## COMMONWEALTH OF PENNSYLVANIA HOUSE OF REPRESENTATIVES LOCAL GOVERNMENT COMMITTEE HEARING

STATE CAPITOL

EAST WING

ROOM 8E-A

HARRISBURG, PENNSYLVANIA

TUESDAY, MARCH 9, 2010 10:00 A.M.

PRESENTATION ON COMMUNITY SERVICES BLOCK GRANTS

## BEFORE:

HONORABLE ROBERT FREEMAN, MAJORITY CHAIRMAN

HONORABLE TED R. HARHAI

HONORABLE DAVID R. KESSLER

HONORABLE MATTHEW D. BRADFORD

HONORABLE FRANK BURNS

HONORABLE JOHN HORNAMAN

HONORABLE TOM HOUGHTON

HONORABLE MARK LONGIETTI

HONORABLE ROBERT F. MATZIE

HONORABLE STEVEN J. SANTARSIERO

HONORABLE TOM C. CREIGHTON, MINORITY CHAIRMAN

HONORABLE JERRY KNOWLES

HONORABLE MICHELE BROOKS

HONORABLE DAVID S. HICKERNELL

HONORABLE BRYAN CUTLER

HONORABLE MIKE FLECK

HONORABLE TIM HENNESSEY

HONORABLE JOHN D. PAYNE

HONORABLE RALPH MUSTO, SENATE MAJORITY CHAIRMAN

HONORABLE DAYLIN LEACH

HONORABLE JOHN H. EICHELBERGER, JR., SENATE MINORITY

CHAIRMAN

HONORABLE ELDER VOGEL, JR., SENATE MINORITY VICE-CHAIRMAN

HONORABLE RICHARD ALLOWAY

HONORABLE MIKE BRUBAKER

HONORABLE ROBERT D. ROBBINS

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5	JACQUELINE PARKER DEPUTY SECRETARY FOR					
6	COMMUNITY AFFAIRS AND DEVELOPMENT DEPARTMENT OF COMMUNITY AND ECONOMIC DEVELOPMENT					
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## PROCEEDINGS

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I am Representative Bob Freeman, Chairman of the Local Government House Committee. We are holding this hearing in conjunction with the Senate Local Government Committee and we'll hear from my counterparty in the Senate shortly. I want to welcome everyone in today's hearing.

Today's subject deals with the CSBG Program and we are very pleased to have as our only witness,

Jacqueline Parker, Deputy Secretary for Community

Affairs and Development and Department of Community and

Economic Development.

Before we proceed with her testimony, though, I would like to call upon my counterpart and Senate to say a few words and I also would be remiss if I didn't acknowledge the presence of my Republican counterpart, Republican Chairman Tom Creighton. He is knew to our committee. We're holding a meeting tomorrow, so we'll hold off on the niceties of his comments, but I did want to welcome him to the Local Government House Committee. We look forward to work in cooperation with he and his staff.

I did find that this committee is not very

partisan. We try and deal with the best interest for 1 2 the people of the Commonwealth and the local governments that serve the people of the Commonwealth. So we look 3 forward to your service on the Committee. 4 5 With that, Senator. CHAIRMAN EICHELBERGER: Thanks, Mr. 6 7 Chairman. It's nice to work with you again today. Wе 8 do have a good relationship with the House, so we appreciate that very, very much. We should have a brief, but informative hearing this morning. One that 10 11 we understand is necessary to comply with federal requirements and we're glad to do to make sure that 12 13 we're getting out fair share of the money from 14 Washington. 15 I thought that we would have our Senate members here to introduce themselves and I assume 16 17 Chairman Freeman will do the same with the House members 18 that are here. Our democratic chair for the Senate Committee is Ralph Musto. 19 20 CHAIRMAN MUSTO: Thank you, Senator. 2.1 CHAIRMAN FREEMAN: Let's just have the House and Senate members go together at the same time. We'll 22 23 just go down to road.

