

COMMONWEALTH OF PENNSYLVANIA
HOUSE OF REPRESENTATIVES
INSURANCE COMMITTEE

PUBLIC HEARING ON HOUSE BILL 305

MAIN CAPITOL, ROOM 140
HARRISBURG, PENNSYLVANIA
WEDNESDAY, SEPTEMBER 3, 2008, 1:00 P.M.

BEFORE: HON. KATHY MANDERINO
HON. RON BUXTON
HON. FLORINDO J. FABRIZIO
HON. NICK KOTIK
HON. SCOTT W. BOYD
HON. ROBERT W. GODSHALL
HON. GLEN R. GRELL
HON. ROBERT MENSCH
HON. MAGUERITE QUINN
HON. BRAD ROAE

ALSO PRESENT

RICK SPEESE, EXECUTIVE DIRECTOR
KATHY MCCORMAC, REPUBLICAN EXECUTIVE DIRECTOR

HEATHER L. ARTZ, RMR, CRR
REPORTER - NOTARY PUBLIC

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1 County.

2 REPRESENTATIVE BOYD: Scott Boyd, Lancaster
3 County.

4 REPRESENTATIVE MENSCH: Bob Mensch Montgomery
5 County.

6 REPRESENTATIVE GODSHALL: Bob Godshall,
7 Montgomery County.

8 MR. SPEESE: Rick Speese, executive director.

9 REPRESENTATIVE MANDERINO: Thank you. And
10 Representative Mundy, we are ready for your testimony.

11 REPRESENTATIVE MUNDY: Thank you. Good
12 afternoon, Madam Chairman and members of the
13 committee. I want to thank you for this opportunity
14 to testify on House Bill 305, which re-establishes a
15 Certificate of Need process in Pennsylvania. As you
16 will learn from my testimony, this bill is critical to
17 helping rein in the escalating costs of health care.

18 Health care inflation is out of control.
19 That is no secret. It's been projected that health
20 care costs will soon consume one-fifth of the U.S.
21 gross domestic product. Every double digit rate
22 increase in premiums causes more Pennsylvanians to
23 lose access to health care, jeopardizing their health,
24 forcing many to forgo cost-effective preventive care,
25 and shifting the burden of health care cost to

1 government and to those who still afford insurance.

2 Double digit rate increases have become all
3 too common. According to the Governor's Office of
4 Health Care Reform, health insurance premiums rose 76
5 percent between 2000 and 2006. While median wages
6 increased by only 13 percent.

7 A recent survey by Aon consulting worldwide
8 projects that health care costs are expected to rise
9 more than 10 percent into next year.

10 Pennsylvania, like other states, is
11 struggling to address the issue of affordable health
12 insurance for all its citizens. But our efforts are
13 destined to fail unless we begin to address the major
14 obstacle, out of control health care costs.

15 There simply is not enough money to insure
16 all Pennsylvanians until we bring health care
17 inflation under control. One of the significant
18 health care cost drivers is unnecessary duplication of
19 expensive medical technology and services.

20 Pennsylvania's long running Certificate of
21 Need program was allowed to expire in 1996. Since
22 then, there has been no statutory requirement
23 directing health care facilities to justify the
24 purchase of expensive technology or specialized
25 services which are often available in a facility down

1 the street.

2 As a result, there has been a dramatic
3 proliferation in the number of highly specialized
4 clinical services, ambulatory surgical centers, and
5 diagnostic imaging centers. There are three imaging
6 centers all within a mile of my home in Kingston,
7 which is not a large municipality.

8 The statistics are mind boggling. The
9 Department of Health reported that the number of
10 licensed ambulatory surgical centers in the state
11 increased from 44 to over 230 since the expiration of
12 Certificate of Need.

13 That's an increase of over 400 percent.
14 According to a November 2003 study in Health Affairs
15 Magazine, the number of free-standing; that is,
16 non-hospital, MRI units in Pennsylvania increased 47
17 percent from '99 to 2001. The same study found that
18 the availability of additional free-standing MRI units
19 is associated with the higher number of outpatient
20 MRIs per person and more total spending. Consider the
21 fact that during that same period, 1999 to 2001, the
22 number of MRI scans increased from 9.3 million to 13.5
23 million. This 45 percent increase in utilization is
24 estimated to have cost 3.4 billion, according to the
25 Blue Cross Blue Shield Association.

1 The equipment used to perform MRI, CT, and
2 PET scans is very costly. According to the
3 Pennsylvania Health Care Cost Containment Council, the
4 average MRI machine is about around \$2 million to
5 purchase and 800,000 per year to operate. These costs
6 are ultimately passed on to consumers.

7 In addition, a 2005 Legislative Budget and
8 Finance Committee study reported that since the sunset
9 of CON, health care facilities have established 21
10 diagnostic cardiac catheterization programs, 31 new
11 cardiac catheterization programs, and 24 open heart
12 surgery programs. The study found that procedure
13 proficiency volumes are recognized indicators of
14 health care quality, especially with regard to
15 specialized clinical services, such as cardiac cath,
16 open heart surgery, and organ transplants. In other
17 words, the more procedures a health care professional
18 performs the better they are at it.

19 For example, if a community has 300 people
20 who need open heart surgery, and there are three heart
21 hospitals in the area that each perform a hundred of
22 these procedures, it stands to reason that you would
23 have higher costs and poor quality than if one of
24 these hospitals did all 300. Wouldn't it be better
25 both from a cost and quality standpoint if the other

1 two hospitals performed some other specialized
2 procedure needed in the community?

3 In his original Prescription for
4 Pennsylvania, Governor Rendell proposed to create by
5 executive order a regional review process similar to
6 CON. The Governor's plan included the appointment of
7 a bipartisan commission to recommend and develop
8 criteria for evaluating capital investments in health
9 care as well as determining regional health care
10 needs. Unfortunately, this initiative has failed to
11 materialize and has since gotten lost in the larger
12 health care debate.

13 My House Bill 305 seeks to rein in the
14 technological arms race in Pennsylvania by immediately
15 reinstating a process to determine the need for
16 expensive and perhaps duplicative equipment and
17 procedures in a community. House Bill 305 lays out a
18 process whereby any health care facility or health
19 care provider must apply to the Department of Health
20 for a certificate of need in order to initiate or
21 expand services above a certain dollar amount.

22 House Bill 305 also strengthens the original
23 CON program by adding another -- a number of additions
24 and changes. Key components of the bill include
25 creating local review committees to review certificate

1 of need applications and make recommendations to the
2 Department of Health. Funding for this would be
3 provided from the patient's safety authority
4 appropriation; requiring applicants to submit a
5 databased cost analysis showing that there's not a
6 more appropriate, less costly or effective alternative
7 of providing the proposed services, and that the
8 proposed service will not have an inappropriate
9 adverse impact on health care expenditures; requiring
10 the Pennsylvania Health Care Cost Containment Council
11 to assist the Department of Health in the application
12 review process; creating a look-back provision to
13 require the Department of Health to monitor the
14 quality of the facility one year after certificate has
15 been issued by requesting data from PHC4, including
16 mortality rates and the number of procedures
17 performed; banning physicians' self-referrals by
18 incorporating portions of Chairman DeLuca's House Bill
19 1750.

20 According to Health Help, a radiologist
21 management company, nonradiologist physicians who
22 self-refer order two to eight times as many scans as
23 other doctors. This unnecessary imaging costs our
24 health care system approximately \$16 billion per year.

25 House Bill 305 also sets capital expenditure

1 limits beyond which a CON would be required. They are
2 as follows: 500,000 for new high cost technology or
3 high cost replacement technology in any health care
4 facility; one million dollars for equipment, other
5 facility improvement for a free-standing facility or
6 office within a hospital, or \$2 million for any other
7 hospital-based improvement.

8 Again, the purpose of House Bill 305 is to
9 reconfigure our health care system by considering
10 community health care needs on a regional basis so
11 that capital expenditures on medical technology can be
12 prioritized for certain areas but limited where the
13 market is already saturated. This proposal changes
14 the conversation from provider profit to provider
15 cooperation.

16 Doctors and hospitals should work together to
17 create regional centers of excellence where
18 specialists have the room to become experts in
19 specific procedures without trying to be all things to
20 all people.

21 Opponents of CON will tell you that the
22 duplication of these health care services is about
23 choice and competition. I believe it's about profit.
24 We need to recognize that competition is not always
25 the solution. Sometimes it's the problem. And in

1 this case, it's driving people who need health
2 insurance out of the marketplace.

3 What choice does a family without health
4 insurance have? Double digit health care inflation is
5 simply unsustainable. Ever increasing health care
6 costs are damaging our economy and tearing down our
7 standard of living. How can we ever hope to ensure
8 that all Pennsylvanians have access to health care if
9 we do not take the necessary steps to make it
10 affordable?

11 You can call it certificate of need or
12 something else that sounds more palatable. You can
13 amend the bill to fix what you think needs improving.
14 But this process is a common sense way to rein in
15 health care costs. It's time we rejoin the 36 other
16 states that have such a process in place. The
17 providers are not going to do it. The insurance
18 companies are not going to do it. It's up to us to
19 help those who cannot help themselves against health
20 care inflation.

21 I thank you for the opportunity to testify
22 and I would be happy to answer any of your questions.

23 REPRESENTATIVE MANDERINO: Thank you,
24 Representative Mundy. I think my mic is shorting out.
25 Questions from the members? Representative Roae.

1 REPRESENTATIVE ROAE: Thank you. And thank
2 you Representative Mundy for your presentation. One
3 thing I was wondering, this is good for me as a
4 freshman legislator, I can kind of see both sides of
5 the issue. If you have more people offering the same
6 services, consumers have choice, competition should
7 lower prices. On the other hand, too much duplication
8 increases the cost. So I appreciate your testimony.

9 One question I do have is has there been a
10 study with the 36 other states that have a Certificate
11 of Need program, what is their inflation rate for
12 health care cost compared to the states who do not
13 have that?

14 REPRESENTATIVE MUNDY: I don't have an answer
15 to that. I can tell you that there have been numerous
16 legislative Budget and Finance Committee studies done
17 over the years, at least three that I'm aware of. I
18 refer to the latest one in Pennsylvania. I can't
19 speak to what other states are doing or to what other
20 health care cost inflation factors might be at work in
21 those other states that might not be at work here. So
22 I have no comparison state to state.

23 REPRESENTATIVE ROAE: I think getting those
24 numbers could probably help us a lot as we work
25 through this legislation. And the second question is

1 how much of the inflation and health care cost do you
2 attribute to a lack of the certificates of need?

3 REPRESENTATIVE MUNDY: Well, I can cite the
4 statistics that I gave you in my testimony. With
5 regard to dollar values, the 45 percent increase in
6 utilization of MRI facilities, outpatient MRI
7 facilities has resulted in \$3.4 billion in additional
8 cost from '99 to 2001. And who knows, you know.
9 There are even more now, so that's kind of an old
10 number. I'm sure it's even far higher now than it
11 was. There's another statistic in here that talks
12 about -- I believe it was --

13 REPRESENTATIVE ROAE: I guess what I'm
14 interested in --

15 REPRESENTATIVE MUNDY: There are two
16 statistics in here that talk about -- and I can't find
17 the other one as I look through this. But there are
18 two that give specific dollar values in billions, in
19 the billions, with regard to what we believe is the
20 cost of this proliferation of high tech, very
21 expensive equipment that, again, is often available
22 down the street.

23 REPRESENTATIVE ROAE: I think it would be
24 helpful to know, you know, if, you know, that 76
25 percent increase in health insurance premiums from

1 2000-2006, you know, if 5 percent of it is because of
2 this or 10 percent of it or, you know, 50 percent of
3 it. Because I think that would help, you know,
4 clarify how important this is. And --

5 REPRESENTATIVE MUNDY: Well, I understand
6 that the PHC4 is currently undergoing this discussion
7 among the members of the PHC4 board, Pennsylvania
8 Health Care Cost Containment Council. And I believe
9 that that would be an appropriate question for them.
10 You know, again, the prolifer -- as you so adequately
11 pointed out in the very beginning, choice is
12 wonderful. But for those who can't afford the choice,
13 because of the higher cost, there's no choice at all.
14 They just die.

15 So, you know, there is this choice that we
16 have as policymakers about whether we're going to
17 continue to allow the unnecessary and very expensive
18 duplication of this equipment and its services, or
19 we're going to begin to rein it in so that people
20 aren't going to continually lose access to health
21 care.

22 So I welcome your questions. I look forward
23 to working with all the members of the committee to
24 get the answers to those questions. I can tell you
25 that one statistic I've learned is that 6.5 percent of

1 your health care insurance premium is because of
2 people without care. So every dollar in unnecessary
3 expense that's added to the system is going to drive
4 more and more people out and shift those costs more
5 and more to the un -- to government and the insured
6 from the uninsured.

7 REPRESENTATIVE ROAE: All right. Thank you.

8 REPRESENTATIVE MUNDY: Thank you.

9 REPRESENTATIVE MANDERINO: Thank you.

10 Representative Mensch.

11 REPRESENTATIVE MENSCH: Thank you, Madam
12 Chairman. Representative Mundy, good to see you
13 again.

14 REPRESENTATIVE MUNDY: Good to see you.

15 REPRESENTATIVE MENSCH: Bright and cheery in
16 yellow. There seems to be a real ying and yang here
17 on this. On the one hand I hear you saying that we
18 have these wonderful services available; but on the
19 other hand. There's a cost factor. I'm just
20 wondering when we limit the availability of the
21 services, and we might make it more affordable, what
22 do we do to the quality of care? And before you
23 answer that, let me preface further.

24 I had a recent conversation with the chief
25 medical officer of one of the larger insurance

1 providers. And we were talking about the availability
2 of some of the advanced services in more metropolitan
3 areas, particularly Philadelphia in this case, versus
4 what might be available in Kingston or in a more
5 remote area. I'm not quite familiar with Kingston.
6 You still have an office there.

7 What he's offering is that information is
8 that the doctors in the more sophisticated medical
9 technology sophisticated areas have the ability to
10 prescribe more of these services. And so the
11 incidents of use increases just because the
12 availability, first. And secondly, they also do it
13 because it is available and they have to ensure that
14 they cover every base because of potential litigation.

15 How does -- how do you reconcile all of that
16 with let's limit the availability of the technology in
17 the hope that we're going to drive down the cost but
18 at the same time making the service less available, we
19 may be actually penalizing our constituents, not
20 having the availability of the service, and we do have
21 that couple hundred pound gorilla in the form tort
22 reform where the doctors feel they're obligated for
23 their only financial necessity to be able to provide
24 these services.

25 REPRESENTATIVE MUNDY: Well, let me start

1 with your last issue first. With the issue with
2 regard to the issue of referring patients for these
3 various diagnostic procedures as an example, many of
4 the physicians who are doing the referring own
5 interest in these facilities. So while many in the
6 medical community might tell you that the reason that
7 they overprescribe testing is because of medical
8 malpractice, I would suggest that common sense would
9 tell you that if you have an ability to make money by
10 referring patients, that it's human nature to do that,
11 when there's any question whatsoever as to whether
12 it's appropriate or not.

13 And again, when you look at the utilization
14 figures before certificate of need expired and after
15 it expired, you will see that many physicians are
16 using this as a way to make additional income. And so
17 I believe that self-referral should be limited or
18 eliminated completely. And I think that that just is
19 important from a cost perspective and a quality
20 perspective.

