \$1 to \$3?

10           So that, you know, that somebody along that,  
11 along that chain of, of production and transmission and  
12 selling is making an awful lot of money out of a situation  
13 as opposed to also seeing cost increase from their end, you  
14 know, their profit.

15           Maybe they're making a little bit more. But,  
16 you know, it's within reason. So there isn't this, quote,  
17 price gouging going on.

18           MR. LOVE: All right. Let's address the  
19 question of price gouging because it's a fair question.  
20 First of all, let me reiterate what you heard from the  
21 consumer advocate and I will reiterate to you and you heard  
22 from the Commission as well.

23           Your gas distribution companies, your People's  
24 Gas, your Equitable, your Dominion, they did not make any  
25 more money because the price was at 2.19 versus 9.634 in

1 Mcf. They are merely recovering the cost of whatever the  
2 product is. So you can understand that the consumer  
3 advocate, the Commission, utilities involved in the state  
4 of Pennsylvania, no one is making more money there. So  
5 that's something we can put aside.

6 Now, Sonny addressed it in his testimony; and  
7 I'll address it in mine. I'm not cognizant that FERC has  
8 found that anybody was price gouging in natural gas in the  
9 markets that serve Pennsylvania. I do know that they found  
10 one potential issue that they had with one particular  
11 company, but that was one that was serving California.

12 Other than that, I have not heard of price  
13 gouging. So the question then, What went on? There was  
14 demand; there was supply. This is a demand and supply  
15 market. The price got up sufficiently so that well sites  
16 that weren't economic at 2 or 3 all of a sudden became  
17 economic at 5, 6, 7, 8, 9. That was part of it.

18 That's not really price gouging. That's  
19 really supply and demand as to what facilities, where you  
20 choose to dig.

21 CHAIRPERSON GANNON: Well, I think that goes  
22 into my cost of production factor.

23 MR. LOVE: Yes.

24 CHAIRPERSON GANNON: So, you know, it's not  
25 worthwhile to, it's not economically viable to -- and I

1 understand that -- to drill here because of where it is and  
2 getting labor there and the materials you need. And so now  
3 all of a sudden, at \$5 a cubic feet or a million cubic feet  
4 or whatever that is, now that becomes --

5 MR. LOVE: Attractive.

6 CHAIRPERSON GANNON: But now your supply is  
7 going up because more gas is going into the market.

8 MR. LOVE: And concomitantly, price went down  
9 once the supply went up.

10 CHAIRPERSON GANNON: And they shut down those  
11 wells now --

12 MR. LOVE: Supply and demand is a --

13 REPRESENTATIVE HENNESSEY: Now I understand.  
14 Now I understand.

15 CHAIRPERSON GANNON: By the way,  
16 Representative Hennessey is going to have an announcement  
17 after the meeting. He is going to build a gas generating  
18 station over the Capitol Building so we can make use of  
19 that hot air.

20 REPRESENTATIVE HENNESSEY: We can use some hot  
21 air in here.

22 CHAIRPERSON GANNON: Well, thank you very  
23 much, Mr. Love, for your testimony. It's been very, very  
24 helpful and instructive on this aspect --

25 MR. LOVE: Thank you for the opportunity.

1           CHAIRPERSON GANNON:  -- on energy costs and  
2 distribution in Pennsylvania.  Our next witness,  
3 witnesses -- I'm sorry -- next witnesses, Rayola Dougher  
4 and John Felmy --

5           MR. FELMY:  I'm the computer operator.

6           CHAIRPERSON GANNON:  -- Senior Policy Analyst  
7 with the American Petroleum Institute.  And you may proceed  
8 when you're ready.

9           MS. DOUGHER:  Mr. Chairman, members of the  
10 committee, thank you for inviting me here today.  The  
11 American Petroleum Institute is a National Trade  
12 Association.  We have over 400 member companies  
13 representing all aspects of the petroleum and natural gas  
14 industry in the United States.

15           I do have a prepared statement, but I thought  
16 what I'd do is just run through a few slides to highlight  
17 some of the points I made in my statement.  And we've  
18 already covered a lot of material this morning.