98th District, Lancaster and Dauphin Counties.

REPRESENTATIVE HICKERNELL: Dave Hickernell;

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REPRESENTATIVE PAYNE: John Payne; 106th
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    District, Southeastern Dauphin County.
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                CHAIRMAN CREIGHTON: Tom Creighton;
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    Lancaster County.
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                REPRESENTATIVE KNOWLES: Jerry Knowles; I'm
    the representative from the 124th Legislative District,
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    that would be Schuylkill and Burks Counties.
                REPRESENTATIVE HORNAMAN: John Hornaman; 3rd
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    Legislative District, Erie County.
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                REPRESENTATIVE HOUGHTON: Tom Houghton;
    southern Chester County, 13th District.
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                REPRESENTATIVE BRADFORD: Matt Bradford;
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    Montgomery County, 70th District.
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                REPRESENTATIVE BURNS: Frank Burns: 72nd
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    District, Somerset and Cambria County.
                REPRESENTATIVE FLECK: Mike Fleck; 81st
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    District, Blair, Huntingdon and Mifflin Counties.
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                SENATOR ALLOWAY: Rich Alloway; 33rd,
    Franklin and Adams.
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                REPRESENTATIVE BROOKS: Michele Brooks;
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    portions of Mercer, Crawford and Lawrence Counties, 17th
    District.
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                REPRESENTATIVE HARHAI: Ted Harhai; 58th
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    District, Westmoreland and Fayette Counties.
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                REPRESENTATIVE LONGIETTI: Mark Longietti;
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7th District, Mercer County. 1 2 SENATOR LEACH: Daylin Leach; 17th District, 3 Montgomery and Delaware Counties. SENATOR VOGEL: Elder Vogel; 47th District, 4 5 Beaver, Lawrence and Allegheny Counties. REPRESENTATIVE MATZIE: Rob Matzie; Beaver 6 7 and Allegheny Counties. 8 REPRESENTATIVE KESSLER: Dave Kessler; Berks 9 County. REPRESENTATIVE SANTARSIERO: Steve 10 11 Santarsiero; 31st District, Bucks County. 12 CHAIRMAN FREEMAN: Okay. With that, I would 13 like to call Ms. Parker to give her testimony on the 14 CSBG Program. Thank you for joining us today. 15 DEPUTY SECRETARY PARKER: Thank you. And good morning, Chairman Freeman, Chairman Creighton, 16 Chairman Musto and all Members of the House and Senate 17 Local Government Committees. I wish to thank you for 18 affording me this opportunity to discuss how the federal 19 20 Community Services Block Grant plays a meaningful role 2.1 in assisting the neediest and most vulnerable of 22 Pennsylvania's families. The Department of Community 23 and Economic Development is a proud partner with the 24 Community Action Agency network, the distribution 25 network for Community Services Block Grant.

I would like to use this opportunity to orient the General Assembly on how DCED administers this important program, how funds are distributed and how our stellar network of 42 local agencies, covering all 67 counties, provides a comprehensive delivery system of programs and services, leveraging the Community Services Block Grant with other federal, state and private funds. As much or more than any program that the Commonwealth administers, the CSBG program addresses real needs and helps real families lead better lives.

2.1

As many of you are aware, according to the US Census Bureau in 2008, 12.1 percent of Pennsylvania's population lives at or below the poverty level, which ranks Pennsylvania 29th in the nation for those living in poverty. Nationally, the percentage is 13.2 percent. Rural areas of Pennsylvania have a higher percentage of those in poverty than do our cities.