21 And you started out with a question about
22 quality. And I did address that to some extent in my
23 remarks. I remember, was it last year or the year
24 before, when the Department of Health wanted to force
25 cardiac programs throughout the state into a study at

1 Johns Hopkins University to make sure that this --
2 these additional facilities that have -- that had been
3 approved were doing quality work. And there was just
4 an uproar among those facilities that they had already
5 invested in these expensive programs and that now they
6 didn't want to have to be reined in or forced to do
7 anything to prove that there was good quality in any
8 of those programs. And that's my characterization of
9 what happened. You can go back and read the journal
10 debate.

11 But the Department of Health and the -- I'm
12 forgetting the name of the nationwide cardiac
13 physician organization, made it perfectly clear that
14 the more procedures you do the better our -- better
15 you are at it, and that the number of facilities that
16 were performing these procedures without the adequate
17 backup facilities in the area, without as qualified
18 staff because they hadn't performed as many
19 procedures, were putting people at risk. The quality
20 was less. It has to be when you do fewer procedures;
21 you don't do it as often; you don't do it with the
22 same teams. You just don't do as good a job as
23 those -- those facilities that do it every day, day in
24 and day out. They know what some of the risks might
25 be and they're prepared, on-site, at the moment to

1 deal with whatever comes up. So, you know, I think
2 with regard to quality, this addresses the quality
3 issue.

4 And with regard to access, you know, you --
5 Kingston has about 15,000 people in it. The
6 neighboring city of Wilkes-Barre has about 45,000.
7 Now, I just told you in my little area of Kingston
8 there are three MRI facilities and there may even be
9 more within outside of that one mile radius. I didn't
10 count them all. The hospital is across the river a
11 few more blocks away. And I didn't even talk about
12 the MRI facilities in the city of Wilkes-Barre itself.
13 You will -- trust me. You will not have one minute's
14 problem finding an MRI unit in my region.

15 REPRESENTATIVE MENSCH: But isn't that good?

16 REPRESENTATIVE MUNDY: Only if you're willing
17 to pay for the 2 million piece of equipment and the
18 800,000 maintenance for each and every one of those
19 MRI units that is not being fully utilized. No, I
20 don't think in this case that that's a good thing,
21 because it's added to the cost of health care to the
22 extent where people can't afford health care.

23 REPRESENTATIVE MENSCH: Just two quick
24 follow-up comments slash questions. On the -- on the
25 self-referral where you started, is there empirical

1 data to suggest that these doctors actually are
2 self-referring and what is the extent of that, and
3 with what -- what consequence does it have on cost
4 contributor is it to the overall problem?

5 REPRESENTATIVE MUNDY: There is empirical
6 data. In fact, in my notes here, and I'll fish it out
7 and give it to you, the med -- Medicare reimbursement
8 entity that determines rates is looking at the issue
9 of self-referral right now.

10 REPRESENTATIVE MENSCH: But that quantifies
11 it as abuse which is what you're suggesting. I want
12 to separate it from --

13 REPRESENTATIVE MUNDY: I am suggesting.

14 REPRESENTATIVE MENSCH: -- the medical
15 necessity versus abuse, okay. So we're clear on the
16 objective. I'd love to see that data, though. And
17 secondly, and I'll go back to the same reference that
18 you used with Representative Roae, 45 percent increase
19 in utilization is estimated to have cost \$3.4 billion.
20 That's a big number, 3.4 billion. Is there any
21 quantification, though, of medical benefit of that
22 increase in utilization has provided?

23 REPRESENTATIVE MUNDY: I don't think there
24 is. If there is, then I'd love to see it. I'd
25 love -- I'd love to see the opponents of certificate

1 of need come forward and show me that increasing
2 utilization to that degree has dramatically improved
3 health care quality, because I don't see it. I see
4 continuing escalated cost and continuing lack of
5 access and people being kicked out of insurance
6 programs because they can no longer afford them. And
7 I don't see a commensurate increase in the quality of
8 care.

9 REPRESENTATIVE MENSCH: I have to join you in
10 your comment and say that I would love to see the data
11 that suggests it has an improvement but I would
12 suggest that just 45 percent utilization costing that
13 in other dollars doesn't necessarily mean it's bad.
14 So -- because we don't know what the -- what the
15 benefit side of that factor might be.

16 REPRESENTATIVE MUNDY: Well, it certainly
17 seems bad if people can't afford health care.

18 REPRESENTATIVE MENSCH: Thank you.

19 REPRESENTATIVE MUNDY: Thank you.

20 REPRESENTATIVE MANDERINO: Thank you.

21 Representative Boyd.

22 REPRESENTATIVE BOYD: Thank you, Madam
23 Chairman. Representative, it's good to see you. A
24 couple quick questions for historical context. We had
25 certificate of needs sunsetted in 1996. How long had

1 we had that in this state as the standard? Do you
2 know?

3 REPRESENTATIVE MUNDY: A very long time.
4 Mr. Speese, can you give us -- my under -- my staff is
5 telling me since the late '70s.

6 REPRESENTATIVE BOYD: Okay. And somewhat
7 anecdotally, but that was when I was fully operating
8 my business and I seem to recall the cost of health
9 care and my health insurance premiums being a major
10 issue through the '90s too, with double digit rate
11 increases on a regular basis.

12 I'm just kind of curious, if you feel, like
13 theoretically then, up until the -- that time that
14 there should have been some pressure to help to keep
15 prices down, but it didn't feel that way as a business
16 owner. Do you have stats that actually show that
17 during that time period that we had certificate of
18 need it actually did help control costs?

19 REPRESENTATIVE MUNDY: I don't have those
20 statistics with me. I have read those statistics.
21 And my recollection is that we didn't experience
22 double digit inflation in the early '90s. It wasn't
23 until the mid to late '90s that it really began to get
24 out of control.

25 And let me be clear. I am not suggesting

1 that this is the only factor in health care costs.
2 Absolutely not. And I've introduced other bills
3 having to do with quality, total quality management
4 programs in exchange for reduced medical malpractice
5 premium as an example. There are other things that we
6 should be doing.

7 And I'm also not saying that the former
8 certificate of need program was perfect, far from it,
9 and probably needs to be tweaked. But this bill is a
10 beginning of the discussion and we need to gather
11 those statistics in one place and the committee needs
12 to take a look at them. And we need to do more about
13 controlling health care cost before we continue to ask
14 either the private sector or the public sector to keep
15 on paying. That's kind of --

16 REPRESENTATIVE BOYD: Well, clearly I totally
17 agree with you the spiralling costs is the issue. The
18 question is how do we get at those. And this is
19 certainly an idea that's worth discussing. I wholly
20 commend you for initiating the discussion.

21 Just out of curiosity sake, as kind of a
22 classic coming out of the classic economic model,
23 theoretically, increased supply should have a net
24 decrease in cost. Supply and demand. You increase
25 the supply so -- I mean, that's one of the classic

1 arguments as to why you don't need certificate of
2 need. What Representative Mensch said, is it a bad
3 thing that there's an MRI location on everything
4 corner, shouldn't that in a classic economic sense
5 lower costs? Obviously statistics don't bear that
6 out.

7 Do you have -- can you speculate as to why
8 doesn't a classic economic model operate in the realm
9 of health care?

10 REPRESENTATIVE MUNDY: Well, I think because
11 there's no incentive on anybody's part to control
12 cost. Physicians and other entities buy and invest in
13 these expensive health care facilities and the
14 equipment in them and the staff and the services
15 provided by them, and they have to pay for that
16 expensive equipment, whether it's used or not.

17 So you start an MRI unit, you've got \$200
18 million in capital investment plus your \$800,000 a
19 year in maintenance, plus your staff and your
20 radiologist and all of that. Those costs have to be
21 covered whether they're fully utilized or not. And
22 they are. And you know, nobody in those facilities is
23 going to be charging less for those services than the
24 guy down the street. And so, you know, competition is
25 not working here, clearly it's not working in health

1 care. There's no incentive on the part of the patient
2 not to use these facilities. If you have insurance
3 and your doctor refers you to an MRI, you just go. So
4 there's no -- the incentive on the part of the
5 patient.

6 I'm frankly amazed at the -- and I look
7 forward to hearing HAP's testimony today, because I
8 keep hearing from hospital folks that they -- these
9 ambulatory surgical centers and the diagnostic testing
10 labs and other services that are performed out of
11 hospital are taking away their profit margins and
12 leaving them with the least profitable services to
13 offer and putting so many of our hospitals in dire
14 straits. This is a direct result, in my view, of what
15 we've allowed to happen with the expiration of
16 Certificate of Need. So, I mean, there is no
17 incentive on anybody's part to control costs here. In
18 the end, if you can't afford it you just don't get it.

19 REPRESENTATIVE BOYD: I appreciate your
20 testimony. And I really appreciate the answer to the
21 questions, because it's one of the other issues that
22 this committee has been taking up in other hearings
23 and we work with throughout the summer, ultimately the
24 issue of PHC4 and having that reauthorized, but also
25 giving them the ability to publish prices, if you

1 will, costs, either what we were looking at is either
2 the M-Care reimbursement rate, somehow trying to
3 establish a standard as to what a fee should be so
4 that a consumer -- because ultimately we're going to
5 control costs, there's got to be a buy-in from the
6 consumer, the person who's actually utilizing that
7 care. And that's almost exactly what you said.

8 There's no incentive on the part of the
9 patient to not utilize those services. One of the
10 great incentives is that if at some point they have a
11 buy-in, you know, there's some incentive. It's
12 some -- it's costing them something to get them to
13 start asking questions. Is this service necessary.

14 And basically I find myself agreeing with you
15 on the premise of self -- of self-referrals. I'm not
16 a big mandate that you can't do it. I don't
17 necessarily want to disincentivize a physician from
18 investing. How do I tell someone they can't invest in
19 another technology or whatever, but at the same time
20 when there's no check and balance from them
21 self-referring, that can be problematic when they're
22 seen as, you know, the expert and then they can say
23 you have to use our other offices. But I wonder if,
24 as we empower consumers to try and make better health
25 care decisions and health insurance decisions, if we

1 wouldn't get at some of those things.

2 So I really appreciate the discussion and the
3 way we're attacking this, and kind of multi-faceted,
4 multi-level effect. I agree with you we got to get at
5 cost issue and this is certainly one we need to have
6 in the equation. Thank you, Madam Chairperson.

7 REPRESENTATIVE MANDERINO: Thank you. And
8 thank you, Representative Mundy, very much for your
9 testimony. We're ready to move on to our next
10 testifier. That's Mark Guenin, M.D., Guenin, I'm
11 sorry.

12 The green light's on. You're ready to go.

13 DR. GUENIN: Terrific. Thank you to
14 Representative Mundy for the invitation to speak here.
15 Before I get started, though, I want to make it clear
16 that my remarks will concentrate exclusively on
17 imaging services. That's what I do for a living. I
18 don't claim any expertise on ambulatory surgical
19 centers or specialty hospital shops. We're going to
20 confine the remarks here to discussion of imaging
21 services.

22 Two years ago I had the somewhat awkward
23 experience of inviting myself to meet with
24 Representative Mundy and tell her that the first 95
25 percent of her bill that talked about certificate of

1 needs was rendered irrelevant by the last five percent
2 that talked about self-referral. And that,
3 furthermore, that first 95 percent certificate of need
4 was, in fact, counterproductive as long as you got
5 self-referral under control.

6 So as you know, that legislative session
7 expired without the bill having gone anywhere, and
8 here we find ourselves two years later having the same
9 discussion only in a more public forum. And I commend
10 your sense of bravery for inviting me to criticize.

11 But anyway, before we get too far, you ought
12 to know a little bit of background. I am a diagnostic
13 radiologist with Tristan Associates. We have several
14 offices in the greater Harrisburg area. They're all
15 outpatient imaging centers, free standing.

16 The patient will walk into our office only if
17 another health care provider has asked them to come to
18 us. If that health care provider has a question that
19 they think only can be answered by some sort of
20 imaging study, then they'll send the patient to
21 someplace, and our office being one such place. We
22 will perform the imaging study. I or one of my
23 colleagues will render an interpretation, get that
24 interpretation back to that health care provider, and
25 then care will go on from there at the control of that

1 health care provider.

2 I do not control any aspect of that patient's
3 care except for that limited portion when they're
4 on -- when they're on my property.

5 I am not in a decision making position.
6 Nobody calls me their doctor and comes in every year
7 for a checkup. The only way I have to keep patients
8 coming to my office is to provide a good service, to
9 treat that patient with respect and courtesy and
10 compassion, to perform that imaging study with
11 state-of-the-art equipment, to render an accurate
12 interpretation, and to get that interpretation to my
13 referring physician or health care provider in a
14 timely fashion so that that can make a meaningful
15 contribution to that person's decision making.

16 And if I fall down on any of those steps,
17 well, I can pretty easily expect my business, if you
18 will, to taper off and people aren't going to be
19 coming to my office anymore.

20 That really is the only way that I have to
21 stay in business. The idea that if you build it they
22 will come doesn't work under that model, nor should
23 it. Our facility will float or sink only on the
24 quality of our care. By contrast, somebody who is a
25 self-refer, has a steady stream of patients coming

1 into their office for treatment and other purposes and
2 can -- and has the ability to steer the patients to
3 their own wholly-owned facility, that insures a steady
4 stream of patients going through their \$2 million
5 scanner with their two technologists and chillers and
6 shielding and all that sort of thing. That is a real
7 meaningful cost.

8 The possibility for abuse there should be
9 obvious to anybody who thinks about it. Not only do I
10 not have the opportunity to increase patient flow
11 other than by providing good services, it's
12 specifically forbidden, CMS transmittal 1725 available
13 on request.

14 But in addition, you can imagine if Dr. Smith
15 were to send a patient, a series of patients to my
16 office and all the sudden found that extra tests were
17 being ordered right and left. Well, you can imagine
18 they would pretty quickly send them to one of my
19 competitors. And that's exactly as it should be.

20 The adverse effects of self-referral are
21 quite obvious. The cost we've talked about. The
22 increase in cost of medicine are certainly greater
23 than inflation, and a component of that is increase in
24 the cost of imaging.

25 Now, the increase in the cost of imaging has

1 outpaced the rest of the average of medical costs.
2 Some component of that is due to our aging population.
3 Obviously, 65 year old requires more medical care of
4 all sorts than a 25 year old. Some component of that
5 is due to better technology. Answer Representative
6 Mensch's question, when was the last time you heard of
7 somebody going in for exploratory surgery? That's
8 something you hear on old movies these days. CT scans
9 have largely done away with that.

10 Certainly in a trauma setting where the
11 patient is crashing before your eyes then they go on
12 to have exploratory surgery, but above and beyond
13 that, advanced technology has rendered that moot.

14 So you can look at the cost of imaging, and
15 unless you're willing to also look at the decreased
16 number of exploratory operations, you haven't answered
17 that question.

18 Cost is just one thing, though. Any x-ray
19 study, any CT scan, any nuclear medicine scan results
20 in exposure to ionizing radiation, so any
21 inappropriate usage of that equipment will expose the
22 population to more radiation. Some of the tests have
23 injection of contrast which have their own adverse
24 reactions and so forth. The list goes on.

25 In fact, self-referral is anticompetitive.

1 Imagine you're a patient in that doctor's office and
2 being sent down the hall to their scanner. Most
3 patients aren't going to sit there and say, well, you
4 know, I sort of like Tristan Associates, could you
5 maybe send me to them? Most patients are not going to
6 have the backbone to stand up to their doctor and say
7 that. Furthermore, if that doctor has an insured
8 steady stream of patients coming through that scanner
9 paying off the \$2 million loan and paying off the
10 \$800,000 a year cost, what incentive does that doctor
11 have to upgrade their equipment, to do the latest
12 software upgrade, to swap out scanners when the
13 technology is new. You can keep these scanners
14 running for 15 years. But the real life span, a 15
15 year old scanner just isn't cutting it these days.
16 The image quality is not up to state of the art. So
17 it's possible to get these things limping through for
18 much longer than you would, but you'd be protected
19 from the other competitive pressures if you're a
20 self-referrer.