19           First of all, right at the start, I want to  
20 say that the changes in the prices that we have seen really  
21 are an indication of the interplay between supply and  
22 demand.  And our experience with these fluctuations tells  
23 us the energy markets do work and petroleum markets do  
24 work.

25           In a long term, however, there are some

1 serious problems facing our industry that do need to be  
2 addressed. In the short term, as we've heard this morning,  
3 I think the outlook is very encouraging for this winter  
4 season.

5 I'm going to start with my outline, just a  
6 very brief quick overview of the energy in Pennsylvania and  
7 then proceed with a couple of slides just talking about  
8 petroleum supply and demand and some of the key reasons for  
9 the price fluctuations we saw, talk a very little bit about  
10 inventories and prices, and wind up with some energy policy  
11 implications.

12 I'm going to keep going, and the slides will  
13 catch up with me. Okay? Overview of energy in  
14 Pennsylvania: You're the 6th largest state, the 7th ranked  
15 in terms of energy consumption. Your per capita energy  
16 consumption ranked 39th. Total petroleum consumption,  
17 you're 6th.

18 In terms of crude oil proved reserves, you  
19 have less than 1 percent of the US total. You're 24th in  
20 oil production, 15,000 oil wells, 9 rotary rigs. You have  
21 5 refineries. You used to have 8 back in 1988. Now you  
22 have 5. 4,900 gas stations.

23 In terms of fuel types, the most important  
24 fuel you use is petroleum, 34 percent of your consumption,  
25 followed by coal at 28 percent; nuclear, 18; natural gas,

1 17. The biggest sector using energy is the industrial at  
2 35 percent; transportation, 26; residential, 23;  
3 commercial, 16. We're just going to fly through these.

4           Here's -- and one chart I have shows  
5 Pennsylvania's energy consumption by sector and fuel type.  
6 You already know natural gas is very important in the  
7 residential sector. It's the largest kind of fuel used by,  
8 in homes, followed by petroleum and electricity.

9           And you have a kind of mirror image in the  
10 commercial sector. The industrial sector uses, as you  
11 know, a lot of coal. And of course, transportation is  
12 virtually all petroleum.

13           Now I'd like to turn to just some of the key  
14 reasons to petroleum supply and demand and some of the  
15 reasons for the fluctuations that occurred over the past  
16 year. And the very key, the fundamental reason is we don't  
17 have any excess refining capacity. Refineries are  
18 operating flat out.

19           Since 1985, the demand just has not, has  
20 outstripped our ability to supply product. So right now,  
21 we're importing 2 1/2 million barrels a day of product.  
22 This is 12 percent of US demand. The Department of Energy  
23 predicts that our imports will grow by about 140 percent  
24 over the next 20 years.

25           And what happened -- if we get the chart up



1 there, we'll see it. But what happened during the '80s and  
2 into the '90s, there were huge investments required of  
3 refining, refineries, primarily to meet environmental  
4 standards. The return on the investment for that industry  
5 was about 4 percent for, I think, 17, 18 years.

6           And what this meant is the smaller refineries  
7 that couldn't keep up shut down. We used to have 195  
8 refineries in the United States. We now have 152. And as  
9 I said, in Pennsylvania, you had 8. Now you have 5. The  
10 ones that are left aren't operating. They're maxed out.  
11 They're really at the edge of where they can go. So that  
12 sort of sets the stage for us.

13           Another important reason -- oh, good. There's  
14 the chart. You can see, as we go up to the right there,  
15 that gap is just growing ever wider. Now, another  
16 important reason, the next slide, is the proliferation of  
17 boutique fuels in the United States. Different US  
18 jurisdictions require us to have different kinds of fuel to  
19 meet environmental requirements.

20           So we have 16 different kinds of gasoline in  
21 the United States. And these boutique fuels decrease the  
22 ability of the supply system to move gasoline from one area  
23 of the country to another. So if you have any small change  
24 or any little glitch in the system, that can cause an  
25 explosion in prices. And we saw that in the Midwest most

1 recently a year ago.