The purpose of the Community Services Block
Grant through the Health and Human Services of the
federal Government is to provide services and activities
to address the root causes of poverty in communities or
in those neighborhoods where poverty is a particularly
acute problem. In addition, Pennsylvania, through its
own state plan, emphasizes a better focus of human and
financial resources with the objective of eliminating

poverty by encouraging an efficient and financial resource coordination of existing programs that are intended to address the challenges of those in poverty. While the goal of the program is to work to reduce and eliminate poverty, it is also recognized that the cause of poverty has many contributing factors, such as a lack of education, lack of job opportunity. So CSBG funding is truly one of our greatest tools because it not only helps to eliminate -- attempt to eliminate the causes of poverty, but it also provides a "safety net" or services and programs, which are not found elsewhere, for those with the greatest need in our communities.

2.1

DCED develops both a state plan and a formula to administer the CSBG funds. A state plan for CSBG funds is developed every two years. After full citizen participation, this plan sets forth the priorities for funding under this program, identifying problems to be addressed and prescribing tailored distribution of funds to address those problems. The current state plan is posted on our website at NewPA.com. The public hearing was held on August 25, 2009. The current state plan covers federal fiscal years 2010 and 2011.

The statewide distribution of funds as prescribed by state plan for the CSBG program -- and as

approved by HHS -- is as follows: No less than 90 percent of the CSBG funds are distributed to 44 eligible entities; 5 percent is used as discretionary funds for which there is a separate, competitive cycle; 5 percent is used for administration by the Commonwealth.

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To reinforce Pennsylvania's commitment to the federal goals, the focus of CSBG funds as delineated in the state plan will continue to be on the following priority areas: Provision of supportive services in coordination with the provision of housing; employment-related services, job training and related activities tailored to the specific needs of individual communities with particular emphasis on coordination with DCED's efforts in the geographic area to create or preserve job opportunities; coordination of CSBG funded activities with other economic growth and employment opportunities; job creation, including micro-enterprise development and entrepreneurship training; health issues of children, which is, of course, a key national objective, with an emphasis on childhood obesity, immunizations, and nutrition education; non-acquisition, non-rehabilitation costs related to housing and economic and development projects.

Each year, in order to receive their share of CSBG funding, all Community Action Agencies must

submit a work plan, which outline their intended use of CSBG funds for that year. All work plans are reviewed to ensure that the proposed use of the funds address actual needs as identified in their local needs assessments; that the local agencies present efforts to leverage and coordinate CSBG funds with other resources, including resources and initiatives of other service providers and local agencies; and finally, that the proposed investments demonstrate sustainability and deliver measurable outcomes.

2.1

Allocations are distributed to the agencies according to a formula developed by the state. The current formula is actually a comprised of two factors: The number of persons with incomes below 200 percent of the poverty level in each service area; and the number of unemployed persons in that service delivery are, 25 percent is based on that.

I would like to emphasize that the formula is determined by the state and this department. So this formula of allocation can be changed as the needs of Pennsylvanians change. We do recognize that other factors, such as high school graduation versus drop out rate, prevalence of blight, and teenage pregnancy rate, weigh heavily on the social service needs of a community. So DCED believes that the formula for

allocation of resources and the factors to be included in that consideration, should be re-examined periodically. This hearing offers an opportunity to open that dialogue, and as we develop our next state plan in 2012, we will re-examine the issue of the allocation formula. Of course, at that time, DCED will invite the Community Action Agencies, as well as other community stakeholders, to be a part of the re-examination exercise and strategy development.

2.1

Now that I've covered the technical, historical information about CSBG, I would like to tell you about how the funds have been used at the "grass roots" level. I know that many of you are familiar with your Community Action Agencies in your area and many of them work below the radar screen, but they are doing wonderful, wonderful work in your communities and we would like to talk a little bit about those success stories.

These groups of the Community Action

Agencies provide the services and programs in about 14

different categories, which cover initiatives like

housing/shelter, senior services, family development,

employment/job training, advocacy, and health. Under

these categories, there are about 88 different services

and programs that are available to our communities. In

most cases, the community action agency in that area is the only agency providing these much needed services.