21 There are many myths that are often floated
22 in defense of self-referral. The convenience issue is
23 a very common one. Well, it's just more convenient
24 for Mrs. Smith to have her scan right down the hall.
25 But that doesn't really hold any water. It's very

1 easy to look at a claim submissions and spot the date
2 of the office visit and the date of the imaging study.
3 And in less than 3 percent of the time that's the same
4 day. In other words, that patient had to come back
5 even to their self-referrer's office. And if you
6 don't do the scan on the same day, that's not
7 convenient. The convenience issue is a smoke screen.

8 There is ample evidence of overuse, to answer
9 your question. The studies have -- were out as early
10 as early 1990s that up to two to eight times overuse
11 of overimaging services were done, performed by those
12 who had the financial incentive to do so. Those
13 studies have just accumulated since that time.

14 There are strong arm tactics that come into
15 play. I've alluded to patient trying to stand up to
16 her doctor and saying, well, I really need to have a
17 choice and not being given that, which surprising in
18 all this is the third-party payers. They ought to
19 have an extremely strong incentive to put some curbs
20 on this. And so far they've either been silent or
21 taking baby steps. In honesty, they'll privately tell
22 you that, well, we're all aware of the problem and
23 we'd love to solve it but nobody wants to be the first
24 one to take the step because it's not easy to see what
25 would happen if an insurance company said, well, you

1 can't self-refer, then those patients would go into
2 the doctor and the doctor would say, well, I love to
3 keep seeing you but your insurance company won't let
4 me. What they won't tell you is that they won't let
5 me scan you, but they'll just say they won't let me.
6 And so that patient will go back to their employer and
7 say, you know, the insurance company that you chose
8 for me isn't letting me see my own doctor anymore, and
9 that employer's going to go back to the insurance
10 company and say your rules have prevented my employees
11 from seeing the doctor of their choice and we're going
12 to shop elsewhere. So that explains much of the
13 silence on the issue.

14 You put some restraint on that particular bad
15 practice and the whole certificate of need incentive
16 goes away.

17 If I open up an imaging study and stock it
18 with a state-of-the-art MRI, CT, and ultrasound and
19 nobody shows up and that folds, that comes out of my
20 wallet. That does not have any adverse effect on the
21 taxpayer. The taxpayer does not spend one dollar to
22 bail me out of a bad business decision. The idea that
23 that cost gets passed on to the customer only holds
24 true if you introduce self-referral into the equation.
25 If self-referral isn't in the equation, my bad

1 business decision doesn't cost any of you one dollar.

2 So in that light, why I should have to go to
3 a committee of laypeople and others who don't know
4 anything about imaging and try and talk them into
5 justifying my purchase of a scanner for our Carlisle
6 office makes no sense. My father-in-law, who's a
7 retired owner of a business, never had to come before
8 a state committee to decide whether he needed to buy a
9 new delivery truck or not. His failure would not have
10 cost you any money either. So why the rules are
11 different when I don't have the ability to pass any
12 cost along to the customer or to the taxpayer is not
13 clear to me.

14 Above and beyond that, the Federal Department
15 of Justice and Federal Trade Commission back in July
16 of 2004 came out with a report, "Improving Health
17 Care: A Dose of Competition." And among their many
18 points, they address specifically certificates of
19 need. And they state, it states, With certificate --
20 Certificate of Need programs should reconsider whether
21 these programs best serve their citizen's health care
22 needs. The agency, the DOJ and FTC, believe that on
23 balance CON programs are not successful in containing
24 health care costs and they pose serious
25 anticompetitive risks that usually outweigh their

1 purported economic benefits; market income -- and use
2 UCN procedures to forestall competitors from entering
3 the market.

4 I mean, superficially I should love CONs.
5 Our group does not have any plans in the near future
6 for installing a new scanner, opening up an office.
7 So we're pretty fat, dumb, and happy here. And so we
8 should love CONs because that would prevent any
9 competitors from entering our market. I don't. I
10 grizzle at the notion that I have to come to the state
11 for permission to open up a new scanner.

12 Anyway, I've probably overshot my time limit.
13 So in summary, the certificate of need program is not
14 an answer. If you put meaningful limits on
15 self-referral, the whole need or the whole purpose of
16 the certificate of need program disappears and I
17 encourage you to explore those lines further. Thank
18 you.

19 REPRESENTATIVE MANDERINO: Thank you very
20 much. And did I pronounce it right, Dr. Guenin?

21 DR. GUENIN: Guenin, that's right.

22 REPRESENTATIVE MANDERINO: Representative
23 Mensch.

24 REPRESENTATIVE MENSCH: Doctor, good
25 afternoon. Let me understand. Your opening comments

1 or your opening set of thoughts were that competition
2 is working in the industry and it really relates to
3 quality of care, that is the primary factor within the
4 competition?

5 DR. GUENIN: Sure. We have competitors right
6 in this city and, you know, they're in a similar
7 situation to us. And they can't steer business their
8 way; we can't steer business our way, but we each have
9 friendly competition. Our competition costs nobody
10 anything except if we make a boneheaded business
11 decision then we -- we eat that. But, sure. The
12 ability to say we have a 64 slice CT scanner has
13 meaning. The ability to say we have an open MRI that
14 can accommodate claustrophobic or obese patients or
15 pediatric patients, that has meaning. And that is
16 real and genuine. That is a benefit of competition.

17 REPRESENTATIVE MENSCH: And then the
18 self-referral is the one Kathy added to that, that it
19 is taking away from the competitive aspect of we had
20 controls over the self-referral, your feeling is the
21 certificate of need may not be necessary.

22 DR. GUENIN: That is exactly right.

23 REPRESENTATIVE MENSCH: Last comment, but you
24 make an interesting observation that because of the
25 aging population in Pennsylvania, we do have a third

1 oldest population and perhaps that is contributing to
2 the increased use or the increase of utilization of
3 the sophisticated technology.

4 DR. GUENIN: Sure, that's right.

5 REPRESENTATIVE MENSCH: Thank you very much,
6 Doctor.

7 REPRESENTATIVE MANDERINO: Thank you. I have
8 a few questions, Doctor. I was in the legislature
9 when CON expired. And actually prior to its just
10 expiring there was actually a legislative proposal to
11 repeal it, so there were legislative hearings and
12 discussions about it in depth, not just kind of
13 letting it go away.

14 And I want to respectfully challenge one of
15 the points that seemed to be the crux of your
16 testimony, because I remember a very different
17 dialogue 12 years ago. And that is when you said that
18 this has no impact on the taxpayer and our competition
19 costs -- doesn't cost anybody anything. And what I
20 remember from the discussion back when we were
21 operating under CON was in particular most of the more
22 expensive medical technology was concentrated in
23 hospital settings as well as -- and then most of the
24 more expensive medical procedures were concentrated in
25 the teaching hospitals of -- kind of in the hospital

1 world. And the issue really became one of not just
2 the volume and expertise issue when it came to medical
3 procedures that Representative Mundy talked about, but
4 the -- in the whole health care delivery system and
5 what made a hospital run or work were areas that I
6 would call the cost maker and areas that were the cost
7 losers.

8 And what was happening was that as more and
9 more cost maker services got spun out of the hospitals
10 into free standing and ambulatory settings, kind of
11 cherry picking out the profit centers away from the
12 hospitals, we left all of our hospitals with the cost
13 losers. And so, therefore, we duplicated services in
14 a way that made it more difficult for hospitals to
15 stay in business and provide a critical needed service
16 because we left them with all of the things that lose
17 them money and allowed all of the things that were
18 kind of helping their balance sheet spin out.

19 Now, you obviously don't have that view, but
20 that's the bias I'm coming from. So I'll give you a
21 chance to convince me that my bias is unfounded. But
22 I think that that, from where I sit, as a taxpayer as
23 well as a health system, concern that we as
24 policymakers have to keep into account.

25 DR. GUENIN: Well, under any CON the folks

1 that are entrenched are going to have the microphone.
2 You are going to have hospital systems that will come
3 and testify that the CON is necessary, we need to
4 continue it because they don't want competition.
5 Quite honestly, nothing that we've done is anything
6 that a hospital couldn't do on its own. None of the
7 outpatient imaging centers that we've established are
8 beyond the means or the -- you know, the will of the
9 hospital.

10 If they wanted to set up an ambulatory or an
11 outpatient imaging center, they could have done so.
12 Quite easily. They declined. And in many
13 instances -- and so I'm not sure if you are expecting
14 somebody from the suburbs to have to drive in to the
15 city for a scan, you know, the market preference is
16 quite clear. They would like to have it at a place
17 close to where their doctor is, where they live or
18 they work and so forth. So central planning efforts
19 have historically failed and that was one of them.

20 REPRESENTATIVE MANDERINO: Was your
21 diagnostic radiology center, I forgot what you said
22 the name of it was, established pre or post expiration
23 of Certificate of Need?

24 DR. GUENIN: We were around long before CONs
25 sunset.

1 REPRESENTATIVE MANDERINO: So when you set up
2 your -- your, whoever owns it -- it was done within
3 the current context of -- or within the current at
4 that time context of Pennsylvania Certificate of Need
5 program.

6 DR. GUENIN: Historical, sure, we did plain
7 films, mammo, ultrasound, that was about all you could
8 do because you can't get a CON for MR, you couldn't
9 get a CON for a CT. Actually you could. There was --
10 I don't want to say gray markets, perfectly legal
11 transactions out there to buy and sell CONs. That
12 alone should tell you how meaningless that particular
13 program was. If you could pay money for a CON, they
14 were going for \$40,000 at the time to buy yourself a
15 certificate of need.

16 REPRESENTATIVE MANDERINO: Where were you
17 buying the certificate of need from?

18 DR. GUENIN: I don't know. That was before I
19 was cognizant of those dealings. But we didn't. They
20 were there.

21 REPRESENTATIVE MANDERINO: Thank you.
22 Representative Mundy.

23 REPRESENTATIVE MUNDY: Hello, Dr. Guenin.

24 DR. GUENIN: Hello, again.

25 REPRESENTATIVE MUNDY: Thank you again for

1 coming to testify. As I listen to the testimony,
2 though, it did seem to me that you were, with regard
3 to the fact that you don't think certificate of need
4 is worthwhile, it seemed to be strictly within the
5 purview of the diagnostic imaging and the
6 self-referral. And so I guess I would like to ask you
7 if you were to take MRI, CT scans, PET scans, all of
8 the things that you're currently doing out of the CON
9 mix, just as an example, how would you deal with
10 the -- okay, so we just do self-referral, we take that
11 away. How would you then deal with the proliferation
12 of ambulatory surgical centers and other cardiac cath
13 units, you know, all of these other things that I'm
14 talking about with regard to CON, apart and aside from
15 what you're doing. You know, I can understand your
16 point about self-referral within a radiology setting.
17 But how about the hospital setting or the ambulatory
18 surgical center?

19 DR. GUENIN: Well, as I pointed out
20 initially, that's not my area of expertise, so I'm
21 not, you know, I'll be happy to give you my personal
22 opinion, but that shouldn't matter anymore than
23 anybody else's here.

24 REPRESENTATIVE MUNDY: So we -- so when we
25 listen to your testimony, we simply need to understand

1 that you are strictly talking about CON in the
2 context.

3 DR. GUENIN: Of imaging.

4 REPRESENTATIVE MUNDY: Imaging.

5 DR. GUENIN: Um-hum, indeed.

6 REPRESENTATIVE MUNDY: Thank you.

7 REPRESENTATIVE MANDERINO: Thank you very
8 much. We appreciate very much your time coming and
9 your testimony today.

10 Next on the agenda we have James Yates, M.D.,
11 board member, and Robert Puglisi is board member PA
12 Ambulatory Surgery Association. And, gentlemen, I'll
13 leave it up to you who goes in which order. You just
14 have to make sure the green light is on and you're
15 ready to speak into the mic.

16 DR. YATES: Good afternoon. Members of the
17 insurance -- House Insurance Committee, I'm here today
18 on behalf of the members of the Pennsylvania
19 Ambulatory Surgery Association to express our
20 opposition to House Bill 305. My comments will be
21 brief and succinct, but to the point.

22 I'm Dr. James Yates. I've been actively
23 practicing board certified plastic surgeon from Camp
24 Hill, Pennsylvania. I've been in practice for over 40
25 years. I am the medical director of the Grandview

1 Surgery and Laser Center, which I assisted in
2 developing as one of Central Pennsylvania's first
3 free-standing multi-specialty surgery centers in 1985.

4 In addition, I have my own state approved and
5 Medicare certified office based ambulatory surgery
6 center known as the Vista Surgery Center. I am chief
7 of plastic and aesthetic surgery at Holy Spirit
8 Hospital, also in Camp Hill. Lastly, I am the
9 immediate past president for the American Association
10 for the Accreditation of Ambulatory Surgery Facilities
11 which accredits over 1200 ambulatory surgery centers
12 across the country.

13 I am a member of the Pennsylvania State
14 Medical Society's patient safety committee and also
15 serve on the safety committees of the two national
16 plastic surgery organizations, the ASPS and the ASAPS.

17 As a surgeon, my main focus and concern has
18 always been and should always be patient safety and
19 quality. CON rules relate to need and not quality and
20 safety per se. I have recently been a contributing
21 author to an article in a national plastic surgery
22 journal where 1.4 million ambulatory surgery center
23 cases performed in ASCs were analyzed and the overall
24 complication rate was found to be 0.42 percent,
25 one-third of that -- of similar cases performed in

1 hospitals.

2 This is proven patient safety. Beyond this
3 significant factor, patient safety, but directly
4 related is quality. Outpatient ambulatory surgery
5 center surgery can and does provide the patient with,
6 one, improved advances in medical technology; two,
7 greater choices in scheduling since the operating
8 rooms are not affected by emergency cases; three, more
9 convenience to the patient.

10 A study performed over nine years ago
11 indicated that a surgical procedure to be done at a
12 hospital as an outpatient required 44.2 hours of
13 additional preoperative scheduling and preparation
14 than when the similar case was performed at a
15 free-standing ambulatory surgery center.

16 Patient privacy and confidentiality is
17 clearly more effective and possible in an ASC. The
18 ASC facility has a demonstrated reduced between case,
19 so-called, turnover time, lending to more efficiency
20 in the facility. The patient in an ambulatory surgery
21 center has less exposure to *nosocomial infections and
22 particularly MRSA, methicillin resistant
23 staphylococcus aureus, again, demonstrated by numerous
24 studies. Nursing studies have indicated that patients
25 treated in ambulatory surgery centers have less

1 emotional distress and sustained more of a family feel
2 based on post-discharge questionnaires.

3 All the above can be received at lower costs,
4 as you'll hear from my colleague. I should also add
5 that ASC quality and safety are highly regulated,
6 wherein 85 percent are Medicare certified and 43
7 states require their licensure.

8 There are numerous studies which also
9 demonstrate that the increased number of procedures
10 performed do not, and I underline that, do not and
11 cannot act as a measure of safety or quality.
12 Finally, it should be noted that the requirements of
13 the presence of all necessary equipment for patient
14 safety and resuscitation are exactly the same as those
15 required by law for hospitals, and all ASCs are
16 required by Pennsylvania state law to provide the same
17 recorded data on patient complications, death, or
18 infections as are hospitals.

19 I thank you for giving me the opportunity to
20 speak with you today. And I will be available to
21 answer questions that you may have. Thank you.

22 MR. PUGLISI: Good afternoon, ladies and
23 gentlemen of the committee. Thank you for inviting me
24 here today. My name is Robert Puglisi. I'm opposed
25 to House Bill 305. A little bit about me first.