2           So the next slide is really a summary of what  
3 many went over this morning, why our prices were higher  
4 through the year. Basically, demand was greater than  
5 supply. We approached the winter with stocks of heating  
6 oil and diesel fuel that were lower than normal.

7           Then, of course, the coldest weather in a  
8 decade hit us. The natural gas prices were very high,  
9 which caused electric utility companies, the ones that  
10 could, to burn distillate fuels instead of the natural gas.  
11 And so refiners were making record amounts of distillate  
12 fuel. They're not building inventories of gasoline because  
13 they're making the distillate fuel.

14           And then when spring comes, they routinely  
15 take off time to do routine maintenance, which you have to  
16 do every year. So they got a late start making the  
17 gasoline for the summer. And then we -- our inventory was  
18 sent to the lowest level in 40 years.

19           So the production of gasoline was down 2  
20 percent. The demand was up 2 percent. And this led to a  
21 huge price increase that we had in the spring. The next  
22 slide, the pink line shows prices in the US. And the blue  
23 is for Pennsylvania starting in, starting in April.

24           And you can see the peak in May at over \$1.70  
25 a gallon. And it started to decline as, as refiners rushed

1 product to market. And it peaked a little bit in the  
2 summer as some of the summer driving season increased. And  
3 now we're in a nosedive. We're at \$1.10 in Pennsylvania,  
4 \$1.15 nationwide for retail regular gasoline as of  
5 yesterday.

6           And a large reason for this is the fact that  
7 we now pay around \$17 a barrel for crude versus \$35 we paid  
8 last year. So that has -- that sharp drop on the right is  
9 reflected in the prices that we have for refined products.  
10 This shows distillate fuel prices. Those 2 vertical lines  
11 at the right just brackets the past year.

12           And if you look at the bottom, you can see  
13 crude oil prices where they were a year ago and where they  
14 are now. They're quite a bit lower. And this is passed on  
15 to retail heating oil, which was up and it's now quite a  
16 bit less, and retail diesel, which was higher and now  
17 lower.

18           Here's a natural gas chart or numbers people  
19 were talking about earlier. You can see that huge peak,  
20 \$9. That was back in January. And right now nationwide,  
21 we're at about \$1.70 per million cubic feet. A year ago at  
22 this time, it was around 5.60. So that's quite a bit less.

23           These are slides from the Department of  
24 Energy's Energy Information Administration. Next slide,  
25 fossil fuel prices to electric utilities. Coal was just

1 flat throughout the year. But then you can see that  
2 residual fuel oil was higher a year ago than it is now.  
3 And of course, the natural gas prices, too, are quite a bit  
4 lower. This is good news for consumers.

5           And the next slide. With lower demand, too,  
6 we've had increases in our inventories. And they're  
7 looking very good compared to a year ago. Nationally,  
8 heating oil inventories are up 23 percent from where they  
9 were a year ago.

10           In the Mid-Atlantic states, they're 39 percent  
11 higher. Natural gas, 13 percent higher nationwide and 10  
12 percent in the whole eastern region, higher than a year  
13 ago. Gasoline in the Mid-Atlantic region, storage is 23  
14 percent higher than a year ago.

15           So all this is, is very good news for the  
16 coming season. And it's because of this -- I'm sorry that  
17 that's a little unclear -- the Department of Energy expects  
18 lower prices this season for all consumers. That just  
19 gives you an illustration.

20           The very right-hand column shows, compares  
21 their forecast from this year with last year. And they  
22 expect all refined products to be less for consumers than  
23 they were. So in the short term, the outlook looks very  
24 good. In the long term, we do have some underlying  
25 problems that need to be addressed.

1           We have to increase domestic production.  
2 We're becoming more and more dependent on oil imports. We  
3 now depend on -- 60 percent of our oil demand is met by  
4 imports. We need to diversify our domestic and  
5 international sources of supply.

6           We have to update and expand our energy  
7 infrastructure. Our refining and delivery infrastructure  
8 is stretched to the limit. And refiners would be required  
9 to make massive investments over the next decade or so to  
10 expand their capacity to meet consumer demand.