These include Head Start, child daycare,
micro-enterprise development, emergency food and shelter providers, budget counseling, food banks and food pantries, transportation, and that's just to name a few.

I have included a matrix, which covers all of the agencies and the many services they provide that, I believe, all of you have.

In 2008, our state grant was \$27,529,000.

With those funds, the Community Action Agencies
leveraged, approximately, \$366,000,000 to assist 356,338
low-income constituents, equaling, approximately \$14.82
for each CSBG dollar expended. 6,511 unemployed,
low0income persons obtained a job; 1,237 persons
obtained an increase in employment income, 7,456 persons
obtained pre-employment skills and competencies required
for employment and received training program
certificates; 1,200 jobs that provide enough income
needed for a family to adequately meet their basic needs
without public or private assistance were created or
retained; 4,700 organizations worked in partnership with
the CAA's to promote family and community outcomes, of
which 672 were faith-based organizations.

Following, I would like to share a few

examples of how diverse the community action agencies are and some stories of how they are successfully assisting their communities. In some cases, the community action agencies have become, not just service providers, but are, themselves, entrepreneurs, creating jobs, and leveraging CSBG funding to become both community and economic development engines for their respective communities.

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In Lawrence County: The Lawrence County Community Action Partnership is a very dynamic agency and the lead provider of Head Start for Lawrence County. With the Head Start student population increasing in the City of New Castle, and the need to coordinate student and family services, the agency needed more space than at various existing locations. So they looked around and found in the City of New Castle an abandoned high school, the Ben Franklin High School, that was vacant for many years. The Community Action Agency took that on as a project, bought it from the school district and then retained workers from their local area of teens and unemployed adults to become part of that workforce that worked on rehabilitating that building. And if any of you are able to get to New Castle -- I'm sure Representative Brooks has seen it -- that it is a wonderful, wonderful facility that now incorporates all

of the Head Start for that area -- for the New Castle area. It also has the Governor's Pre-K initiative, so they have students there from that program. It also has community rooms for the local colleges, and, more importantly, the jobs, too, that were created for the workers. Those workers have now become certified and have now gone on to other local contractors in the area for permanent employment.

2.1

The Community Action Commission, right here in Harrisburg is a very dynamic agency also. That is also our Elm Street program coordinator. They rehabilitate homes for resale and provide services for the residents in the Allison Hill area of Harrisburg. They provide services for self-sufficiency as well as for housing activities. Here is an individual success story which highlights their assistance.

There's a local young woman, struggling with a variety of issues in her life, being incarcerated two or three times in a short period of time. But she was able to work on a work release program, but she knew that she wanted to buy a house, to provide housing for herself and her young daughter. So the Community Action Commission assisted with her transportation to ensure that she was able to complete the first time home buyer's program. They helped her with credit counseling

to raise her credit score from the low 400s to 640 -680. So when she was ready to buy a home she was
pre-approved for a mortgage for an amount of \$95,000.
With CAC assistance, she was able to receive an FHA loan
for the home purchase. So you can see that these
services are diverse and they affect individuals.

2.1

Trehab is an example of one of our rural agencies. Trehab covers the counties of Bradford, Tioga, Wayne, Sullivan, Susquehanna and Wyoming.

Trehab is the Elm Street Administrator,

again, for the Borough of Susquehanna, which is a small

municipality in Susquehanna County. Development staff

funded by CSBG identified, again, a small anchor

building in the downtown that was in need of renovation.

So as you can see, there are also the economic engines

for these communities when they can do some

revitalization, some economic development projects, in

the town. The total renovation of the building was \$1.8

million. But they utilized HOME dollars, HRA money,

Housing and Redevelopment Assistance funds, PHFA funds,

Federal HOME funds, and Act 137 funds, and Neighborhood

Assistance donated funds. In total, 25 subcontractors

were utilized with a General Contractor.

The building is currently being used for six units of apartments for the elderly and Trehab offices,

which will provide Workforce Investment Job Training and other community services.