1 I am the regional administrator and CEO for
2 Huntingdon Valley Surgery Center in Huntingdon Valley,
3 Pennsylvania. I have an undergraduate degree from
4 Albright College in Reading, an MBA in Health and
5 Medical Services Administration in Widener University
6 in Chester. Prior to running the surgery center, I've
7 worked for one of Philadelphia's largest acute care
8 hospitals, I provided consultation services on the
9 financial and productivity standpoint for numerous
10 hospital systems and hospitals in eastern
11 Pennsylvania, as well as over 400 physician practices.
12 I've worked for Independence Blue Cross, and I'm a
13 member of both the Pennsylvania and Montgomery County
14 Medical Societies. In addition, and the reason I'm
15 here today is I hold a government board position with
16 the Pennsylvania Ambulatory Surgery Association, PASA.

17 REPRESENTATIVE GODSHALL: Could you speak
18 into the microphone, please?

19 MR. PUGLISI: Sure. PASA is a grass roots
20 effort started here in Pennsylvania that brings all
21 the ambulatory surgery centers together to share
22 information, disseminate -- enact a vehicle of
23 communication for our industry with legislators. It's
24 our newest venue. Prior to this it has grown from
25 being more of a clinic, purely clinical aspect.

1 House Bill 305 poses to reintroduce the
2 Certificate of Need in the State of Pennsylvania.
3 Myself and the organization I represent oppose this
4 bill for the following reasons. It will hinder the
5 development of new health care facilities. 2004 a
6 report from the Federal Trade Commission determined
7 that the state should decrease barriers to the entry
8 into provider markets. States with Certificate of
9 Need program should reconsider whether these programs
10 best serve their citizens' health care needs. The
11 agencies believed that on the balance CON programs are
12 not successful in containing health care costs and
13 that they pose serious anticompetitive risks that
14 usually outweigh the purported economic benefits.

15 Two, CONs reduce access to the delivery of
16 health care. By definition, Certificate of Need
17 programs create barriers to the entry and expansion of
18 health care services in the marketplace. Legislative
19 and regulatory barriers that are created in a free
20 market economy with little or no justification create
21 an atmosphere of any competitive behavior by reducing
22 competition and maintaining or increasing existing
23 prices for services rendered.

24 Three, they prohibit the expansion of health
25 care facilities by increasing costs and bringing new

1 venture to the market. The CON program will require
2 the establishment of state review board and local
3 review committee composed of the affected groups. The
4 committees require funding for their administrative
5 cost. The Pennsylvania Department of Health
6 responsibilities will need to be expanded to include
7 development of new standards review and approval and
8 the denial process. Data will need to be obtained and
9 analyzed and reported on from other organizations
10 which are involved with the delivery and oversight of
11 the health care. Violators of the bill will require
12 the due process of law to adjudicate, levy fines, and
13 to punish and to enforce penalties.

14 Fourth, artificially prohibiting competition
15 in the marketplace, by legislatively thwarting or
16 delaying the increased competition would in other
17 venues raise antitrust concerns. Perceived objections
18 to applications for review and approval discourage
19 applicants prior to their concepts being tested in the
20 free market economy. Mark Botti, chief of litigation
21 section of the Department of Justice's Antitrust
22 Division, stated, "Competitors have used the CON
23 process to allocate health care services between
24 themselves - an ostensible violation of antitrust
25 laws." He has gone on to say that territorial market

1 allocations by cartels, preventing competitive entry
2 into markets, have allocated -- have allowed CON --
3 have -- have been allowed under the CON regulatory
4 programs.

5 The opportunity cost is number five, lost
6 revenues and increase new jobs in the state of
7 Pennsylvania. The CON program will restrict those
8 entering the marketplace, thus reducing additional
9 taxable revenues for for-profit ambulatory surgery
10 centers, as well as the elimination and the creation
11 of new jobs within the Commonwealth.

12 And finally, the denial of physician referral
13 to the facilities where identified surgeons have a
14 financial interest, this portion of the bill will
15 prohibit the development and opportunity of ambulatory
16 surgery centers within the state. ASCs have the
17 ability to deliver cost effective health care with the
18 same high standards of hospital based facilities.
19 ASCs are the for-profit entities that require the
20 referrals of physician investors. They are also
21 revenue producers and job creators for the state.

22 I wanted to share with you some of my daily
23 and personal experiences in surgery center market.
24 Huntingdon Valley Surgery Center is a four operating
25 room, two procedure room facility. It's in its fifth

1 year of operation. We employ over 30 people on a
2 full and part-time basis via signed contracts, with
3 over 60 vendors to provide ancillary services. These
4 are everything from mom-and-pop operations like an ice
5 vendor to multi-national corporations such as Cardinal
6 Health.

7 In 2007 the center completed over 6100
8 procedures within the following specialties: We offer
9 colon/rectal surgery, gastroenterology, general
10 surgery, Ob/Gyn, ophthalmology, orthopedics, pain
11 management, and podiatry. This surgery center is one
12 of over 235 ASCs in the state.

13 Most recently -- I want to speak to you about
14 access to care. I know that legislation's been
15 mentioned a lot today. One of my surgery owners of my
16 center called, had a 24-year-old male who was an
17 uninsured roofer in his office during office hours.
18 He had no insurance. The surgeon called and wanted to
19 schedule a shoulder arthroscopy. Within 5 minutes we
20 had the surgery scheduled. We offered the next-day
21 service. The bill was the problem. If he had gone to
22 the hospital he would have received full charges. We
23 were able to work out Medicare reimbursement level for
24 that paid level for that patient, would not be unduly
25 burden.

1 So, you know, that's an excellent
2 demonstration of immediate access to care at an
3 inexpensive rate. The date of service that was
4 convenient for the patient and the physician. I could
5 tell you had that gotten to the hospital, not only
6 would the patient have been charged full charges, it
7 would have also been to-follow case. To-follow it
8 means it would follow the entire day of scheduled
9 surgery in the hospital and then at the end of the day
10 after an emergent case was put on then the patient
11 could have surgery. That could have been as late as
12 9:00 at night. At our institution we would have done
13 by and sent out by 4:00 that afternoon.

14 Surgeons with the best vested interest in the
15 financial and facilities home are more in tuned with
16 related costs to providing health care and the cost to
17 those that require the health care. As an owner, they
18 have increased awareness of the pricing and
19 administration of health care and frequently choose
20 non-name brand medical supplies as opposed to name
21 brand in order to save costs. Surgeons are more
22 willing and requiring -- require to negotiate with
23 vendors for better pricing on products, a true
24 hands-on approach to decision making and economic
25 discipline.

1 Patients with serious and long-term illnesses
2 will benefit from traditional hospital care. There's
3 no question about that. However, hospitals offer a
4 broad spectrum of care and support services in
5 day-to-day operations. Day-to-day health care
6 maintenance items such as colonoscopies, shoulder
7 arthroscopies, pain injections, can be done much more
8 efficiently and quicker in ambulatory surgery centers
9 and much more cost conscious about delivering those.
10 We are contract -- 70 percent of my business is
11 contract with one of the largest payors in
12 southeastern Pennsylvania. I have a contracted rate
13 that guarantees me no more than X dollars per
14 procedure. I have to live on that margin. It's not a
15 free for all throughout where I can charge whatever I
16 want and get whatever I want. 70 percent of my
17 business is contracted with managed care.

18 In free market economy where cost is no
19 object and equitable reimbursements exists, ambulatory
20 surgery center should not exist. However, economy's
21 in medicine have created alternative of surgery
22 centers. Over the last 15 years surgeons' incomes
23 have dropped. In order to stay in parody with other
24 economic forces, increased medical malpractice
25 insurance costs and technology investments, they need

1 additional source of income.

2 At your convenience, I invite you, if you're
3 ever in Huntingdon Valley area, visit my center. I'd
4 be more than happy to give you a tour, help you
5 understand the economics of how it goes and the realm
6 of what is allowed by HIPAA. Thank you for the
7 opportunity to meet with you. And I will answer any
8 questions you have to the best of my ability.

9 REPRESENTATIVE MANDERINO: This mic doesn't
10 like me. Thank you both very much. We do have a
11 couple members with questions. Representative Mundy.

12 REPRESENTATIVE MUNDY: Thank you, Madam
13 Chairman. Mr. Puglisi, I'm glad that your Huntingdon
14 Valley surgery center isn't too far away from
15 Wilkes-Barre. I'll be referring my constituents who
16 want a reduced rate to your facility from now on. And
17 Mr. Puglisi, you referred -- Puglisi?

18 MR. PUGLISI: Puglisi, correct.

19 REPRESENTATIVE MUNDY: You refer to a study
20 and it was referred to one other time. Could we get a
21 copy of that? Who did that study?

22 MR. PUGLISI: I'll shuffle the paperwork and
23 I'll get that for you. Was there another question I
24 can answer while I'm digging this out for you?

25 REPRESENTATIVE MUNDY: Actually, my other

1 questions are for Dr. Yates.

2 MR. PUGLISI: I'm sorry? Oh, for Dr. Yates.

3 REPRESENTATIVE MUNDY: Well, perhaps you
4 could look for it and share it with the committee
5 chairman.

6 MR. PUGLISI: Yes, I can get that for you.

7 REPRESENTATIVE MUNDY: Thank you. Dr. Yates,
8 I'm aware that the cardiologists have volume standards
9 with regard to quality. And from what I took from
10 your testimony, it almost sounds like plastic surgeons
11 don't have any such standards; is that correct?

12 DR. YATES: As I indicated, volume of cases
13 does not verify safety or quality.

14 REPRESENTATIVE MUNDY: That's not my
15 question. My understanding is that to be board
16 certified in cardiology you have to perform so many
17 procedures per year and that is considered a high
18 quality standard for those physicians, those surgeons.
19 Is there no such standard for your specialty?

20 DR. YATES: No. That's not true. Before you
21 become board certified, that --

22 REPRESENTATIVE MUNDY: I'm asking --

23 DR. YATES: That's not correct. The board
24 certification you have to produce so many cases of
25 various types before you become board certified. And

1 then you have to present to the examining board any
2 number of these cases and also complications therein
3 before you become board certified. And then there is
4 a rule that every seven years you must be recertified
5 and produce numbers of cases that you have performed.

6 REPRESENTATIVE MUNDY: So there is a standard
7 of volume with regard to being board certified and
8 staying board certified?

9 DR. YATES: Yes, there is.

10 REPRESENTATIVE MUNDY: That was my question.
11 And that is my point when I talk about quality. So am
12 I incorrect in saying that the more procedures you do
13 the better you are at it?

14 DR. YATES: No.

15 REPRESENTATIVE MUNDY: I am not correct in
16 staying that?

17 DR. YATES: That is correct.

18 REPRESENTATIVE MUNDY: So if I do one
19 procedure a year and another physician does 500
20 procedures a year, that one physician is -- it could
21 be just as good at doing that procedure as the one who
22 does 500 a year?

23 DR. YATES: That is correct.

24 REPRESENTATIVE MUNDY: Okay. Thank you. And
25 my last question. I apologize for being long. This

1 is a question for both of you. To what do you
2 attribute the annual double digit health care cost
3 inflation and what do you believe are the solutions
4 for us as policymakers to rein those in?

5 DR. YATES: I can answer briefly. Example,
6 our medical executive committee meeting for our
7 surgery center met last evening. And we do an
8 analysis of what the average facility cost is per
9 patient regardless of whether it's orthopedics;
10 general surgery; ear, nose and throat, whatever. That
11 facility fee average for any patient is \$354. That
12 cost for the same procedure at the nearby hospital is
13 \$1625. That's where the cost come in.

14 REPRESENTATIVE MUNDY: I'm not getting -- I'm
15 not getting your point.

16 MR. PUGLISI: I can speak, last year the
17 federal government needed to reduce Medicare spending.
18 Ambulatory surgery center reimbursement rates are set
19 at 65 percent of what's called a HOD rate, hospital
20 outpatient department rate. I'm only reimbursed 65
21 percent of what a hospital would get for the identical
22 procedure. So to say that an ASC is guilty of double
23 digit inflation by itself is not true.

24 REPRESENTATIVE MUNDY: That, by the way --
25 I'm going to stop you right there because that's not

1 what I said.

2 MR. PUGLISI: You asked about what do I
3 consider attributable to --

4 REPRESENTATIVE MUNDY: To what do you
5 attribute, and I'm talking general terms here, I'm not
6 talking about specifically about any one aspect of
7 health care. I'm saying there's double digit rate
8 increases in health insurance. I want to know what
9 you believe are the reasons for that and what you
10 believe are the solutions to that.

11 MR. PUGLISI: I believe the reasons are
12 not -- there is no one reason. The insurance
13 companies, the health insurance company's not really a
14 health insurance company. It's a finance company.
15 They don't make a billion dollars a year profit for no
16 reason. They need to be looked at. The entire
17 spectrum of care needs to be looked at.

18 You know, should an ASC exist? I'll be
19 honest with you. An ASC should not exist. Hospitals
20 should have done a much better needs of serving the
21 needs of their physician constituents, of the staff
22 that employ them, of the patients they have. So a
23 better model was created and it's what you have now.

24 Not every hospital should exist. I come from
25 the, you know, from Philadelphia where, you know, in

1 some sections of the city there's a bar on every other
2 corner and a hospital on every other corner. The City
3 of Philadelphia is overbedded. It's been overbedded
4 as long as my career, which is very short compared to
5 yours in this industry and I know that. Not -- things
6 need to die on the vine and the fat needs to be cut
7 out from all levels of the spectrum of health care.
8 There is not one level that would solve this problem.

9 REPRESENTATIVE MUNDY: I totally agree with
10 you. Do you have any comment, Dr. Yates?

11 DR. YATES: No. I totally agree with what
12 Robert has said. I just want to give you anecdotally
13 the situation where rules that say that you refer to
14 your own facility and save money.

15 A patient comes to me with a cancerous
16 lesion. His insurance will not cover him at the
17 hospital because of the size of the lesion. They will
18 not cover him at the ambulatory surgery center, so I
19 said I'll do it in my office surgery center. The time
20 took me 35 minutes to do the procedure. The bill for
21 the procedure was sent to the insurance company. The
22 insurance company does not pay me a facility fee. The
23 total fee for the incision was \$452. I received a
24 check for \$27.32. But I didn't ask him to pay the
25 difference. That's where self-referral sometimes does

1 help.

2 REPRESENTATIVE MUNDY: Thank you.

3 REPRESENTATIVE MANDERINO: Thank you.

4 Representative Mensch.

5 REPRESENTATIVE MENSCH: Gentlemen, thank you.

6 Both of you used the term convenience in your
7 testimonies. And Dr. Guenin also talked about
8 convenience. Convenience to me can also mean
9 availability of the service. Convenience sometimes
10 connotes an overavailability. I'm not sure that's
11 what we're trying to connote here, but that is my
12 question. Is it convenient or is it available? In
13 other words, if available is a hundred percent of the
14 service that we need, are we past a hundred percent?
15 Or does convenient in this case mean available?

16 MR. PUGLISI: I would say that in some areas
17 of the State of Pennsylvania we are probably -- it's
18 probably overconvenient, overavailable. In other
19 parts of the State of Pennsylvania it's probably just
20 the right amount of utilization. No entry into the
21 marketplace existed before free-standing ambulatory
22 surgery center, which is the only one I'll speak to,
23 was opened where there was none. It's a benefit for
24 that community.

25 REPRESENTATIVE MENSCH: So back to your

1 comments then just a moment ago about leaving things
2 to die on the vine that were maybe overbedded and so
3 forth, would that overadequacy be in the same area as
4 where you might envision things should be allowed to
5 die on the vine?