11           We haven't built a new refinery in over 20  
12 years in the United States. Meanwhile, there's very  
13 complex, time-consuming permitting requirements that impede  
14 the ability of refiners to expand or retrofit their  
15 facilities. And we need to simplify some of those rules  
16 and regulations.

17           The clean air requirements have resulted in 16  
18 different types of fuel in the United States. We don't  
19 need 16 different types of fuels. This makes it harder for  
20 us with minor disruptions to get product to the right  
21 customer at the right time. We need a lot fewer than that.

22           Policymakers also need to determine the impact  
23 of governmental decisions on our, on our energy security.  
24 We have environmental impact statements. I think when we  
25 have environmental rules and regulations, we should

1 consider also the energy impact that these environmental  
2 rules and regulations have on, on supplying energy to  
3 customers.

4           So in the short term, it looks very good. In  
5 the long term, we have some serious underlying problems.  
6 And unless we solve some of these, I think we will be due  
7 to more severe disruptions in the future. Thank you.

8           CHAIRPERSON GANNON: Thank you very much. It  
9 seems to me -- I guess it's self-evident. I didn't mean to  
10 jump in ahead of you.

11           REPRESENTATIVE HENNESSEY: That's all right.

12           CHAIRPERSON GANNON: -- that when prices are  
13 like where they are right now, the spot market is very,  
14 very good.

15           MS. DOUGHER: It's great.

16           CHAIRPERSON GANNON: But when prices are where  
17 they were back in January of last year, the spot market is  
18 very, very bad. As you were talking, I was sitting here  
19 trying to figure out how you can try to predict that. I  
20 mean, people who have been doing this for years and years  
21 missed the mark.

22           MS. DOUGHER: Absolutely. I was looking at  
23 testimony over the summer --

24           CHAIRPERSON GANNON: There's more luck  
25 involved than there is skill in trying to make projections

1 as to where the market is, is going to be. And I think one  
2 of the members' questions, I think it was Representative  
3 Blaum, you know, this is going to happen again. And we  
4 just have to be better prepared for it. Even if we don't  
5 know when it's going to happen, I think we should maybe  
6 have some things in place to deal with it.

7           There was comment on the floor going into  
8 debate on this resolution that our refining capacity was  
9 going down and not up and that was causing some of the  
10 problems that we were seeing and that we have some  
11 environmental laws that severely hamper our ability to use  
12 the energy resources that are available to us.

13           I have a theory, which everybody knows.  
14 Fifty-seven million years ago, the dinosaurs ruled this  
15 earth. There isn't one of them around anymore. And they  
16 used it to whatever they wanted to do. And 57 million  
17 years from now, we're not going to be here either.

18           So I think we ought to use what God's given us  
19 and, you know, and exploit it to, in a rational, reasonable  
20 way so that we enjoy our time while we are the dominant  
21 species. And there's some folks out there that spend most  
22 of their time trying to interfere with that.

23           REPRESENTATIVE HENNESSEY: Some people might  
24 argue that some of the dinosaurs are in the legislature.

25           CHAIRPERSON GANNON: Speak for yourself. But

1 I was taking a lot more credit than I should have. I now  
2 learned that all these different economic factors come into  
3 play. Transmission, production, distribution factors come  
4 into play, supply and demand.

5           And here I thought -- I introduced this  
6 resolution on March 14th of 2001. And immediately after  
7 that, prices started to go down. So I was taking too much  
8 credit, more than I deserved. But I think this hearing, at  
9 least this first hearing in a series, has been extremely  
10 helpful in understanding this issue, I think for myself and  
11 for the other members of the committee, in terms of what  
12 you are confronted with -- I don't mean you individually  
13 but people that supply gas, oil, and electricity, and all  
14 the things that we use to make our lives better -- and some  
15 of the things that maybe we can do to help and not hinder  
16 and try to make sure that there's a plentiful supply and  
17 that it's at a reasonable cost.

18           And hopefully, we won't see things like  
19 happened last year occur again. Although, economic  
20 pressures are probably going to come to bear that will  
21 cause increases; and supply and demand will come into play  
22 again.