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In response to high energy costs for homeowners and small farms, Trehab Development Staff implemented a startup company, Trehab Renewable Energy, a for-profit subsidiary to explore feasibility of selling Wind Turbines to small farmers, residential homeowners and commercial businesses. Since July of '08, the startup company has hired two full-time Energy Specialists and one part-time staff person; also two subcontractors retaining two workers for each installation subcontractor. Trehab Renewable Energy sold and installed 35 wind turbines during the period of July '08 through February '08. Total value of startup business during the above timeframe was \$593,000. Pretty entrepreneurial, I would say.

I also wanted to point out that the American Reinvestment and Recovery Act of 2009 provided DCED an allocation of \$42 million for the CSBG Recovery funds, which will allow community action agencies to undertake a variety of community activities to stimulate economic recovery and job creation and retention. These funds expire September of 2010 and are being used to meet emergency needs, as well as provision of employment-related services, financial literacy

assistance, and family counseling and other services designed to move clients toward self-sufficiency. All contracts are fully executed with our Community Action Agencies. \$8,495,000 has been drawn down as of January of 2010. And we have created, in that first quarter, 97.93 for the -- that was the first quarter.

2.1

In summary, Community Services Block Grant is a funding source that helps create capacity at the local level, through Community Action Agencies, to address the critical problem of poverty. These agencies receive CSBG funding as the foundation for the wide variety services and improvements in which they leverage other federal, state, and local funding sources. In so doing, these agencies are able to respond with multi-faceted approaches to promote community revitalization across the Commonwealth.

And I can say, as a former mayor of a third-class city, that I've seen, first-hand, the affects and the impacts of the Community Services Block Grant in the neediest of the community. And I think the success, in any community, can go gaged on a variety of factors, but certainly, one of them is, how do we treat our most vulnerable; how do we treat our neediest people? And I think the Community Services Block Grant, in coordination with the Community Action Agencies, does

jut that. It makes our communities very successful. 1 2 Thank you and I'm open for questions at this 3 time. CHAIRMAN FREEMAN: Deputy Secretary, thank 4 you for your testimony. We also wish to recognize the 5 6 presence of a few other members that have joined us. 7 Representative Cutler has joined us and Representative Hennessey. Senators Brubaker and Robbins have also 8 joined the meeting. With that, Senator Eichelberger, do you have 10 11 any questions? 12 SENATOR EICHELBERGER: I don't at the moment. Any members have any questions this morning? 13 14 CHAIRMAN FREEMAN: I guess I'll start off. 15 In terms of -- we have a very successful, very aggressive Community Action Committee in the Lehigh 16 17 Valley. It has done some outstanding work. They are 18 the organization that oversees Easton's Elm Street program in the West Ward. And have a host of programs 19 20 aimed at lifting people out of poverty, providing job 2.1 opportunities. 22 When do programs -- and forgive me, I can' 23 recall the exact name of it -- but it deals with the 24 micro-loans that you were speaking about in your

testimony. How successful has that end of the use of

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CSBG's money has been? It strikes me that that is a very important component part of CSBG's money, particularly since a lot of small businesses starting out, a lot of folks who come from lesser means, find it very difficult to get bank loans in the commercial market. How successful has the small business micro-loan aspect been?

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DEPUTY SECRETARY PARKER: Every Community

Action Agency does not have a small business component,

but my understanding is that those that do, have been

very successful. And as you have said, I'm not familiar

with the program, the exact program in the Lehigh

Valley, but what we've seen is that they provide those

loans that the banks don't, otherwise, offer.

They do work with the small business person to develop a good business plan. They work with them on operations, finding the proper place and placement. And I do know that they have provided us a small loan pool, that they actually started a loan pool so that they can lend out the money to the first-time business owner and then it comes back and it is repaid into that loan pool for them to be loaned out to successful businesses.