6 MR. PUGLISI: Yes.

7 REPRESENTATIVE MENSCH: Okay. And they're
8 probably more metropolitan areas.

9 MR. PUGLISI: I would think, yeah. But
10 there's also a higher concentration of population that
11 require more services and higher concentration of
12 physicians and it would allow the physicians in that
13 area to subspecialize into unique things that are
14 maybe not served in the greater communities. You
15 know, it's got to be balanced out.

16 REPRESENTATIVE MENSCH: The whole thrust
17 where I want to go with this question then is
18 availability and how it relates to your constituents,
19 your patients. There is an expectation within the
20 population, if the government didn't create it, health
21 care didn't create it, people by themselves didn't
22 create it, it's something we've grown accustomed to
23 and that is that we have health care available when we
24 need it. Do CONs increase that availability and
25 comfort those people with that expectation or does it

1 decrease that expectation?

2 DR. YATES: It certainly decreases it. The
3 availability isn't as much. There aren't as many
4 surgery centers, there aren't as many office based
5 surgical facilities where you can go. And again, I
6 use the 44.2 hour thing. And that was unbelievable
7 thing way back when. People just could not at a
8 hospital get as much taken care of in the amount of
9 time that it took. You can drop 44.2 hours out of
10 your day getting procedure, a procedure done in a
11 hospital, but now the convenience is you can get it
12 done within the next day at a surgery center and
13 possibly sometimes the same day.

14 REPRESENTATIVE MENSCH: And these services
15 are competitive; is that correct? Your opinion?
16 Competitive?

17 DR. YATES: Yes, they are.

18 MR. PUGLISI: Many times the same surgeon
19 providing it at the hospital and by the surgery
20 center. It's just a matter of where they can get it
21 scheduled faster or cheaper.

22 DR. YATES: And if I may add, in our area, we
23 are noticing that some of the -- because there is
24 competition, some of the outpatient surgery centers
25 are lowering their -- their facility fee rates because

1 they want to be in competition with the others. We're
2 finding that all the time. And we have the first
3 ambulatory surgery center in Central Pennsylvania here
4 way back in 1985.

5 And anecdotally, maybe I shouldn't waste your
6 time, but I will give you anecdote because I think it
7 is important. I was in this same room back in 1983
8 because I had to try to fight against the fact that
9 CON law was in existence to try to develop the
10 ambulatory surgery center known as Grandview. And I
11 was opposed by four area hospitals. Each one of those
12 opposed me. I won the certificate of need award, but
13 it was then taken by a lawsuit to the state Supreme
14 Court. And at the State Supreme Court I won the case
15 after \$176,000 of expenses to a very good attorney.
16 And the day that I won it and the *Patriot News* wrote
17 in the paper that I had won the case, I heard from
18 four hospitals asking me if they could partner with me
19 in this facility.

20 REPRESENTATIVE MENSCH: So we're a quarter of
21 a century later you're still thriving, you're --

22 DR. YATES: Yes.

23 REPRESENTATIVE MENSCH: -- prosperous?

24 DR. YATES: Yes.

25 REPRESENTATIVE MENSCH: Had there not been a

1 CON process then you would have established and you'd
2 still have the same relationship with the hospitals?

3 DR. YATES: I'm sure we would. But the
4 hospital that fought me the hardest came in and said
5 let me partner with you. And they're now a joint
6 venture with me and we're working very well.

7 REPRESENTATIVE MENSCH: As Representative
8 Boyd pointed out, too, there would be one less
9 cheaper -- or one less rich attorney. Thank you.

10 DR. YATES: That's correct.

11 REPRESENTATIVE MANDERINO: Representative
12 Boyd. No attorney jokes.

13 REPRESENTATIVE BOYD: You knew I had to get
14 one in. I'm kind of curious on, I'm not sure which
15 page of your testimony, but you talk about the
16 self-referral situation. You've actually referenced
17 it. You see it as a positive, and both of you have
18 indicated that. I got mixed emotions. So I'm going
19 to put you on the spot.

20 Do you believe that there are physicians out
21 there that abuse self-referral, that they actually
22 refer people to their facilities that they have an
23 interest in in a fashion that helps facilitate their
24 bottom line?

25 MR. PUGLISI: No more than exists in other

1 entities and other disciplines that abuse them. I
2 could speak to personal experience during my
3 consulting time. I always knew I was getting close to
4 a touchy topic with a surgeon or a physician when they
5 became very argumentative, combative to some extent,
6 and stopped returning my calls, that they were doing
7 something that was probably untoward or immoral or
8 unethical. It certainly exists in medicine. I know
9 it exists in other industries. It exists in religion.
10 So, yes.

11 DR. YATES: I totally agree with that
12 comment.

13 REPRESENTATIVE BOYD: So it does exist. How
14 do we deal with that issue in an environment, and
15 again I'm going to go back to this, where the patient,
16 the ultimate payer, really is not empowered to make
17 those decisions?

18 MR. PUGLISI: This is a very difficult
19 subject. I'm as close as I can get to medicine
20 without being, obviously, educated as a physician or a
21 nurse. I'm more savvy than 90 percent of my friends
22 who are nonphysicians or nurses. And if my physician,
23 my internist says to me you need a CT scan to
24 determine what's going on, I'm going to trust my
25 judgment in him and my faith in him that he's making

1 the right decision. He may or may not have a vested
2 interest in where he's going. Certainly it is in --
3 the Department of Health requires that we make that
4 statement available to patients that the physician may
5 be referring you to an institution which they have a
6 vested interest. Certainly my documents for
7 registration on day of registration state that fact.
8 When asked, I have no problem providing that
9 information.

10 DR. YATES: In addition, I'll add to that
11 comment that I deal with Quality Insights, which is a
12 peer review type group. And I also work for various
13 insurance companies reviewing cases in which they feel
14 maybe there have been overuse, misuse of the
15 particular procedures and of a number of procedures
16 are being done which they think are a little more than
17 should be, I review those cases. So in essence the
18 insurance companies will see that you are doing an
19 awful lot of cases that you may not need to have done
20 and you have to have definite positive characteristics
21 from the patients history and physical that this
22 needed to be done. So there are some overseers
23 besides just the facility.

24 REPRESENTATIVE BOYD: When a self-referral is
25 done, when somebody would say to me, Scott, you need

1 to go get such and such a procedure, an MRI, and
2 there's a disclosure that's affiliated facility,
3 whenever I had situations, not necessarily the
4 affiliated facility, but when I've had situations and
5 I've asked what's that procedure cost, you know, I've
6 never, ever gotten an answer.

7 What does an MRI cost? I heard anywhere from
8 a surgical procedure that it was reimbursed at \$27 to
9 shoulder surgery that it was \$435 to a procedure done
10 in a hospital that was \$1600.

11 My point is is how do we expect to deal with
12 this issue when there's no disclosure to the customer,
13 the consumer? You know, the real payer of this is not
14 Capital Blue Cross. I don't care that they negotiate
15 a rate behind closed doors that I have no access to.
16 And I try and get those contracts and I can't get
17 them. And my friend sitting over here from Capital.
18 I'm not picking on Capital. I can't get from Highmark
19 and I can't get it from IBC. I can't get it from Sam
20 Marshal. How am I supposed to make wise decisions if
21 I don't have access to what you charge for your
22 procedures?

23 I have a published fee schedule that I'm
24 required to provide. You'll notice the testimony that
25 I've provided you, we're with AAAHC, which is a

1 national organization. I have to have a fee schedule
2 available to provide to any person who asks what
3 something is -- what we charge, if I can do that. Not
4 to be elusive to your question, but there is what I
5 charge, what I receive as a contracted rate from one
6 of the payers, there's also when you get an EOB which
7 we've all seen is there that's allowed amount. That
8 amount, allowed amount and what I am contracting are
9 two totally different numbers. And generally that
10 number's two or three times higher than what I get.
11 Then there's the actual cost of what it costs me to do
12 a procedure. I can tell you, you know, just off of
13 the top of my head, a colonoscopy with no removal of a
14 polyp in the intestine will cost me about \$315 to do.
15 And I'll make about \$463 on that. And from that, I
16 need to, you know, that's just the cost
17 interoperative. It doesn't include the nurses' costs,
18 you know, pre and post op and any kind of supplies
19 that I use. That's what the operating room, the
20 overhead, things like that.

21 That numbers -- I can arrive at that number
22 if you ask me that number directly. I am
23 understand -- my contract with my largest payor,
24 actually all my payors, precludes me from speaking to
25 anyone else in my organization including through

1 passive organization of what I'm reimbursed on a
2 procedure.

3 They would be your best source of what they
4 may pay each facility. Allegedly it's by geographical
5 zip code and need and population within that zip code.
6 They may not give it to you, but that would be the
7 best source. They've got the fingers into all of our
8 health care lives, you know, mine, yours, what you've
9 used. You know, slice and dice, that information by
10 zip code, by street, by city. You know, it's
11 incumbent upon the legislature of Pennsylvania to help
12 us with that, even help me as a private consumer is to
13 have them open their databases to you and say, you
14 know, this is what it costs in Huntingdon Valley to do
15 it. This is what it costs in Philadelphia five miles
16 away. This is what it costs in Wilkes-Barre to do
17 that procedure. I would think that the Philadelphia
18 cost is probably more expensive out of those three
19 scenarios and that probably Wilkes-Barre is the
20 cheapest. I can give you my number but it's
21 irrelevant in a large context.

22 REPRESENTATIVE BOYD: It seems to me at some
23 point as a part of this whole discussion with
24 certificate of need is real cost transparency, not
25 just published charge rates that have no relationship

1 to what's actually paid for or agreed to from services
2 rendered. And it seems until we somehow empower the
3 patients, the consumers who are actually the ones
4 paying for the services that we're going to continue
5 this circular argument and never get to ultimately
6 what I believe Representative Mundy was trying to get
7 at in the beginning and that's the overall cost
8 factor. So appreciate your testimony.

9 REPRESENTATIVE MANDERINO: Thank you,
10 Representative Boyd. And thank you, gentlemen, for
11 being here today -- oh, I'm sorry. Hang on.
12 Representative Roae.

13 REPRESENTATIVE ROAE: I'm sorry. I hadn't
14 asked to be recognized earlier but I do have a quick
15 question. When you look at ambulatory surgery
16 centers, what percentage of your business comes from
17 programs that's paid for by the state, things like
18 medical assistance, CHIP, adultBasic, things like
19 that? Is the amount of patients that you see
20 comparable to what hospitals have, or are more of your
21 customers paying with insurance they receive through
22 their employment?

23 MR. PUGLISI: First you have to remember that
24 ambulatory surgery center does not have patients in
25 and of itself. Patients are all from the physicians

1 who are either affiliated with it or an owner in it.
2 Huntingdon Valley's very affluent neighborhood, okay.
3 In and of itself it doesn't have a large
4 Medicaid/CHIPs type population that we serve, so
5 consequently I do not see that much. If I were
6 located in a different neighborhood that might be
7 different. My physicians just don't see it.
8 Therefore, we don't treat it.

9 I do have one anecdotal, I can give you some
10 information. He's seen -- he seems to have a large
11 percent of average people who are kind of itinerant in
12 the neighborhood and they are cash paid patients. So
13 we work out Medicare rates for them. You know, but
14 that's nominal at best, you know, maybe five or six
15 patients a year at that rate. That's just the
16 neighborhood that I serve.

17 DR. YATES: The original CON rule that I
18 recall required that if you accepted -- if you were
19 given the certificate of need you were required to do
20 at least 10 percent of your cases in the ambulatory
21 surgery certainty were supposed to be medical
22 assistance-type cases. Reviewing our past one or two
23 years in our surgery center, it's 13 percent of cases.

24 REPRESENTATIVE ROAE: How does that compare
25 to the regular hospitals in your geographic area as

1 far as the percentage of medical assistance that they
2 have?

3 DR. YATES: Again, I will agree with what
4 Robert said is that it is locale related. The
5 hospital across the street, which is of course in Camp
6 Hill in a high per capita area, has very few Medicaid
7 and medical assistance cases. I suspect that Pinnacle
8 Health System downtown Harrisburg has quite a few
9 more. So it's hard to really get a general statement.
10 But I will say that certainly our surgery center does
11 as much, if not more, perhaps, than what the hospital
12 across the street does.

13 REPRESENTATIVE ROAE: Some of the hospital
14 administrators I've talked with, you know, they're
15 concerned that regular hospitals get stuck with all
16 the medical assistance business and some of the other
17 centers take the better paying customers, people that
18 have insurance through work, you know, the Medicare
19 business, things like that, and the hospitals are
20 stuck with the Medicaid, you know, adult -- state
21 programs that don't pay as well. Is that accurate do
22 you think, or is that just a perception?

23 DR. YATES: I agree, again, with what Robert
24 said. If the person comes to my office that's
25 Medicaid, I will put them wherever it's open, most

1 convenient to do, whether it's hospital or the surgery
2 center. And if they find the date and time location
3 is more convenient at the surgery center, that's where
4 they'll go. I have no relationship to what the
5 insurance was. And if they won't cover it there I'll
6 do it in my office.

7 MR. PUGLISI: Frequently when a patient is
8 scheduled at our center it's not the physician
9 necessarily that makes that choice. You know, he
10 sends it to a scheduler, says here's Mrs. Jones, she
11 needs something, schedule it. And they are out of it
12 at that point. Yes, it's probably -- yes, it's got to
13 be in the back of their mind, it would be ludicrous to
14 think that it wasn't, but the surgery center scheduler
15 gets to talk to the patient. What day do you want to
16 come, how soon do you want to have it done? I can
17 offer here or here, where do you want to go?

18 So it's not as decisive, well, this is
19 Goldman, I'm sending over here, I'll put the crap over
20 there. That's not true. And certainly during the
21 economic of it, I've got a surgeon that's got five
22 cases on and let's say they're all out of network or
23 contracted payers, one's going to be a low payer. It
24 really makes no difference at that point to put that
25 patient on. You know, because I've got my cost for

1 the day covered. They can come in and do them and
2 it's not a problem. And we should do that. It's
3 good -- you know, it's good human, as good citizens we
4 should help our fellow people and leave them better
5 than we found them. I certainly have no compunction
6 not to serve them.

7 REPRESENTATIVE ROAE: All right. Thank you,
8 gentlemen.

9 REPRESENTATIVE MANDERINO: Thank you very
10 much for being here today. Next on our agenda we have
11 Dr. Lund, president Pennsylvania Medical Society.
12 Welcome.

13 DR. LUND: Thank you. Thank you for having
14 me. It was interesting. I'm a little wound up
15 because this morning, coincidentally, I'm an actively
16 practicing urologist and I practice in Erie,
17 Pennsylvania. And I had a cancer case this morning
18 that could have been done at a surgery center or in
19 the hospital, but because of the limited availability,
20 I have to do it in the hospital. And unfortunately I
21 got bumped by an hour because of an appendectomy,
22 which is sort of the process that can occur. And I
23 made my 300 miles down here in record time. So I'm a
24 little wound up. But thank you very much for having
25 me.

1 Well, good afternoon. I'm, as you heard, I'm
2 Dr. Peter Lund, president of the Pennsylvania Medical
3 Society based here in Harrisburg. And let me begin by
4 thanking the committee for hosting the hearings today.
5 We appreciate -- the society appreciates the
6 opportunity to testify. We're here to discuss various
7 aspects of House Bill 305, which including the
8 Certificate of Need and the prohibition on referrals.
9 But before I get in to these issues, I want to say
10 that I don't envy any of you at this panel today
11 because it is a two-edged sword.

12 Not long ago my colleague, Dr. Bruce MacLeod,
13 testified on behalf of the Pennsylvania Medical
14 Society in front of another Pennsylvania House of
15 Representatives committee on various health care
16 issues, and CON was discussed at that time.