23           But I think that the President of the United  
24 States is on track in terms of exploiting our own natural  
25 resources as much as we can rather than depending on



1 foreign sources which are trying to come into play now. I  
2 mean, we see in the press that OPEC is putting pressure on  
3 Russia and Mexico -- I don't know what's happening down in  
4 South America -- to try to curtail production so that they  
5 can jack up the price. And that's going to affect us if  
6 they're successful in doing that.

7 Any questions? Representative Hennessey.

8 REPRESENTATIVE HENNESSEY: Thank you, Mr.  
9 Chairman. How do you say your last name?

10 MS. DOUGHER: It's Dougher.

11 REPRESENTATIVE HENNESSEY: Dougher. In one of  
12 your charts, one of the, why were prices higher, first  
13 item -- I don't know which chart it was.

14 MS. DOUGHER: It's on page 3 of the handout.

15 REPRESENTATIVE HENNESSEY: As winter  
16 approached last year, stocks of heating oil and diesel fuel  
17 were lower than usual. Now, we heard the same thing about  
18 natural gas. And the explanation I thought from natural  
19 gas was that some of the natural gas was being diverted out  
20 to California, you know, for use in generating other fuel  
21 so they can get through their summer crisis or something.

22 You know, is it coincidental that the natural  
23 gas inventories being low is replicated by the, as we go  
24 into the winter, the same winter that oil stock storages  
25 are low?

1 MS. DOUGHER: I think high crude oil prices  
2 come into play with this. If the crude is very expensive,  
3 then you're not going to be adding to your stock when it's  
4 particularly high. So that was, that was part of, part of  
5 what was going on in terms of having lower inventory than  
6 the previous year.

7 Prices last year were \$35 a barrel for crude.  
8 Right now, they're 17.

9 REPRESENTATIVE HENNESSEY: Through the summer  
10 of 2000?

11 MS. DOUGHER: Right, about a year ago.

12 REPRESENTATIVE HENNESSEY: So in a sense, that  
13 high price of crude was what generated or drove the lower  
14 storage levels in the same way that increased usage of  
15 natural gas for the, in the system drove the --

16 MS. DOUGHER: Right. If you have -- if prices  
17 are higher, there's no real incentive to build up your  
18 inventory at that point. You'd like to build up the  
19 inventory when prices are sort of lower and coming down.  
20 So that's what we're seeing now.

21 We have a great stock of inventory because  
22 demand has come down. And so the prices are lower. And it  
23 makes good business sense.

24 REPRESENTATIVE HENNESSEY: And the high price  
25 of crude last summer, was that what drove people to use

1 natural gas for generating electricity in some of those  
2 areas of the country that needed it so badly?

3 MS. DOUGHER: No. I think the natural gas  
4 used was just part of a hotter, a hotter season than  
5 normal. And the natural gas was used to fuel electricity.  
6 And I think that that's what increased the natural gas  
7 demand in the summer.

8 REPRESENTATIVE HENNESSEY: One other question  
9 that bothers me. The spikes that we see, especially the  
10 one spike, in natural gas prices went up and then came down  
11 almost precipitously within maybe a 3- or 4-month period.  
12 Now, something like that is not caused, that relief is not  
13 caused by bringing new plants on line.

14 You can't do that in a 3- or 4-month period, I  
15 would think. And part of that, I guess, is the fact that  
16 winter was over and we went --

17 MS. DOUGHER: Right, yes.

18 REPRESENTATIVE HENNESSEY: -- into the spring  
19 in mild temperatures. But does that account for, you know,  
20 that precipitous fall, just moving from January till April?

21 MS. DOUGHER: Yes. You were out of the winter  
22 season. So the demand did fall. You'd almost have to go  
23 back to 1999. You'd have to go back a couple of years to  
24 look at when petroleum prices were extremely low, about \$10  
25 a barrel. There was no real drilling going on. And that

1 sort of set the stage for low inventories in the fall and,  
2 and the fact that the natural gas price could spike so  
3 much.