But I can certainly get back to you and let you know how many have started that and what the success rate ratio has been.

CHAIRMAN FREEMAN: It has been a great success. The Lehigh Valley and to see how CACLB runs. And in particular, those loans that you mentioned are critical. A lot of small business that, again, because of the income level of the business person, they cannot obtain commercial loans form the banking community. a request for only five or ten thousand dollars for start-up equipment makes all the difference in the world. Whether you're putting together a small hotdog pushcart or a small business that operates in the downtown. It makes all the difference in the world. I'm just curious on how the rate success has been. Are there any other questions from the members? Representative Hornaman. REPRESENTATIVE HORNAMAN: Thank you, Mr.

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REPRESENTATIVE HORNAMAN: Thank you, Mr.

Chairman. And thank you for being here today. It

certainly has been informative for me, especially the

idea that rural areas in Pennsylvania have a higher

percentage of poverty than the cities. And having some

of those rural areas in my district, I'm wondering,

first of all, what is that percentage breakdown, and

secondly, is the effort in outreach in the rural areas

as successful as it would be in the urban areas?

DEPUTY SECRETARY PARKER: That's a good

question. I don't have the percentage of the separation

of the city versus rural, but I can get that for you. I can say that those Community Action Agencies that service those rural areas, such as a Trehab, are certainly very dynamic and have a great outreach because they're the only service provider in those areas.

Whereas, in the urban areas, where there's a high concentration of people, and, obviously, the possibility of more services are there. Where in the rural areas, the Community Action Agencies are probably the only agency that would provide that.

And so I can't give you the number of successes out in the rural areas. I can get that for you. I do know that they're, certainly, doing that outreach and probably the only outreach that's available for the rural areas. I can get that for you.

CHAIRMAN FREEMAN: Any other questions by the members? I guess I'll do follow-up. You cited a multitude of programs that the CSBG monies are used for. Are there any limitations on how the monies can be used?

DEPUTY SECRETARY PARKER: Yes. The monies must be used for the purposes, of course, the elimination of poverty and those activities that would cause poverty. They cannot be used for bricks and mortar projects. They must be used for those activities that might be related to brick and mortar projects, but

nothing that's hardcore construction rehabilitation acquisition.

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CHAIRMAN FREEMAN: That would follow under CSBG?

DEPUTY SECRETARY PARKER: Yes and other programs. But that is a limitation. And, again, they do have a poverty level. So at this time the federal guidelines are 200 percent of the poverty level. But, again, anything that's above that, those people can't be served.

CHAIRMAN FREEMAN: Is there a possibility for mixing funding, though, in terms of -- for instance a child care program, where they can bring into the child care facility, those who meet the poverty guidelines, but the facility could also reach out to those who might be slightly above the poverty guideline if there's a different funding source?

DEPUTY SECRETARY PARKER: Absolutely. I

think that that's -- the beauty of the Community Action

Agencies is that they do leverage other funding sources,

whether it be federal or state and they're very good at

it. So they're very good at determining, okay, this is

a group that can be addressed with the Community

Services Block Grant and these others that can address

with other funding sources, but yet still be able to

combine them and service what the needs are.

CHAIRMAN FREEMAN: In terms of the statement to the population, they tend to provide services for them and represent, is there and effort made on the part of most Community Action Committees to also interface with local government bodies as they deliver their services, and if so, what kind of examples?

DEPUTY SECRETARY PARKER: Yes. Some kind of Community Action Agencies are actually municipal, so they do work through, like, a county. Lebanon is a good example of that. They don't have a free-standing Community Action Agency, but the Community Services Block Grant flows through an entity that's related to Lebanon County.