17 At one point in time, Pennsylvania did have a
18 CON. And before it was dropped in the '90s everyone
19 was complaining that it wasn't working. Essentially,
20 it was a rationing -- it was rationing care and
21 decreasing access and it was a process that put
22 legislators like yourself in a position of having to
23 choose one local entity over another in a race to
24 secure CON. And as an aside, I was involved in one of
25 those races and which one hospital won and one

1 hospital lost.

2 Today we have an opposite situation. Some
3 people are concerned about the increased utilization
4 of health care services as a lack -- because of a lack
5 of a CON and how this will impact the overall health
6 care costs.

7 This is a great dilemma, and as I said before
8 is a double-edged sword that I can appreciate the
9 difficult position that this bill has put you in.

10 Pennsylvanians want convenient access to
11 care. But they're concerned about related costs.
12 Ultimately, as a result of the House Bill 305, members
13 of this committee have been told either pick patient
14 access or allowing -- by allowing free markets to do
15 their jobs or picking reduced costs by limiting the
16 amount we provide.

17 I contend there is a third option. We can
18 find a way to make things work so that House Bill 305
19 doesn't go against the public's desire to have access
20 to care but manages expenses. The Pennsylvania
21 Medical Society does not support going back in time
22 and reliving the problems associated with CON. And
23 the way 305 is written today, it reminds us much of
24 the unsuccessful past of CON.

25 We should learn from history. Furthermore,

1 according to Mark Botti, chief litigation section of
2 the U.S. Department of Justice's Antitrust Division,
3 CO law -- CO laws, CON laws, posed -- in a quote, he
4 said, "Poses substantial threat to the proper
5 performance of health care markets." In his testimony
6 given by Botti in front of the CON special committee
7 in the State House of Representatives of the General
8 Assembly of the State of Georgia in 2007, the
9 Department of Justice claims that CON will undercut
10 the consumer's choice, weaken markets -- weaken
11 markets' ability to contain health care cost and
12 stifle innovation.

13 An exact quote from Mr. Botti's testimony
14 sums up everything in a nutshell. And he says, They,
15 CON laws, do not provide an economic justification for
16 depriving consumers the benefits of free markets.

17 I highly recommend that this committee review
18 Mr. Botti's testimony, because it's very important and
19 very pertinent. It also comes from solid research
20 conducted by a staff of Ph.D.s. If you do not have a
21 copy of this testimony, we will be happy to share
22 you -- share a copy with you.

23 The Pennsylvania Medical Society does believe
24 there are things that can be done to add -- to address
25 unnecessary utilization. For example, we believe that

1 the marketplace is looking at services specifically to
2 a service area. Large health insurance companies,
3 such as Highmark and Independent Blue Cross, are using
4 clinical qualifications and prior authorizations to
5 limit unnecessary utilization. Specialty societies
6 have developed appropriateness criteria. And that was
7 mentioned earlier by the cardiologists have developed
8 significant appropriateness criteria to securing
9 proper utilization of services in their field of
10 expertise. And that goes across many different
11 specialties.

12 As long as utilization standards have the
13 input of the medical practice community, this entire
14 debate ends and House Bill 305 is unnecessary.
15 Therefore, health insurance policies can address
16 quality and access while managing cost. Equally
17 important, it lessens the cookie cutter approach that
18 has been used in the past to prevent the old scenarios
19 that permit existing facilities to prevent or limit
20 competition.

21 Under the old CON, existing facilities could
22 prevent a newer, better facility from meeting the
23 needs threshold. Plus, money also bought some
24 approvals. In either case, neither was satisfactory.
25 305 also attempts to prohibit self-referrals by health

1 care providers. On the surface, this sounds logical,
2 to avoid the question related to ethics and kickbacks.
3 But like CON, it's a double-edged sword. And once
4 again, I don't envy any of you at this table.

5 On the surface this -- this portion of the
6 House Bill 305 attempts to demonize providers,
7 painting them only as interested in making money, and
8 those who attempt to demonize providers on this issue
9 with broad strokes and making outrageous statements to
10 make all providers appear less interested in care and
11 more interested in making a buck. But that's where
12 the double-edged sword comes to play. Patients who
13 have been just diagnosed with a condition find greater
14 comfort in knowing that their doctor can schedule
15 immediate treatment without sending the patient
16 scrambling to another facility, sometimes miles away.
17 Patients also find greater comfort knowing their
18 current doctor will be following them through the
19 necessary procedures.

20 Imagine a scenar -- imagine the following
21 scenario. A patient enters their physician's office
22 with a specific complaint related to their health.
23 The physician examines the patient, determines that
24 the patient is in need of services that could be
25 provided through a surgery center in which the

1 physician has a financial stake. If 305 were in
2 place, the patient would not be allowed to utilize the
3 surgery center. Instead, the patient would need to
4 schedule this procedure at another location which may
5 mean switching doctors. This adds unnecessary stress
6 to the patient. It simply delays patient treatment
7 while driving up patient inconvenience and possible
8 costs, even more of a double-edged sword in
9 communities where the patient's only option would be
10 to travel for care. And that's a considerable amount
11 of Pennsylvania.

12 Why shouldn't patients in these communities
13 be allowed to access care within their communities?
14 We should not discriminate against these patients.
15 Again, the Pennsylvania Medical Society understands
16 the intent of this part of House Bill 305. There can
17 be suspected providers making -- or taking advantage
18 of the situation; however, why punish the patients of
19 Pennsylvania? This would be unfair to the
20 overwhelming majority of physicians who have their
21 patients' best interest at heart. It would be unfair
22 to the millions of patients who are inconvenienced due
23 to geography.

24 I'll conclude by restating that I don't envy
25 any of your positions in this committee in

1 relationship to House Bill 305. It's truly the
2 double-edged sword, because ultimately it comes down
3 to access. It is almost political suicide if you take
4 a stance directly on one side or the other, either
5 access or costs. But remember who I work for and you
6 work for is the patients of Pennsylvania. The
7 patients of Pennsylvania want timely and quality
8 health care, and we should be there to provide it.

9 Thank you very much.

10 REPRESENTATIVE MANDERINO: Thank you,
11 Dr. Lund. And thank you for rushing down here. We
12 very much appreciate it. Before I turn to members for
13 questions, I would just like to request that a copy of
14 the testimony of Mark Botti, if you guys -- if the
15 Medical Society does have that then you could get a
16 copy of that to the committee? I would like to read
17 it. I'm sure other members would, too.

18 DR. LUND: We will get it to you.

19 REPRESENTATIVE MANDERINO: Questions?

20 Mr. Representative Mensch.

21 REPRESENTATIVE MENSCH: Just very briefly,
22 you sat through the testimony that we've had here and
23 there's been comments on self-referral. Your
24 testimony doesn't address that specifically. So let
25 me ask your feelings on self-referral and its

1 contributing to excessive costs.

2 DR. LUND: I'll give you a good example of
3 it. And the example is an orthopedic patient who is
4 17, 18 years of age has a lesion on the knee that he
5 felt. He went into his physician in Erie,
6 Pennsylvania, to get examined and, unfortunately, the
7 indication which especially has criteria for doing
8 MRIs couldn't be done in Erie in a timely fashion
9 because they had to wait a period of time to get in.
10 It just isn't availability. And partly because there
11 are a whole series of restrictive issues to building
12 their own imaging center in Pennsylvania, especially
13 in western Pennsylvania that are based on certain
14 criteria by insurance companies in the state.

15 And so as a consequence, what did he do?
16 He's very wealthy family. They flew down to West
17 Virginia, the hallmark of great health care, and they
18 got their MRI, seen by a physician all in one day.

19 So if we want to develop a second class
20 process in this whole issue, there's a typical example
21 of how the effectiveness of self-referral can be very
22 good for that patient because that patient found out
23 that he didn't have an osteoblastoma of his knee, that
24 he had a benign lesion of the knee and he could go on
25 and play football, which he really wanted to do.

1 REPRESENTATIVE MENSCH: One other quick
2 question. If you boil down the issue very simply,
3 you're saying manage expenses, that's the third option
4 that we have. It reminds me of an old prof friend of
5 mine said the most concept -- the most competent
6 approach is exactly one constant and one variable.
7 Here E equals MC squared.

8 Here you've taken it to just manage expenses.
9 How do we get our arms around that? That seems to be
10 the biggest issue that we have. And Representative
11 Boyd spoke about it in earlier question. We don't
12 have rates published, we don't understand all the cost
13 structure. How do we get our arms around that? It's
14 so simple to fix. It seems like it's really a complex
15 issue to understand.

16 DR. LUND: Well, we're attacking it from
17 multiple different directions, but restricting access
18 and rationing care is probably not what we want to do.
19 But we're looking at it in terms of evidence based
20 medicine, when should certain things be done, and
21 that's been being developed by every specialty. And I
22 would only say that, you know, terms of how the boards
23 work, part of board certification is not only
24 understanding how to do something, but when to do
25 something and when is it appropriate to do something.

1 And that's all within the context of understanding
2 that. And there are white papers in every specialty
3 that come forward on that. The insurance industry has
4 been using those white papers to try to determine,
5 because they realized that utilization is up. And
6 utilization is basically because we've taken some of
7 the people out of the loop.

8 I would also tell you that in terms of
9 transparency of costs, if we go ahead and reenact
10 PAC4, which was trying to do some transparency of
11 costs and certain -- in certain processes, you'll have
12 better access. And Pennsylvania was a leader in that.
13 Mine we were -- I was at a meeting in Washington and
14 PHC4 was cited as one of the major inroads in terms of
15 developing transparency in health care. And
16 Pennsylvania was a leader in it. I love hearing that,
17 being a Pennsylvania physician.

18 So as a consequence, I think that there are
19 several things. We have to develop the transparency
20 issue. I think we can reenact some of our processes
21 that we had in the past. Look at utilization
22 processes that go on. And then finally, the big
23 gorilla is defining what basic health care is, and
24 because that's part of utilization there, too.

25 REPRESENTATIVE MENSCH: And it goes to that

1 expectation that we talked about before.

2 DR. LUND: Yes.

3 REPRESENTATIVE MENSCH: Thank you, Dr. Lund.

4 REPRESENTATIVE MANDERINO: Representative
5 Mundy also has a question.

6 REPRESENTATIVE MUNDY: Thank you, Dr. Lund,
7 for your testimony. I'm not the least bit surprised
8 that the medical society opposes certificate of need.
9 And I'm also not the least bit surprised that you
10 characterize the bill as restricting access and
11 rationing care. You know, when you're trying to sell
12 your position you come up with the most inflammatory
13 language you can think of, and you did a pretty good
14 job. As I hope I did on my end.

15 I would dispute the fact that we're trying to
16 restrict access here. I believe, as has been stated
17 earlier, that we have a glut of facilities in some
18 places and not enough in others. And the whole point
19 of a Certificate of Need process is to determine where
20 the need exists. If there is a need, certificate of
21 need should be issued. If there is no need, if there
22 is no restriction of access, there should -- you know,
23 there should not -- or there should be -- certificate
24 of need should be denied. So -- and rationing care,
25 we ration care now. If you can afford it you get it.

1 If you can't afford it you don't get it. That's
2 rationing in every sense of the word. So, you know,
3 restricting access, rationing care, I truly dispute
4 that that's what this bill does.

5 And with regard to your statement about
6 kickbacks, I want to know why the medical and hospital
7 communities, if that is going on, why that wasn't sent
8 to the Department of Justice or the Attorney General,
9 why that wasn't investigated and stopped in its
10 tracks. But all these years later to come forward
11 with these allegations that you could buy a
12 certificate of need for \$40,000, who were you getting
13 \$40,000 to and why were there kickbacks allowed and
14 why weren't they prosecuted? Why weren't they
15 investigated? I am completely baffled as to how that
16 can go on and everybody seems to know about it in the
17 medical community and nobody comes forward to make a
18 case for it.

19 DR. LUND: Well, in terms of addressing the
20 whole concept of where -- where we would have
21 inappropriate surgery center, let's say, or imaging
22 center, it really comes down to who makes the
23 decision, how that decision makes -- gets made. And
24 in an all wonderful world, I think right sizing makes
25 a lot of sense. But at the -- when we have a world

1 that doesn't work and we have a population that is
2 migratory in many ways and changing in many ways, what
3 ten minutes from now -- like the weather in Erie, you
4 know. You don't like the weather now, wait ten
5 minutes. It changes. So can the population. The
6 needs can change and, therefore, what kind of
7 scenarios do we have there. I think the whole concept
8 of need is a fluid one where the market has a much
9 better way of deciding that need than other ways.

10 REPRESENTATIVE MUNDY: Well, that's what's
11 happening now when we've got double digit health care
12 inflation that the American people simply cannot
13 sustain. So I look forward to the medical society's
14 suggestions, recommendations about if this is not the
15 proper approach. All I see from your testimony is
16 that the insurance companies should be able to do
17 something with overutilization.

18 DR. LUND: No. Actually, what I wanted to
19 make sure that the insurance companies are actually
20 using the data from medical specialties to be able to
21 look at how the appropriateness, because frankly, the
22 one thing that medicine doesn't want to do is allow
23 for, you know, the people to be taken advantage of the
24 system, because it hurts -- I don't have any ownership
25 in anything, other than my practice. But I -- but at

1 the same time, it would hurt all the other doctors out
2 there if there was someone gobbling up a major portion
3 of the pie. We don't want that in terms of financial
4 issues. And frankly, it doesn't help the patients and
5 it doesn't help our profession. So in essence, we
6 look at how utilization is used. We're taking that as
7 a major part of the education of physicians in the
8 future and, frankly, in the recent past.

9 REPRESENTATIVE MUNDY: Well, and I can
10 certainly understand that utilization, best practice
11 with regard to physicians is appropriate. But,
12 frankly, I'm not sure that I feel comfortable having
13 the payor, the health insurance companies decide what
14 is proper utilization.

15 I would rather leave that to my physician to
16 decide whether I need a procedure or not, unless that
17 same physician has a personal financial interest in my
18 using the procedure or using the service as opposed to
19 not having any interest in that. And quite frankly,
20 I've never heard a physician say before that they
21 appreciate insurance company telling them that they
22 have improperly utilized a particular procedure for a
23 patient. Everything I hear from physicians in my
24 community is that they feel that they should be the
25 ones to decide what's appropriate or not. And that's

1 also what I would like to believe and have faith in is
2 that my physician is doing what he thinks is best for
3 me, free from the financial incentive.

4 DR. LUND: And I would agree with that. I
5 would agree that we don't want to have the insurers
6 solely deciding that. Just like I don't want to have
7 Medicare, which is doing value based medicine now,
8 solely deciding that. But as a consequence, organized
9 medicine, the AMA, Pennsylvania Medical Society and
10 other physicians, other specialty societies have
11 stepped up to the plate to make sure that we do have
12 value in the appropriate degree of -- medical
13 therapies that are out there and that they're utilized
14 appropriately.

15 REPRESENTATIVE MUNDY: Well, I thank you for
16 your testimony. Again, I look forward to the
17 suggestions from the medical society about how to rein
18 in cost so that people continue to have health care.

19 DR. LUND: You're welcome. Thank you.

20 REPRESENTATIVE MANDERINO: Thank you very
21 much. And thank you very much again, Dr. Lund.

22 Paula Bussard, senior vice president policy
23 and regulation services for the Hospital and Health
24 Systems Association of Pennsylvania. Welcome.

25 MS. BUSSARD: Thank you, Representative

1 Manderino and members of the committee. I am Paula
2 Bussard, senior vice president for policy and
3 regulatory services with the Hospital and Health
4 System Association of Pennsylvania. And as you know,
5 we represent the more than 250 acute and specialty
6 care hospitals across the Commonwealth, as well as the
7 patients they serve. And I'm happy to be here today
8 to present the views the hospitals and health systems
9 on certificate of need.