4 REPRESENTATIVE HENNESSEY: I guess what I'm  
5 confused about is if it can spike so much in the winter of  
6 2000/2001 --

7 MS. DOUGHER: Can it do it again?

8 REPRESENTATIVE HENNESSEY: -- why doesn't it  
9 spike every winter if that's really the -- I mean, we're  
10 talking about prices of \$10 -- what was it? -- \$10 and then  
11 it dropped down to 2.18. I mean, that's a major, major  
12 drop. And if that's accounted for by saying, Well, gee, we  
13 went from winter to spring or January to April, then why  
14 doesn't it happen at least to some extent every winter like  
15 that?

16 And yet we have those charts that say we can  
17 go back 15, 20 years and never see that kind of a spike.

18 MS. DOUGHER: Well, I think you were talking  
19 about the perfect storm this morning and the coldest winter  
20 in a decade, tight supplies going into the winter with  
21 lower inventories. All those things set the stage for that  
22 price spike.

23 And once it shot up that high, utilities  
24 looked for other sources of supplies, switched to  
25 distillate, switched to what they could. That had

1 repercussions in the gasoline market. We're making more  
2 distillate, less gasoline. It had repercussions through  
3 the whole system.

4 REPRESENTATIVE HENNESSEY: Okay. Well,  
5 hopefully we won't see the perfect storm again for a while.  
6 Thank you very much. Thank you, Mr. Chairman.

7 CHAIRPERSON GANNON: Thank you, Representative  
8 Hennessey. And as we were going through this, I started to  
9 develop these different theories. I had this theory that  
10 the reason the gas prices were, the natural gas prices were  
11 going up is because the utilities were using the natural  
12 gas because the petroleum prices were so high. They didn't  
13 switch over to petroleum.

14 Then you say, Well, they switched over to  
15 petroleum. And that caused a --

16 MS. DOUGHER: Well, that did last winter --

17 CHAIRPERSON GANNON: And then I'm thinking,  
18 Well, maybe some guy is sitting there. And as these prices  
19 are fluctuating, they're trying to decide whether or not  
20 they're going to buy. Well, we'll wait till the price goes  
21 down. And the price goes up. Well, we'll wait till the  
22 price goes down. And it just keeps on going up.

23 And they're just constantly putting off these  
24 purchases. But if they're putting off the purchases, that  
25 means the supply out there is not being sold. And

1 somebody's controlling that price. And something's  
2 happening to make the price go up if people are waiting to  
3 buy.

4 MS. DOUGHER: Well, supplies are very tight,  
5 right. And that will push the prices up when the demand's  
6 going up.

7 CHAIRPERSON GANNON: Okay. Well, are the  
8 supplies tight not because of demand but because production  
9 was low?

10 MS. DOUGHER: Yes, production was low because  
11 the prices had been less expensive before. There was less  
12 drilling, less product being stored. Yes. It's sort of  
13 cyclical, that yin and yang that was mentioned.

14 CHAIRPERSON GANNON: Well, thank you very  
15 much, Ms. Dougher.

16 MS. DOUGHER: Dougher.

17 CHAIRPERSON GANNON: Dougher. I'm sorry.

18 MS. DOUGHER: That's okay. Thank you.

19 CHAIRPERSON GANNON: Thank you very much for  
20 appearing before the committee and sharing this information  
21 with us. It was very, very helpful.

22 MS. DOUGHER: Thank you.

23 REPRESENTATIVE HENNESSEY: Thank you very  
24 much.

25 CHAIRPERSON GANNON: No further business

1 before the committee. This meeting is adjourned.

2 (Whereupon, at 1:41 p.m., the hearing  
3 adjourned.)

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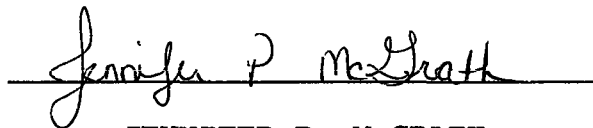
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1 I hereby certify that the proceedings and  
2 evidence are contained fully and accurately in the notes  
3 taken by me during the hearing of the within cause and that  
4 this is a true and correct transcript of the same.

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11 JENNIFER P. McGRATH

12 Registered Professional Reporter

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18 April 30, 2005

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