And also, we certainly encourage and I believe every Community Action Agency does that, there are stakeholders in their community. So they sit at the table with elected officials, with municipalities as a stakeholder. So when there's an issue, a crisis, a problem in that community, we would hope and we see that Community Action Agencies are at the table, whether it's a housing issue because many of our Community Action Agencies help with housing. Service providers for, again, as I said, sometimes there a service that's needed in a county or in an area where the county

commissioners or the local municipal officials say, well, who can provide that? And then they turn to the Community Action Agency and they say, could you help us because they might be the only entity that has that capacity in that area. So definitely, they do work and we expect them to work with local governments.

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CHAIRMAN FREEMAN: And as you referenced in your opening remarks, both in the case of Allison Hill in Harrisburg, and, of course, Easton's West Ward, the Community Actions Committee serve as sort of a sponsor or a parent of the Elm Street programs in both of those communities, so there's constantly contact with the local government officials in terms of delivering services for the program.

DEPUTY SECRETARY PARKER: Yes. They're great partners and, again, we expect them to continue that partnership with their communities.

CHAIRMAN FREEMAN: Representative Creighton.

CHAIRMAN CREIGHTON: Thank you, Mr.

Chairman. The committees are broken down by counties, but what generates the projects, where's the emphasis to start a project and how's the project defined and what's the paperwork necessary to be approved and make it all happen?

DEPUTY SECRETARY PARKER: Are you referring

to the Community Action Agencies themselves? Because those are designated. So a Community Action Agency has been designated through the federal --

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CHAIRMAN CREIGHTON: Through their agencies or whatever?

approved by -- through the Health and Human Services.

They are actually the designated network by the federal government. So we must work through those agencies and there's a process by which an entity can apply to the federal government to be considered part of that network. But there's an established network, and they have a network in every state of Community Action Agencies. So that's the fist step.

The second step is that they work with the state with the state plans. We, as DCED, as the administrator of CSBG funds, go to the Community Action Agencies every two years and ask for a work plan. The work plan has to mirror the federal goals and the state plan and the priorities. So what we expect is that when they come back with how they are going to spend that money, it must reflect the federal goals and as well as the state plan. So that's the second step with our oversight and working with them, we review the work plans for the things that I had mentioned, the

eligibility, the compatibility to the federal goals and also sustainability and measurable outcomes.

CHAIRMAN CREIGHTON: So how do the projects actually begin?

DEPUTY SECRETARY PARKER: Well, the projects, themselves, begin through the Community Action Agencies. They will come to us and say, you know, we would like to provide a housing program, we would like to establish financial counselling program, we would like to have an after-school daycare program and those are the things that are a part of the federal goal. Do they service those that are 200 percent, at or below the poverty level?

And, with that, they get -- it's allocated by the formula. They do get that money. It's just, how are they going to spend that money? And the money is spent through a designation of those programs that they decide -- that they select.

CHAIRMAN CREIGHTON: Each projects doesn't have a series of action steps that they are going to provide?

DEPUTY SECRETARY PARKER: Absolutely they'll say, in our program -- in our after-school program, we will address and help X amount of children in the service area. We will provide them wit after-school

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curriculum that we examine. They might provide them
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    where a food or snack. And then what we like to see is
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    what happens with those kids? What's the outcome of
    those children that they're helping?
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                CHAIRMAN CREIGHTON: The accountability of
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    the process.
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                DEPUTY SECRETARY PARKER: Exactly.
                CHAIRMAN CREIGHTON: Okay. Thank you.
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                CHAIRMAN FREEMAN: Any other questions from
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    the membership? With that, I want to thank you for your
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    testimony today. We look forward to continually being
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    updated on the CSBG program as the year continues and we
    look forward to working with the Department, as always.
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                DEPUTY SECRETARY PARKER: Great. Thank you.
                CHAIRMAN FREEMAN: This joint hearing stands
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16
    adjourned.
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                (The hearing concluded at 10:45 a.m.)
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I hereby certify that the proceedings and evidence are contained fully and accurately in the notes taken by me on the within proceedings and that this is a correct transcript of the same. Kelsey J. Dugo Notary Public 

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