10 I will produce a little background. I
11 started my career in health care as a health systems
12 planner and a certificate of need reviewer before
13 going out and working in a hospital and then coming to
14 HAP.

15 First and foremost, Pennsylvania hospital and
16 health systems are committed to accountability and
17 transparency. And we believe that needs to exist both
18 on the delivery of care for the quality and safety of
19 care as well as in the financing of care.

20 And so this afternoon I want to touch on the
21 perspective of the health care delivery system, our
22 views on certificate of need, and some other issues
23 that we believe are very appropriate regarding
24 accountability for health care.

25 There are 255 licensed hospitals in

1 Pennsylvania. In Pennsylvania, in the absence of a
2 certificate of need program, while in other states
3 there have been rapid growth of limited service for
4 profit and sometimes physician owned specialty
5 hospitals, there have only been a few such facilities
6 established in Pennsylvania. Our licensure standards
7 in Pennsylvania are fairly strong in that vein.

8 Pennsylvania hospitals and health systems
9 have worked to ensure appropriate utilization. Over
10 the last ten years the number of general acute care
11 hospitals have declined by almost 20 percent, while
12 our length of stay has declined by only 11 percent.

13 You have heard other speakers note on the
14 growth of free-standing ambulatory surgery centers
15 which numbered 48 at the end of certificate of need
16 and now number over 205 such centers. I will note,
17 though, that that rapid growth was not in the initial
18 years following the demise of certificate of need but
19 has been actually more recent years and probably
20 driven as some of the speakers have said, by
21 reimbursement and other financial issues.

22 I will also note that data from the
23 Pennsylvania Health Care Cost Containment Council
24 shows that free-standing ambulatory surgery centers
25 tend to treat patients that are insured and that are

1 less complicated than the patients that we treat in
2 the hospitals. They also provide far less care to
3 medical assistance patients and uninsured patients.

4 Regarding the hospital communities' position
5 on certificate of need, we too oppose reinstating
6 certificate of need. There is no evidence to
7 demonstrate that a certificate of need program reduces
8 or contains cost for hospitals seeking to establish
9 new services or update their services.

10 There really are no existing evidence based
11 standards by which any entity could evaluate the need
12 of projects to determine whether that community
13 requires those services. We believe licensure is a
14 more appropriate role for the state in setting
15 standards, including whether there are issues related
16 to quality of care by volume. There are those issues
17 with some types of services, with others there are
18 not. And data from the Pennsylvania Health Care Cost
19 Containment Council clearly showed with cardiac
20 surgery that volume wasn't always necessarily
21 correlated with quality.

22 We also believe that reinstating an
23 administratively cumbersome and costly process will
24 result in unintended consequences. No one applies for
25 a certificate of need in an area that is -- has a very

1 low income population or no one applies for
2 certificate of needs for obstetrics or burn, those
3 kind of services that are needed.

4 Instead of reinstating certificate of need,
5 we do believe that the legislature should focus on
6 updating the Health Care Facilities Licensure Act and
7 broadening it so that the oversight of health care
8 facilities reflects where health care is being
9 delivered. This would include establishing standards
10 for limited service providers or establishing
11 licensure for imaging centers to assure that
12 Pennsylvanians have access to essential care.

13 There are other issues related to
14 accountability beyond touching on certificate of need
15 that I wanted to mention. We believe very strongly
16 that accountability exists both on the delivery system
17 side as well as the financing side. Our state has
18 done a lot regarding the transparency of health care
19 by establishing the Pennsylvania Health Care Cost
20 Containment Council. It's done a lot in regarding
21 safety by establishing the Pennsylvania Patient Safety
22 Authority that requires reporting by hospitals and
23 ambulatory surgery centers. And the legislation on
24 health care associated infections strengthens the
25 infection control requirements not only for hospitals,

1 but also for ambulatory surgery centers and nursing
2 homes.

3 But we need to improve the transparency on
4 the financing side, as many of the representatives
5 have mentioned.

6 My testimony includes some data from national
7 studies regarding limited service providers to just
8 support that there are different types of providers
9 serving different types of populations. That lends,
10 in our belief, to the need to have equitable
11 standards. So facilities providing same or similar
12 services need to adhere to the same quality standard,
13 the same reporting standards. And there needs to
14 address the equity issue of serving those individuals
15 without resources or those individuals supported by
16 state programs.

17 We feel that the state does have a compelling
18 public policy interest in licensure as means of
19 assuring access to quality and safety. But we do
20 believe that we need that certificate of need to kind
21 of create that balance that you've heard other
22 speakers addressing between market forces, consumer
23 demand, access, convenience, and obviously the
24 affordability and quality. We don't believe the
25 state's certificate of need program did that in the

1 past and it is very hard to achieve that.

2 I've touched on public reporting. We think
3 it's important. We support reauthorization of the
4 Pennsylvania Health Care Cost Containment Council with
5 amendments that were in the bill that did not get
6 final action before the summer adjournment, because we
7 believe that reporting should be done and it should be
8 updated to reflect reporting to the public based on
9 how the public's getting health care now.

10 We also have called on the Pennsylvania
11 Insurance Department to establish clear and consistent
12 reporting requirements by health insurers so people
13 can compare apples to apples or oranges to oranges.

14 We appreciate that both House Bill 305 and
15 House Bill 1750 approach the complex issue of
16 physician self-referral. Giving the changing nature
17 of health care delivery, we would suggest that blanket
18 prohibitions will not likely be able to address the
19 variety of investment, employment, and financial
20 arrangements, but there do need to be clear standards
21 so that the clinical interest of patients is always
22 first and foremost.

23 And my testimony includes some of the
24 safeguards that we believe that should be discussed
25 with the medical community in establishing those clear

1 standards for self-referral.

2 I would also note that reimbursement
3 practices, particularly by Medicare, can have
4 significant impacts on the delivery of care. For
5 example, Medicare's payment for outpatient and
6 ambulatory surgeries has enabled more of the
7 procedures to be reimbursed by Medicare in
8 free-standing or community centers. And that has
9 probably had more of an impact on the growth of
10 ambulatory surgery centers than did the demise of
11 certificate of need.

12 I'd also note that other reimbursements can
13 affect delivery system access. Increased liability
14 costs for obstetrics coupled with inadequate
15 reimbursement for these services, particularly by
16 Medicaid, have led to difficulties in hospitals
17 recruiting and retaining obstetricians and,
18 subsequently, we have seen the number of hospitals
19 offering obstetrics services decline.

20 In summary, hospitals and health systems are
21 committed to demonstrating that we provide access to
22 quality and safe care. We view that updating the act
23 by which the Department of Health provides licensure
24 is important for ensuring patient protection, for
25 setting evidence based standards that are consistently

1 applied regardless of the ownership of a facility,
2 regardless of the setting of the facility, so that
3 quality care is provided in an efficient manner.

4 I have outlined our general reasons for why
5 we think reinstating certificate of need will not
6 achieve the objectives that you say that it may. And
7 I'm happy to present our views this afternoon and more
8 than welcome to answer questions.

9 REPRESENTATIVE MANDERINO: You're not getting
10 off that easy because I have a question, since no one
11 else does. Thank you, first, very much for your
12 testimony. Whenever any of us in the political arena
13 talk about health care, inevitably and usually within
14 the same sentence you hear all of these words, access,
15 quality, and affordability.

16 Representative Mundy's bill was clearly
17 directed at the affordability issue and at least my
18 understanding of her perception is that if we don't
19 control costs, that we're not going to have access and
20 we're not going to have quality because we're not
21 going to have a health system or we're not going to
22 have people who can afford a health system.

23 Having said that, it seems like a lot of the
24 suggestions, and you just happened to be the last on
25 the list, of saying CON won't work and what we propose

1 might work or what we think ought to be addressed
2 instead always seem to me to at least to be going more
3 towards the questions of access and quality, which
4 cost impacts but nobody's really going directly to
5 cost.

6 In your list, and I don't mean to
7 mischaracterize it so correct me, but when I looked at
8 the whole list of suggestions I thought, well, I guess
9 we can put transparency in the category of things to
10 go directly to the cost or affordability issue because
11 if it's transparent, if we can't see the numbers -- if
12 we can see the numbers at least we know we can address
13 it. But really, if I can just focus you, and maybe
14 it's just how I heard it, of the list of things that
15 you say needs to be improved, which ones do you think
16 are going to make the biggest dent on the cost control
17 end of things?

18 MS. BUSSARD: Well, you know, first cost is a
19 little more complex than a lot of people look at
20 because you have the cost of health insurance, of
21 which hospitals are a part, but not necessarily the
22 sole driver of why -- well, and they aren't the sole
23 driver of increased premiums. And then you have
24 health care costs broadly, which includes nursing home
25 care, which includes pharmaceuticals, it includes

1 out-of-pocket individual decisions to get care or buy
2 other products. And so when you look at what's needed
3 to address cost, there isn't any one thing.

4 What we say about certificate of need is it
5 didn't reduce cost. It really, in some cases in terms
6 of capital expenditures, increased cost because of the
7 length of time it took to achieve a certificate of
8 need. And I would dispute, having worked in
9 Pennsylvania in a health system's agency and
10 certificate of need, I am not aware in the 20 years of
11 Pennsylvania's Certificate of Need program of any
12 selling of certificate of needs.

13 I think what we all realized was how
14 political that process became, that when you did not
15 get that certificate, you hired contract lobbyists to
16 work with political process.

17 But we have to face a lot of realities. And
18 this state is doing that in terms of some of the
19 programs we've already initiated. We have an aging
20 population. We know that people with chronic
21 conditions use more health care. And so by
22 coordinating their care, getting your arms around that
23 aspect, we need to look at the life-style issues
24 around our children and obesity and diet and smoking,
25 which this state has also taken major steps on.

1 So it isn't any magic bullet to address
2 health care. And what we see is looking at aligning
3 the centers such as the Department of Public Welfare
4 or other payors, or even Medicare is trying to do
5 that. And when you align what hospitals pay per
6 episode with doctors who are paid per case, looking at
7 quality, not paying for unnecessary care, it takes all
8 of those things. But I will tell you when you look at
9 national studies around what's driving premium
10 increases, the single largest factor at almost 30
11 percent is general inflation that the whole nation
12 faces.

13 And so you have to look at it and try that
14 whole package, which we're doing. You expanded scope
15 of practice. I mean, think about all the steps you've
16 taken. And then look and see, okay, where else are
17 the problems.

18 REPRESENTATIVE MANDERINO: One last question,
19 if I can put you on the spot a little bit. My
20 recollection is back in the mid '90s when the
21 discussion of the elimination of CON was going on HAP
22 was against the elimination of CON. Now, I realize
23 lots of things change over the course of years, so I'm
24 not necessarily explaining the difference, but I also
25 remember Representative Mundy in her opening testimony

1 saying, assuming her facts were correct, which I have
2 no reason to doubt, that 36 other states still have
3 some form of certificate of need. So there obviously
4 was a perceived need or perceived concern that HAP had
5 in mind 12 years ago and there's obviously a perceived
6 role or concern that 36 other states have -- still
7 have a concern about.

8 So what is the essence of that? And if the
9 old CON isn't the answer, what's the issue that you
10 perceive that does need to be addressed with regard to
11 over -- the impact of overaccess or excess access and
12 as a cost driver?

13 MS. BUSSARD: A couple things. First, 36
14 states do have CON, but most of those states it's
15 focused on long-term care, not on hospital care.

16 And yes, in 1996 we supported continuation of
17 Certificate of Need. We were calling, though, for a
18 lot of changes around level playing field and equity.
19 And we believe, and our members over time, that that
20 can be more appropriately addressed by licensure.

21 If you look at Pennsylvania versus another
22 large state, we don't have, for instance, the limited
23 service hospitals. We have a handful, whereas Texas
24 and some of the other large states have lots of those
25 absent certificate of need. Why is it in

1 Pennsylvania? It's reimbursement and it's our
2 licensure. When certificate of need went away, we did
3 strengthen ambulatory surgery center requirements and
4 subsequently you've strengthened them again with
5 reporting.

6 So we don't believe it should be reinstated
7 because we don't think it will achieve that cost. All
8 it does is set a franchise. And no one is going to
9 seek franchises in the areas of state where -- where
10 health care needs are the greatest. That is your
11 community hospitals. And we have seen a decline, you
12 know. When I started at HAP 20 years ago, there were
13 225 somewhat general acute care hospitals. We're now
14 down below 170, with utilization at hospitals very
15 high.

16 So there is cost increases that you need to
17 address, but we think a lot of that lies more around
18 looking at payment and aligning incentives for
19 payment. Because that in the end, in the mid 1990s
20 when certificate of need went away and we did end up
21 seeing restrained costs, it was change in
22 reimbursement. It was movement to managed care. So
23 those are more appropriate ways. We do, though,
24 believe we need to establish clear standards of
25 self-referral so that they're clear, consistent.

1 REPRESENTATIVE MANDERINO: I thank you.
2 Thank you very much for your testimony. And last but
3 certainly not least, Barbara Holland, Governor's
4 Counsel of Health Care Reform.

5 MS. HOLLAND: Thank you, Representative
6 Manderino and members of the committee, for permitting
7 me to appear before you and offer some additional
8 testimony from the Office of Health Care Reform. By
9 way of additional background, I just should let you
10 all know that in my youth I actually worked in
11 Washington at the federal level, was deputy bureau
12 director of the Bureau of Health Planning in what's
13 now Health and Human Services, which operate and
14 oversaw the Certificate of Need program. So I'm
15 actually quite familiar with this from the federal
16 standpoint.

17 As a general matter, I just want to make
18 clear that while the Governor did not incorporate a
19 recommendation for certificate of need in his
20 prescription for Pennsylvania, our office certainly
21 supports the concept of constraining health care costs
22 in this area. And in particular I think,
23 Representative Manderino, you raised some very good
24 points in that this particular piece of legislation
25 really is an effort to focus on one way costs are

1 driven forward, which is through investment in capital
2 expenditures, overinvestment in some cases, investment
3 which drives up utilization that's not necessary, and
4 lack of investment in certain other areas where
5 needed. So there does need to be, in our view, some
6 kind of process going forward for addressing these
7 problems.

8 I'll just briefly run through some of the
9 highlights of the testimony. I'm sure you've heard
10 that we are now in the United States exceeding \$2.1
11 trillion on health care expenditures, which is roughly
12 \$7,000 per American. That's for 2006.

13 We now spend 3 -- \$5.3 billion a day more on
14 health care than we do on food. And certainly many of
15 the international statistics show that there really is
16 not a correlation between per capita expenditures on
17 health care and health status. If you look at western
18 developed countries across the world, the United
19 States is actually falling in the -- in its health
20 status indicators as compared to other western
21 countries, even though we spend more than just
22 about -- per capita than just about any other country
23 in the world.

24 This is reflected in Pennsylvania statistics.
25 Between 1999 and 2004 while wages have remained pretty

1 flat and the economy has increased, the increase in
2 health care expenditures has also increased in a
3 disproportionate way. Per capita medical spending in
4 the state is projected to almost double between 2005
5 and 2014.

6 As most of you know from the testimony and
7 from your own background in this area, certainly some
8 of these cost increases are directly correlated to the
9 significant increases in expenditures on new
10 technology, on new procedures that are highly labor
11 intensive and equipment intensive, and resulting in
12 new capital expenditures. And with reference to
13 something that Ms. Bussard said, yes, inflation is one
14 of the largest cost drivers, but the reason that the
15 medical care cost index is higher from an inflation
16 standpoint than the consumer price index is because
17 these expenses for new equipment, new procedures, new
18 technologies, new facilities have to be taken into
19 account when determining the inflation in the medical
20 care cost index.

21 Some of these new technologies are
22 beneficial. You know, just from my own background,
23 I'm aware that the gamma knife procedure -- a gamma
24 knife is this nonintrusive radiological piece of
25 equipment that costs, I don't know, \$5 million per --

1 per knife, and it's housed in a lead room that in
2 itself costs another 5 or 10 million to construct.
3 It's a hugely expensive piece of equipment, but allows
4 physicians by using radioactive cobalt through very
5 small holes in this big helmet to deal with certain
6 brain tumors and other anomalies that is in a
7 nonsurgical manner. I don't think anyone would
8 dispute that this is an incredible advance in medical
9 technology that provides a way of dealing with these
10 problems in a nonintrusive way. The patient can have
11 these procedures done on an outpatient basis without
12 knives, without surgery. It's really a tremendous
13 move. But the problem is, every hospital has to
14 compete for patients, and they compete for patients by
15 competing for the top docs. And the top docs all want
16 the best equipment and most expensive equipment. And
17 now in Philadelphia, whereas five years ago we had one
18 or two of these gamma knives, I think there are four
19 now currently in Philadelphia and another one across
20 the river at Coopers.

21 The question is whether all of these very
22 expensive pieces of equipment are needed. And I think
23 that is the issue that's raised by this piece of
24 legislation.

25 And if it is not, if these are not needed,

1 how do we best go forward in addressing the problem to
2 control the proliferation of this kind of expensive
3 equipment of technology.

4 You know, some people refer to this as the
5 medical arms race, which I'm sure you've heard before.
6 There's also, you know, proliferation of, as Ms.
7 Bussard mentioned, of outpatient facilities,
8 outpatient surgical facilities, imaging centers, that
9 has really taken off, partly because of the
10 reimbursement structure, partly because they aren't
11 licensed at the present time. Ambulatory surgery
12 centers are but imaging centers are not.

13 Surgery facilities grew to roughly -- from
14 roughly 40 in the state when CON sunset in '96 to
15 actually the current year registration is 253
16 ambulatory surgery centers. So again, the
17 proliferation of these has been tremendous. And with
18 the proliferation has grown more use. You know, if
19 you're going to buy an expensive piece of imaging
20 equipment as a group of doctors, you're going to want
21 to use it so that you can pay it off, because you're
22 carrying either a lease or some kind of loan on that
23 piece of equipment that -- and you have to meet that
24 every month.

25 So that's an incentive for overuse of these

1 things. Additionally, I want to raise, you know, the
2 issue, which I'm sure again you are all aware of, of
3 the increase in proliferation of these has actually
4 been to the detriment of certain hospital facilities,
5 particularly those community hospitals, the smaller
6 hospitals across the state.

7 Hospitals -- we need hospitals to be open
8 24/7. We can't just, you know, they can't just close
9 their doors at 6:00 at night. Surgery centers and
10 imaging centers can shut down at 6:00 at night or 8:00
11 at night and not have to pay for staff overnight just
12 to stay open in case there's an emergency. Hospitals
13 do. And we have to try to balance those capital
14 needs, hospital infrastructure needs which need to be
15 supported and infused with new capital, you know, to
16 keep them operating at sort of the minimum level
17 necessary to support the community.

18 As I said, the Governor did not move forward
19 with proposing CON, and frankly in part that is
20 because of the various -- the very strong negative
21 reaction to the program as it existed in the '80s,
22 early '90s. But instead, the Governor proposed
23 establishing a commission much like the commission
24 that is proposed in this current bill, but a
25 commission that would actually look at what might

1 move -- what Pennsylvania might do in moving forward
2 to address the problem. There are alternatives that
3 could be grafted onto a certificate of need-like
4 program that might be very helpful in moving something
5 like this forward.

6 I think I would just reference at this point
7 while there are over 30 states that use CON or some
8 kind of other regulatory measure to deal with review
9 of facilities and services, certain studies seem to
10 indicate that the most effective of those programs are
11 programs where there are a greater number of denials.
12 And the denial rate varies tremendously across the
13 states. You have very low denial rates, such as in
14 Michigan in 1 percent, in Illinois of 2 percent; a
15 very high denial rates in places like Florida. And
16 the impact of certificate of need particularly as it's
17 reflected in cost increase rates tends to be greater
18 in those states where the denial rate is higher.

19 Maine has taken a more aggressive approach.
20 And this is an approach that has been very -- of very
21 great interest to our office. In Maine, and I think
22 certainly given our history here in Pennsylvania, the
23 thought was, well, certificate of need by itself isn't
24 really going to work because it's like a pillow. You
25 know, yes, you deny something over here, but cost

1 increase over here for this other kind of service, and
2 you really can't control how this pillow is going
3 to -- where this pillow is going to rise. Even if you
4 deny a service increase here, it's not going to affect
5 something over here.

6 So what Maine decided to do was put a cap on
7 everything, put an annual cap on the dollar amount of
8 capital expenditures that can be invested in any given
9 year. And the hospitals, the legislature, the
10 insurance all agreed to this program which started, I
11 believe, two years ago this past summer.

12 So the data on whether it's succeeding or not
13 are not in quite yet. But the notion is that if
14 you're going to have some kind of process for
15 facilities to get a certificate to allow them to
16 invest in expansion of a facility or expansion of
17 service, you need to be able to show that, A, it's
18 necessary; and B, it's within this aggregate cap
19 across the state.

20 That exerts a downward pressure on the
21 inclination to try to move certificates of need
22 forward and to approve applications that come in. And
23 you know, Maine very much believes that some kind of
24 downward pressure mechanism is necessary.

25 I think that, again, you know, the jury is

1 still out on the Maine program. There are -- because
2 the certificate of need programs vary so widely, there
3 really isn't any good study about whether these things
4 work or not. But I think in going forward we would
5 like to see some core principles addressed in any kind
6 of certificate of need or certificate of need-like
7 approach. And there are four mentioned in the last
8 page of the testimony.

9 First of all, whatever program goes forward
10 must include a comprehensive planning process to
11 determine what exists, what facilities and service
12 exists, where the needs are, where there is, you know,
13 an oversupply or duplicative services and where there
14 are insufficient services that need somehow to be
15 stimulated to be developed in those areas.

16 Secondly, there needs to be a mechanism for
17 pushing back against the -- against the inclination to
18 approve applications. Whether it's a global cap such
19 as Maine has, whether we think much more creatively
20 like some kind of cap and trade system like is being
21 proposed for the energy industry, whether we, you
22 know, go the route of the EPA and require cost impact,
23 cost and quality impact statements by those who want
24 to make some kind of major capital investment or there
25 probably other -- other ways to sort of to get a break

1 on this -- on this investment process and investment
2 rate.

3 Third, any program must avoid the pitfall,
4 the major pitfall in my view as a lawyer, of the prior
5 program which was that anybody, anybody could appeal a
6 decision. Every person had standing to appeal. That
7 meant that no matter what the decision was, it always
8 ended up in court. Lawyers got rich. I know there
9 are colleagues of mine that would love to see CON come
10 back in its old form because it would be a guaranteed
11 source of income. But I don't think as a policy
12 matter that's where we want to go.

13 And finally, as has been mentioned before, we
14 really need to keep whatever process is constructed
15 outside the political -- political process so that the
16 decisions are made on a rational basis, not on the
17 basis of politics.

18 Thank you for the opportunity to appear
19 before you and I'm happy to take questions.

20 REPRESENTATIVE MANDERINO: Thank you.
21 Representative Godshall.

22 REPRESENTATIVE GODSHALL: I thank you for
23 your testimony and I wanted to address a couple things
24 that we discussed here today, one of which was a
25 self-referral. And I do remember, will remember back

1 in a number of years ago when, really, the only way a
2 hospital could get a CAT scan and MRI machine or
3 equipment in was with a doctor's participation. You
4 know, other than that, the people going to that
5 hospital were just denied the service because the
6 hospital just didn't have the money, you know, to put
7 in that equipment.

8 And in many cases there is physician
9 involvement in that, in putting that equipment in.
10 And it's the only equipment that's available in a
11 given area. So, you know, I have a problem with that.

12 Another one, you know, I totally agree with
13 you. I do well remember the certificate of need
14 problems we had in the early '90s when in Montgomery
15 County we had a number of hospitals that wanted to
16 compete with Philadelphia as far as services, you
17 know, were concerned. And they were denied. And some
18 of the areas were well-to-do areas, and their
19 residents didn't want to go down to Philadelphia.
20 They wanted to have that service performed at home.
21 It was a totally political atmosphere that existed at
22 that time. And I totally agree with you that it
23 should be avoided, you know, absolutely avoided, you
24 know, if we go into something like this again. It's
25 just got -- we can't get back to that place where we

1 were before. And so I just wanted to mention that.

2 And I did want to bring up the self-referral,
3 that sometimes it's absolutely necessary. It's the
4 only way of getting services of this kind of equipment
5 in to a given area. Thank you.

6 MS. HOLLAND: Thank you.

7 REPRESENTATIVE MANDERINO: Representative
8 Mundy.

9 REPRESENTATIVE MUNDY: Thank you. Ms.
10 Holland, I really appreciate your testimony. And I'm
11 glad you address the issue of inflation in health care
12 and why it's not at the same rate as general
13 inflation.

14 I'm wondering where we are with the
15 Governor's idea of a bipartisan commission of experts.
16 Has that commission been established? Are we going to
17 establish it soon? The Governor only has a couple
18 more years. Let's get with -- let's get on the stick
19 here.

20 MS. HOLLAND: I would say it has not been
21 established to date. I think the Governor's office
22 will be taking a look at what happens over the next,
23 what is it, six weeks with respect to the program for
24 the uninsured and then move forward on the commission.
25 But we have not -- we have not moved on that to date,

1 though there have been discussions with the Department
2 of Health about beefing up the planning activity in
3 that department as a sort of a precursor to it, to a
4 commission that could provide technical support to the
5 commission.

6 REPRESENTATIVE MUNDY: Okay. I've said this
7 before, I'm going to say it again for the record and
8 for the benefit of the Governor and the Office of
9 Health Care Reform. I fully support the Governor's
10 ABC, House Democrat's ABC program. I think it's a
11 major step forward with regard to insuring all
12 Pennsylvanians, even though it doesn't do that. But
13 there is no program -- there is no government program
14 in the world that is going to be able to sustain
15 double digit rate increases, year after year after
16 year. And I commend the Governor for his Hospital
17 Acquired Infections Initiative, for his Scope of
18 Practice Initiatives, and all the other things that
19 he's done that Ms. Bussard mentioned that have
20 addressed some of the issues of costs.

21 And I just see this as the elephant in the
22 room. And yes, it's very controversial. It can be
23 political. There are interest groups who have
24 enormous amounts of money to gain by not doing
25 anything to prevent people from just willy-nilly

1 setting up new facilities and buying new equipment.
2 There is enormous money to be made in the status quo,
3 and in my view at the expense of the average citizen.
4 Because the average citizen in my district does not
5 come to me and say I don't -- I can't find a place to
6 have an MRI, I can't get one when my doctor tells me I
7 need one. I can't find a place to have an ambulatory
8 outpatient surgical procedure. That's not what they
9 come to me and say.

10 What they tell me is they can't afford health
11 insurance. My employers tell me they have to drop
12 health insurance from their list of benefits or that
13 they have to increase copayments. That's what I'm
14 hearing back in my district. If all of these other
15 problems exist in other areas of the state, then --
16 you know, I don't think northeastern Pennsylvania's
17 that affluent. It's not that poor. But it's middle
18 class citizens who are increasingly having difficulty
19 and getting squeezed out of the health care
20 marketplace. And unless we begin to do something to
21 control the cost, we're never going to be able to
22 afford ABC, you know, adultBasic, or any other health
23 insurance program long term. Thanks for listening.

24 REPRESENTATIVE MANDERINO: Two quick
25 questions. Earlier, I think it was Paula Bussard

1 mentioned that while a lot of other states have CON
2 most of their CON is around nursing home. And while
3 we don't call it CON, I think it's fair to say that we
4 have a similar kind of control cap process at DPW with
5 regard to nursing home.

6 MS. HOLLAND: That's correct.

7 REPRESENTATIVE MANDERINO: Is there any model
8 there that isn't CON but -- food for thought. You
9 don't need to answer it now. But that was kind of one
10 of my thoughts as we do have a basically cap and we
11 justify need and a cap process with nursing homes
12 already.

13 MS. HOLLAND: Right. I think that would
14 be -- that's a good point. And that would be food for
15 thought. I think one difficulty is that the DPW is
16 tied to beds and whether beds are Medicaid or not
17 Medicaid. And I believe the position DPW has taken is
18 that if a bed is -- is licensed as a bed it has to be
19 a Medicaid bed. It has to be available for Medicaid
20 purposes. I don't know whether that is the same --
21 that could -- that would translate over to hospitals
22 in particular. Moreover, the beds are increasingly
23 not the issue because beds, hospital beds per capita
24 are actually declining in Pennsylvania and have been
25 declining steadily since the mid '90s. The issue is

1 more the non-bed technology, the equipment and that
2 sort of thing.

3 REPRESENTATIVE MANDERINO: Okay. We closed
4 down MCP. They had a gamma knife.

5 MS. HOLLAND: Yes, they did.

6 REPRESENTATIVE MANDERINO: Everybody wanted
7 that gamma knife. Where did it end up?

8 MS. HOLLAND: I believe it ended up at
9 Presbyterian, but I --

10 REPRESENTATIVE MANDERINO: Interesting. So
11 whether it -- I knew the answer was going to be an
12 institution. It really doesn't matter which
13 institution. Wouldn't it have been interesting if
14 there was a model that said that gamma knife became a
15 community asset that was somewhere that we didn't have
16 to fight about which institution had it, so which
17 institution got which doctors, so which -- but yet it
18 was -- because my understanding about a lot of this
19 technology, and I remembered about the gamma knife in
20 particular, I mean, that thing could run 23 of the 24
21 hours a day without any effect on its useful life, but
22 yet it doesn't. And we have five gamma knives in the
23 Delaware Valley instead of one that would probably
24 serve the same.

25 MS. HOLLAND: Exactly. We actually had some

1 of those conversations at the Department of Health
2 back in that time period. MCP also had absolutely
3 drop dead gorgeous operating rooms and the health care
4 had invested huge amounts of money into the ORs at
5 that site. They were fabulous. And even though there
6 wasn't the need on -- at that site after MCP went
7 belly up, you know, Temple, you know, rent them out,
8 Temple, Einstein, you know, wherever, you know, to
9 other facilities that may have, you know, a need for
10 them on some kind of rotating or part-time basis. I
11 think that's the kind of creative thinking that needs
12 to be explored.

13 REPRESENTATIVE MANDERINO: That's what I said
14 to Rick. We need an ambulatory center for the gamma
15 knife that every trained certified physician who
16 can -- brain surgeon who can use that can bear to use
17 it, instead of there being six of them spread all
18 around. Anyway, food for thought.

19 Thank you so much for your testimony to all
20 the testifiers. And to the members, and as a
21 reminder, we do have another committee hearing
22 tomorrow morning at 10 a.m. on Representative
23 Schroder's house bill -- bills -- house bills
24 whichever. I apologize that I don't have those
25 numbers in front me at the moment. Thank you very

1 much and we're adjourned.

2 (Proceedings concluded at 3:47 p.m.)

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I hereby certify that the proceedings and evidence are contained fully and accurately in the notes taken by me on the within proceedings and that this is a correct transcript of the same.

Heather L. Artz, RMR, CRR
Notary Public